How not to "Gender" Recommendation Letters

Led by: Vice President for Research Peter Dorhout

Wednesday, April 6, 2016 12-1pm, Union Room 202

Hosted by: KAWSE http://www.k-state.edu/kawse/

When writing a letter:

- 1. Focus your comments directly on the requirements of the position/award/etc.
- 2. Use the language of the position/award.
- 3. Make sure your are not referring to historically under-represented group members' personality (e.g., "xxx is warm") or their work ethic (e.g. "xxx is hard-working), rather than their qualifications for the position (e.g., leadership skills, intelligence).
- 4. If you find you are writing a positive letter and then write "but I wonder about xxxx". This is a warning sign that you are veering away from the facts and data about their skill set relevant to the job.
- 5. Ask the person asking you to write a letter for you to provide a draft of the letter they would like you to write or talking points. A CV or resume' is not enough information.
- 6. Review the citations below.

When asking someone to write a letter for you:

- 1. Draft a letter for your letter-writers that follows the advice above. At a minimum, provide them with "talking points".
- 2. Review the citations below.

When you serve on a committee:

- 1. If you have direct knowledge of the letter-writer's tendency to "over-rate" or "under-rate" applicants, you might point that out to the committee.
- 2. If there is a gap in an applicant's record, discourage the committee from making assumptions about the reason for that gap. Only data- from letter-writers or the applicant- should be used to make sense of gaps.
- 3. In general, if you find the committee speculating, remind the committee (and yourself) to refrain from uninformed speculation. Focus on the data.
- 4. Review the citations below.

References

Steinpreis, R.E., Anders, K.A., and Ritzke, D. (1999). The impact of gender on the review of the curricula vitae of job applicants. *Sex Roles*, *41*, 509-528.

Trix, F. & Psenka, C. (2003). "Exploring the color of glass: Letters of recommendation for female and male medical faculty." Discourse & Society, 14(2), 191-220.

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