General Use (GU) Budget Planning & Oversight Structure

**Core Team**
- President
- Provost
- VPAF
- Academic Deans X 2
- AVP Budget Planning

**University Budget Planning Team (17 Members)**
Chair: Provost
- Revenue Center Membership X 8
- Service Center Membership X 8

Members: Dean, Assistant or Associate Deans, Department Heads, Affiliate and Auxiliary Heads

Members: Vice President, Assistant or Associate VP, Dean, Assistant or Associate Dean, Associate Provosts

**Revenue Center Working Group**
(5 Members – From Budget Planning Team)
Chair: Revenue Center Leader
- Revenue Center Membership X 2
- Service Center Membership X 2

**Service Center Working Group**
(5 Members – From Budget Planning Team)
Chair: Service Center Leader
- Revenue Center Membership X 2
- Service Center Membership X 2

**Budget Model Review Panel (9 Members + 4 Ex-Officio Members)**
Chair: Provost & VP Administration and Finance
- Revenue Center Membership X 2
- Service Center Membership X 2
- Faculty Senate President or Designee*
- Student Body President or Designee*
- USS President or Designee*
- Graduate Student Council President or Designee*

* + 1 Ex-Officio (non-voting) member per governance group – to allow for continuity in membership

**Charge: Throughout Shadow Year and Bridge Year:**
- Receives recommendations from Budget Planning team
- Finalizes changes to Model for Bridge Year Implementation
- Establishes FY 20 Budgets for Revenue and Service Centers

**Service Center Working Group**
- Reviews benchmarking reports from Service Center leaders
- Reviews & Rank Service Center proposals for new Strategic Investment or Enhanced Funding
  - New Programs, Expansion of Programs
- Makes recommendations on proposals to the Budget Planning Team

**Revenue Center Working Group**
(5 Members – From Budget Planning Team)
Chair: Revenue Center Leader
- Revenue Center Membership X 2
- Service Center Membership X 2

**Charge: During the Shadow Year**
- Develops and recommends processes and procedures for evaluating ongoing strategic investment (subvention) needs of Revenue Centers – Supported by Revenue Center Working Group
- Develops and recommends guidelines for proposals for new strategic investment monies to incent student success, research, service, and university strategic priorities
- Receives Service Center benchmark information – Supported by Service Center Working Group

**Charge: Bridge Year and Beyond**
- Makes recommendations as to funding proposals (Revenue & Service Center) & develops 3 year budget plan – Supported by Service & Revenue Center Groups
- Makes recommendations for each FY GU budget – balancing with available state and tuition revenues

**Charge: During the Shadow Year**
- Develop the process for benchmarking the budgets of Service Centers to Peers
- Develop the proposal process to review Service Center requests for strategic investment monies or enhanced service center cost allocation funding

**Charge: Bridge Year and Beyond**
- Reviews benchmarking reports from Service Center leaders
- Review & Rank Service Center proposals for new Strategic Investment or Enhanced Funding
  - New Programs, Expansion of Programs
- Makes recommendations on proposals to the Budget Planning Team

**Charge: Shadow Year and Beyond**
- Reviews 3 year budget plan including Tuition Proposals to finance operations

**Periodic Review of model after launch**
- Review budget model formulas and metrics
  - Determine pros/cons of formulas & metrics
  - Recommend maintaining or adjusting model formulas and/or metrics to Budget Planning Team