

NEXT-GEN CAMPUS MASTER PLAN

A VISION FOR THE FUTURE: 2035 & BEYOND

TRANSFORMING KANSAS STATE UNIVERSITY'S CAMPUS FOR THE FUTURE

As I reflect on Kansas State University's remarkable journey since our founding in 1863 as America's first operational land-grant university, I am filled with pride in our heritage and excitement for our future. The Next-Gen Campus Master Plan honors that legacy while charting a bold path forward — reimagining our physical spaces to support innovation, collaboration and student success. It embraces our statewide mission by uniting our Manhattan, Salina and Olathe campuses with a shared purpose as we create new opportunities for students, faculty, staff and communities across Kansas and beyond.

Building for tomorrow's learners

We are transforming our facilities into dynamic learning environments that foster 21st-century education and discovery. Modern research spaces will position K-State as a leader in global challenges including health, food security and sustainability. Simultaneously, we honor our heritage by renovating historic buildings to meet today's needs while preserving K-State's distinctive character.

Promoting collaboration and partnerships

Our vision includes spaces that encourage interdisciplinary collaboration — where engineers, scientists and students from diverse fields work together to solve real-world problems and address our more significant challenges through community-driven research. Initiatives like the Agriculture Innovation Initiative and the Edge District will support public-private partnerships, connecting academic discovery with industry to create meaningful impact.

Enhancing student success

At the heart of our plan is an unwavering focus on student success. We are streamlining services and designing spaces that support the whole student. Every design decision centers on the student experience, ensuring that our campus not only educates but truly nurtures each individual.

Prioritizing well-being and social connections

We recognize that learning extends beyond classrooms into the spaces where our community connects. By enhancing areas like the Campus Creek, Anderson Lawn and Bosco Student Plaza with wellness features and programming, we're creating a campus that feels like home. These vibrant gathering spots — from outdoor classes to concerts — strengthen the bonds of our K-State Family.

Legacy of innovation

Aligned with our Next-Gen K-State strategic plan, this transformation positions us as the next-generation landgrant university. The benefits will extend far beyond campus, strengthening local economies and communities. As K-State grows and evolves, so will the vibrant communities surrounding us.

Moving forward together

This plan reflects the voices of thousands across our K-State Family. As we move from vision to action, we do so united in purpose — building not just a better campus, but a better future.

Go 'Cats!



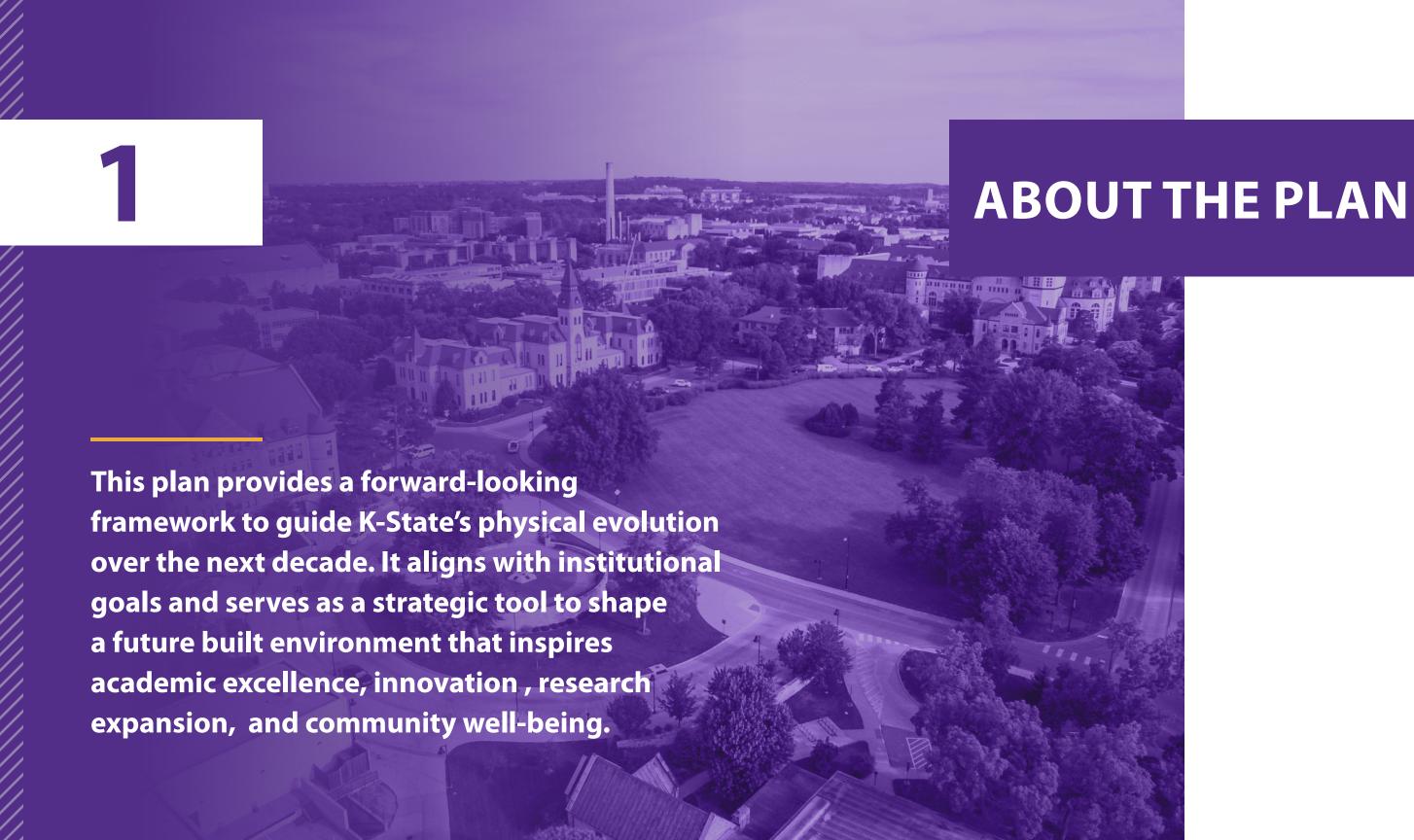
Richard H. Linton
President, Kansas State University

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Grounded in extensive community engagement and rigorous data analysis, this plan articulates a bold institutional vision for K-State's future. It establishes a clear framework for strategic growth, supported by detailed implementation strategies and technical studies outlined in the appendices.

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PURPOSE & INTENT

Grounded in the university's bold vision and informed by diverse voices from across the K-State community, the Next-Gen Campus Master Plan guides future campus investments to be purposeful, inclusive, and resilient.

The K-State Next-Gen Campus Master Plan affirms that learning, research, and engagement—across all locations—contribute to a unified One K-State. It advances a more connected, efficient, and strategically aligned university system.

Aspirations and markers of success for this Plan include:

- Establish a forward-looking roadmap for K-State's physical campuses that complements the Next-Gen K-State Strategic Plan.
- Fulfill Kansas Board of Regents (KBOR) requirements by providing institutional updates on a three-year cycle.
- Engage the broader K-State community in identifying and prioritizing opportunities related to the physical campus environment.
- Utilize data to determine practical physical needs in response to aspirational goals.
- Refine new construction and renovation priorities.
- Develop principles for decision making and exhibit transparency in prioritization of needs.
- Leverage feedback from 360-degree stakeholder engagement.
- Be easily understood, actionable and adaptable to future needs.

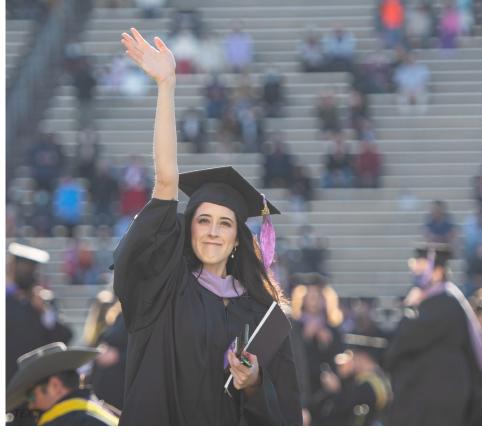










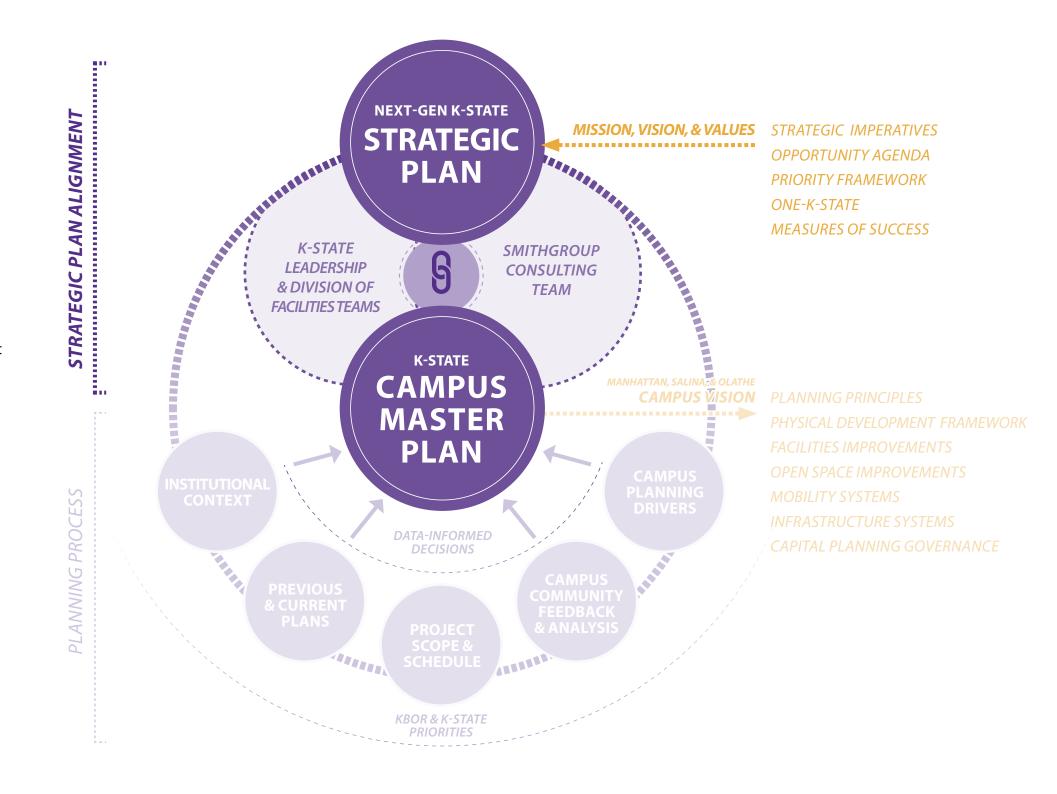




STRATEGIC PLAN ALIGNMENT

Synchronization with the Next-Gen Strategic Plan ensures that the university's physical development catalyzes emergence as a nextgeneration land-grant institution.

The diagram to the right illustrates how physical planning directly supports these objectives. Throughout the process, facilities and consulting teams collaborated using data, stakeholder input and the university's vision to shape a flexible, forward-looking plan that translates strategy into action.



ADVANCING THE STRATEGIC PLAN

The K-State Next-Gen Campus Master Plan serves as a physical expression of the Next-Gen K-State Strategic Plan, translating its goals and aspirations into a blueprint for the next decade.

Each element of the strategic plan is reflected in the K-State Next-Gen Campus Master Plan, showing how strategic priorities translate into physical improvements across campus—particularly within the built environment. This ensures a clear lens for both short- and long-term planning, offering a flexible, adaptable path toward institutional success and resilience.

MISSION, GOALS, VALUES

Designing for purposeful impact

• The plan reinforces K-State's mission as a next-generation land-grant institution through spaces that promote learning, research and community engagement across Kansas and beyond.

STRATEGIC IMPERATIVES

Building towards strategic outcomes

- Strategic goals are supported through adaptable infrastructure that enables academic excellence, fosters innovation, scholarly exploration, research expansion, and strengthens outreach.
- The plan reinforces how specific capital projects serve to support the university's strategic imperatives while ensuring the campus evolves thoughtfully.

OPPORTUNITY AGENDA

Creating space for innovation and discovery

- The plan was guided by focusing on high-impact themes like food systems, health, and sustainability reinforced through the university's opportunity agenda.
- These priorities shape where to invest, repurpose or scale back, shifting planning toward collaboration and synergy rather than traditional boundaries—re-framing the campus as an asset to advance K-State's boldest goals.

PRIORITY FRAMEWORK

Guiding development with clarity

- The plan supports a data-informed approach for transparent decision making.
- Planning decisions are guided through a clear framework that aligns capital investments with institutional priorities, maximizing impact and resource efficiency.

Fostering collaboration and innovation

• Shared spaces, interdisciplinary hubs and modernized facilities encourage cross-campus partnerships and innovation.

MEASURES OF SUCCESS

Designing for measurable progress

• The plan contributes to measurable outcomes such as improved student retention, increased research output and stronger community partnerships through thoughtful, data-informed design.

ONE K-STATE

Unifying all campuses under a shared vision

• The CMP provides a cohesive framework that unites the Manhattan, Salina, and Olathe campuses, reinforcing a shared identity and purpose through integrated planning.

Aligning resources strategically across locations

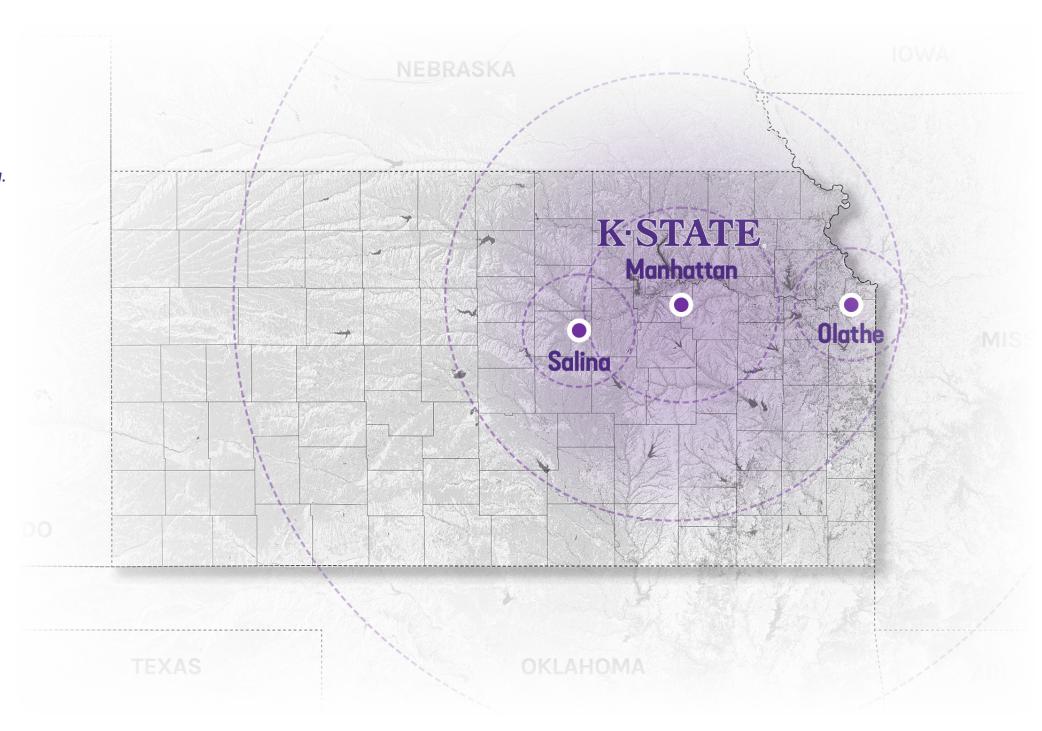
The plan ensures that each campus advances, embodies, and fulfills the university's collective goals.

Amplifying regional and statewide impact

• The plan supports outreach and distance learning initiatives across all 105 Kansas counties, extending K-State's educational reach.

Celebrating unity and individual campus strengths

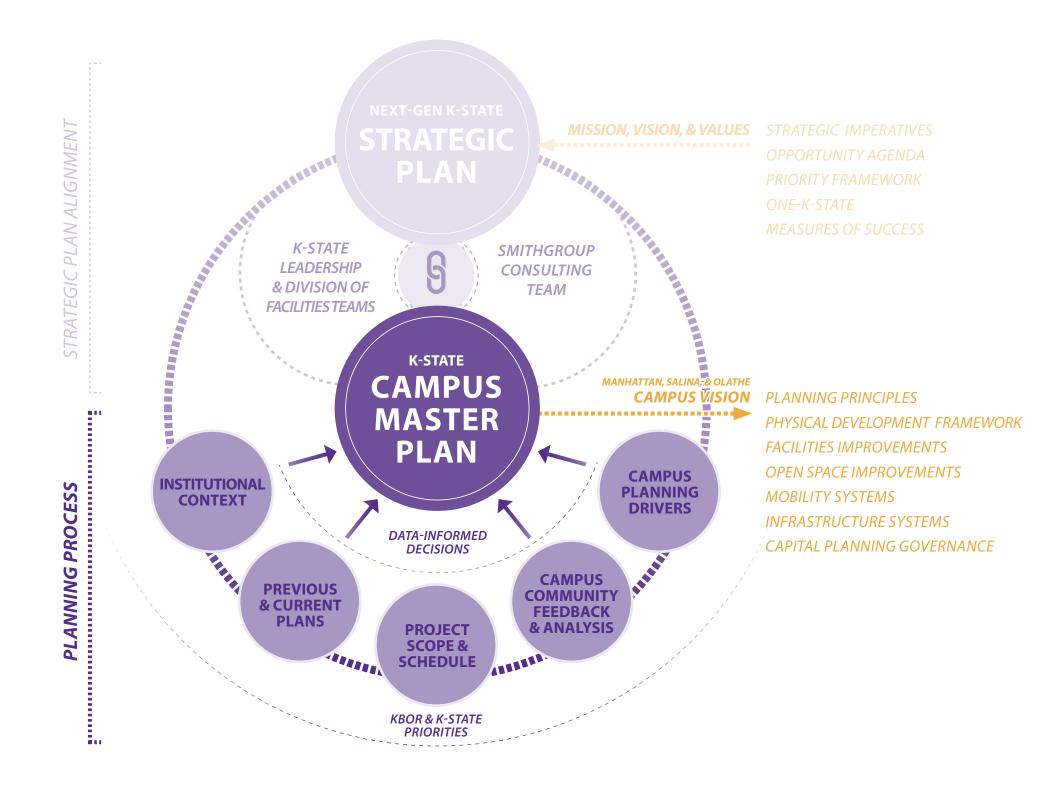
Each Campus' distinct strengths are leveraged to build a complementary system that amplifies the university's overall impact and effectiveness.



PLANNING PROCESS

This plan was shaped through a comprehensive and inclusive planning process that combined digital tools, in-person engagement and cross-campus collaboration.

Guided by the priorities of the Kansas Board of Regents (KBOR) and K-State's strategic goals, the process garnered input from students, faculty, staff and leadership across all campuses. Each engagement—from focus groups and interviews to committee guidance and operational insights—contributed to a robust foundation of qualitative and quantitative data. This collaborative approach led to thoughtful, actionable decisions that culminate in visions for each campus outlined in the next chapter.



INSTITUTIONAL CONTEXT

K-State's origin began in 1858 as Bluemont
Central College, a humble institution with a
single stone building. While honoring its historic
roots, the university has continually embraced
change—starting with its transformation in 1863
into the nation's first operational land-grant
college, beginning a legacy of evolution to meet
the needs of Kansas and the world.

A Tradition of Change, Rooted in Heritage

K-State's journey began in 1858 as Bluemont Central College, a modest institution with a single stone building. Since becoming the nation's first operational land-grant college in 1863, the university has continually evolved—each name change serving to intensify the Land-grant mission, from agricultural education to the evolution of an R1 research institution. This enduring commitment to public service and advancement remains deeply rooted in its land-grant heritage.

That spirit of evolution is reflected in the campus itself. From historic landmarks like Anderson Hall to modern facilities such as Engineering Hall and the Bio-security Research Institute, K-State's physical growth mirrors its expanding purpose. Previous campus plans have honored this legacy, guiding development that respects tradition while advancing the university's strategic vision.

Building a Campus for the Future

K-State continues to adapt—expanding its mission, redefining its role and shaping its academic and physical landscape to meet the needs of future generations.

Major projects over time have transformed the campus to support cutting-edge research, student success and global engagement. The current plan builds on this foundation, offering a forward-looking framework that aligns development with strategic goals. It ensures the built environment not only preserves K-State's heritage but also fosters innovation, flexibility and long-term institutional growth.

Kansas State Agricultural College was established as a land grant institution under the Morrill Act.

1863

Post World War II, dormitories,
academic halls and student facilities
were constructed to accommodate
the enrollment boom.

1900s

The institution adopted the name Kansas State University.

1959

campus opened.

K-State Olathe

2011

The Edge District was

launched—a major development as a hub for industry and research.

2020s

FUTURE

1858

Bluemont Central College was formed with a focus on agriculture and sciences. 1879

Early construction included Anderson Hall, which remains a symbol of the university. 1931

The institution was renamed

Kansas State College of

Agriculture and Applied Science.

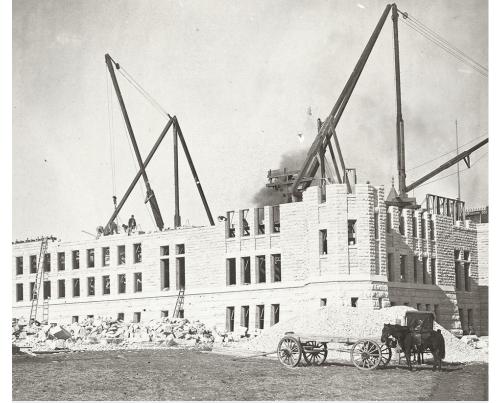
1991

Kansas State University and the Kansas College of Technology merge, becoming K-State Salina. 2025

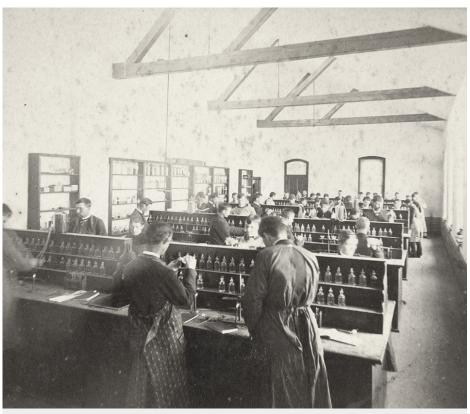
Kansas State University enrolls more than 19,000 students and is a leader in research and instruction, continuing its legacy of excellence. It continues to invest in technology, research and student life.



1885: VIEW FROM AGGIEVILLE AT 11TH & MORO STREET



1893: FAIRCHILD UNDER CONSTRUCTION



1889: HOLTZ HALL CHEMISTRY LAB



1950: AHEARN FIELD HOUSE



1895: WOODWORKING & IRON SHOP



1924: MEMORIAL STADIUM GAME DAY



PREVIOUS MASTER PLANS

K-State's evolution reflects an enduring commitment to its community and a bold vision for the future. Guided by a legacy of thoughtful planning, the university continues to grow with purpose. This plan honors that tradition while charting a path forward—one that advances K-State's mission, amplifies its values, and positions the university to lead with impact in a changing world.

This plan acknowledges the influence of earlier formal campus plans—such as those from 1949 and 2012—as well as numerous other past and current studies, which are referenced in the appendices.

Campus Master Plan 1949

The 1949 Campus Master Plan for K-State was a visionary framework that shaped the university's post-war expansion. Its purpose was to guide development through a cohesive urban form that emphasized a centralized academic core and the preservation of open green spaces. The Campus Master plan identified the need and location for expansion to Hale library and the preservation of Anderson Hall as a Campus landmark. It also reinforced the use of Collegiate Gothic architecture, ensuring new construction respected the character of heritage buildings while supporting modern academic needs.

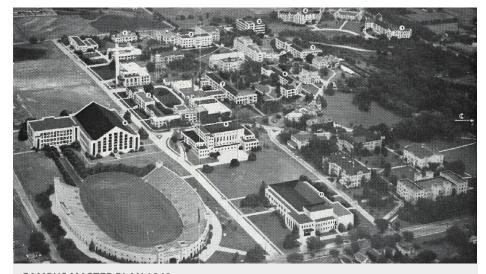
Campus Master Plan Update 2012

The 2012 Campus Master Plan Update responded to decades of growth and evolving academic needs with a renewed focus on strategic expansion. It recognized the progress made in establishing a cohesive academic core and preserving historic character, while identifying new priorities such as enhancing campus gateways and supporting interdisciplinary research environments.

The 2012 plan emphasized infill development to reduce sprawl, leading to projects like the Engineering Complex expansion and the revitalization of the North Campus corridor. Key components such as the integration of student life facilities, modernization of residence halls and the development of research and innovation zones have since been realized. The 2012 plan served as a bridge between tradition and transformation, guiding K-State's physical evolution in alignment with its academic and strategic goals, and a launchpad for this NextGen Campus Master plan.

North Corridor Campus Master Plan 2015

The 2015 North Corridor Campus Master Plan focused on reimagining the northern edge of K-State's Manhattan Campus, particularly the area between Kimball Avenue and the university's core. It aimed to strengthen connections between academic, research and athletic facilities while enhancing the campus gateway experience.



CAMPUS MASTER PLAN 1949



CAMPUS MASTER PLAN 2012



NORTH CORRIDOR PLAN 2015

PROJECT SCOPE

The planning process actively engaged K-State's three primary campuses—Manhattan, Salina, and Olathe—each with distinct programs, cultures, and spatial priorities. It developed tailored strategies for each location while driving alignment around shared goals and operational efficiencies. The resulting framework directs coordinated investments that strengthen the university as a whole and accelerate its impact across the state.

Locations

While this CMP focused primarily on the university's core campuses, it affirms the vital role of K-State's broader statewide footprint in advancing its land-grant mission. The spirit of One K-State reaches across Kansas, strengthening the university's role as a trusted partner in every community. Through Extension offices, research centers, and outreach programs, K-State maintains a meaningful presence in all 105 counties—amplifying its impact well beyond campus borders.

Manhattan

As the flagship campus, it serves as the academic and administrative heart of the university system. It offers a comprehensive array of undergraduate, graduate and professional programs across disciplines and is home to the majority of the university's research activity as an R1 institution. The campus supports a vibrant student life experience, Division I athletics and a strong sense of tradition and community. Its scale and diversity make it a central hub for innovation, interdisciplinary collaboration and statewide impact.

Salina

K-State Salina plays a specialized role in delivering applied, industry-focused education. With nationally recognized programs in aviation, engineering technology and unmanned systems, the campus emphasizes hands-on learning and close ties to industry where students gain practical experience and direct pathways into high-demand fields. Salina's focus on innovation and workforce readiness makes it a key contributor to the university's land-grant mission.

Olathe

Located in the Kansas City metropolitan area, K-State Olathe opened in 2011 and serves as a strategic extension of the university's academic and research enterprise. The campus focuses on graduate education, professional development and industry partnerships, particularly in the areas of food, health and biosciences. Olathe acts as a bridge between K-State and the region's innovation ecosystem, offering opportunities and collaborative research that address real-world challenges.



MANHATTAN CAMPUS



SALINA CAMPUS



OLATHE CAMPUS

Schedule

Over the course of 18-months, K-State engaged stakeholders from across the K-State community to shape a shared vision for the future of our physical campuses. The result is a strategic, actionable framework that aligns our facilities with our academic, research, and service mission and positions K-State for long-term resilience. Outlined below are the objectives for each phase:

Phase 1: Understand

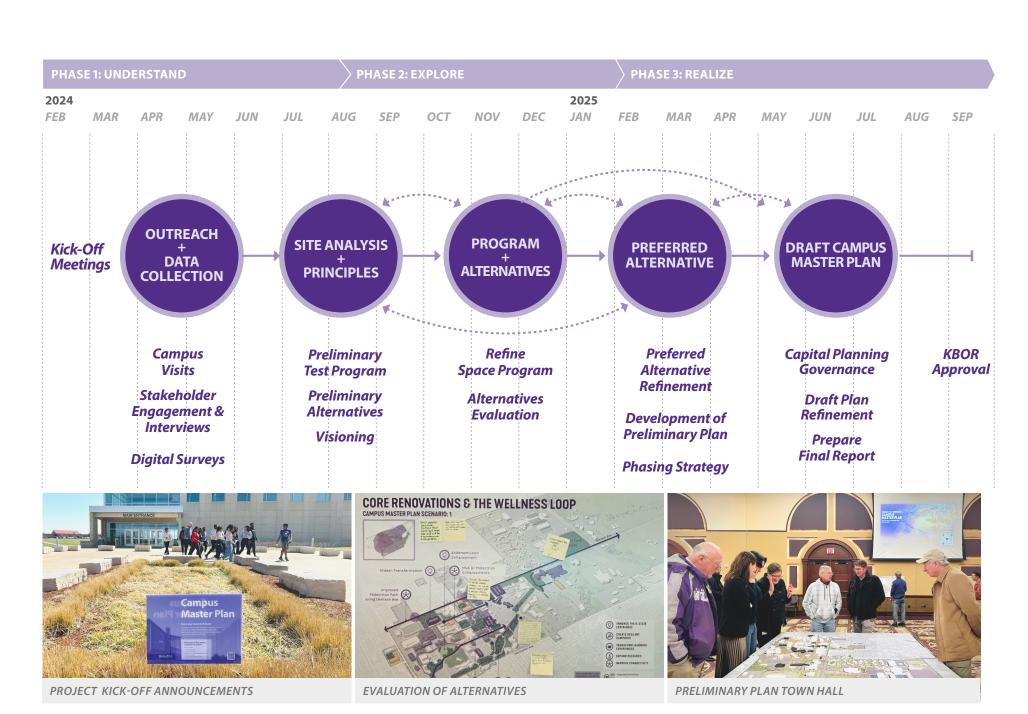
- Develop a comprehensive understanding of the campus's current conditions, including its strengths, challenges and opportunities through evidence-based decision-making.
- Conduct broad campus community outreach through workshops, surveys and interviews with students, faculty, staff, alumni and community partners.
- Identify key themes that support academic, research and community functions.

Phase 2: Explore

- Reimagine how we experience and engage with the campus environment.
- Examine how the campus could evolve in response to shifting academic needs, strategic renovations, demolitions and additions, including mobility and sustainability goals.
- Encourage open dialogue and iterative feedback, allowing ideas to be tested against institutional values and long-term strategic priorities.

Phase 3: Realize

- Identify key projects for investment.
- Outline actionable steps for implementation.
- Shape the campus over the next ten years and beyond.
- Maintain strong commitment to stewardship and institutional excellence (beyond plan approval).



CAMPUS COMMUNITY FEEDBACK

By combining digital and in-person tools, the process expanded access and engagement empowering the university community to contribute insights, raise questions, and play a meaningful role in shaping the campus's future.

BY THE NUMBERS

8,700+ ONLINE SURVEY RESPONSES

4,600+ PROJECT WEBSITE IMPRESSIONS

900+ CAMPUS ALTERNATIVES POSTS VIA WEBSITE

30+ STAKEHOLDER GROUPS INTERVIEW SESSIONS

20+ COMMUNITY ORGANIZATIONS ENGAGED

10+ K-STATE TODAY ARTICLES

IN-PERSON TOWN HALLS: MANHATTAN

IN-PERSON TOWN HALLS: SALINA & OLATHE

IN-PERSON POP-UP EVENTS





MANHATTAN TOWN HALL





SALINA TOWN HALL



STAKEHOLDER ENGAGEMENT



INTERACTIVE POP-UP ENGAGEMENT



LEADERSHIP MEETING

STAKEHOLDER GROUPS

Executive Committee

Engaged at key decision points, the Executive Committee ensured the K-State Next-Gen Campus Master Plan aligned with the Next-Gen K-State Strategic Plan mission, values and academic vision. Their leadership provided high-level direction and accountability throughout the planning process.

Steering Committee

Composed of a diverse mix of academic and administrative leaders. the Steering Committee offered strategic guidance and helped shape a comprehensive vision rooted in institutional priorities and the broader K-State mission...

Salina/Olathe Leadership

Leadership from the Salina and Olathe Campuses contributed essential perspectives that reflected the distinct identities, priorities and growth goals of each location. Their input reinforced a unified planning approach of One K-State, while honoring campus-specific needs.

TOUR OF MANHATTAN CAMPUS

TOUR OF OLATHE CAMPUS

Students, Faculty, & Staff Stakeholders

A wide range of voices from across the university contributed to the planning process. Faculty and staff shared insights from academics, operations and student support, while students participated through focus groups and interviews, offering firsthand perspectives that enriched the plan's relevance and inclusivity.

Facilities Team

The Facilities team grounded the planning process in operational realities. Their expertise ensured that ideas were feasible, aligned with existing infrastructure and supported long-term sustainability and maintenance.

Marketing & Communication Team

This team played a key role in shaping and coordinating messaging across the university. Their efforts ensured that communications were clear, consistent and accessible, fostering transparency and broad engagement.



TOUR OF SALINA CAMPUS

IN-PERSON ACTIVITIES

Focus Groups

Focus groups provided a dynamic forum for dialogue among students, faculty, staff, industry partners and other local and state organizations. These sessions revealed the values, needs, and aspirations of diverse groups—perspectives that may not have surfaced through more formal channels.

Interviews

Individual and small-group interviews—primarily conducted online—offered deeper insights into specific priorities and challenges from academic, administrative and community stakeholders.

Pop-Up Events

Held in high-traffic areas during some campus visits, these pop-up events created informal opportunities for engagement. These quick, interactive sessions allowed participants to share feedback through interactive booths and physical models, including learning about the planning process in real time.

Town Halls

Open to the entire university and surrounding community, town halls offered a formal platform for discussion. Featuring presentations, models and Q&A sessions, they allowed attendees to engage directly with the planning team and contribute to the conversation.

Tours

Tours at the Manhattan, Salina and Olathe Campuses provided valuable on-the-ground context that informed an understanding of site conditions, user experience and future opportunities.

DIGITAL ACTIVITIES

Online Surveys

MapMyCampus Survey

This interactive survey tool invited users to comment on the physical qualities of the campus by placing pins on a digital map. Participants shared thoughts on areas they valued, places needing improvement and ideas for future enhancements.

Parking & Mobility Survey

A targeted survey gathered input on parking preferences, challenges and opportunities for change. It was designed to reveal a range of options and guide future decisions around mobility and access.

Alumni & K-State Foundation Survey

A focused survey was distributed to alumni and K-State Foundation stakeholders to gather perspectives on campus identity, legacy and future priorities. Their input helped align planning efforts with longterm philanthropic and institutional goals.

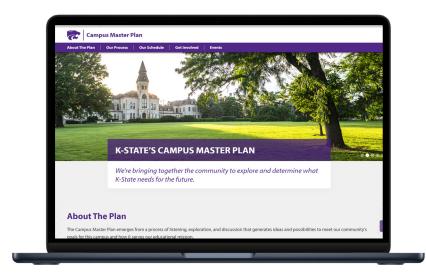
Digital Media

Project Website

The project website served as a central hub for information, providing updates on the planning process, event announcements and opportunities for feedback.

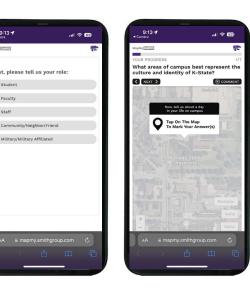
Articles & Publications

Monthly updates and feature stories in K-State Today helped raise awareness, highlight milestones and encourage participation across the K-State community.



CAMPUS MASTER PLAN PROJECT WEBSITE





MAPMYCAMPUS SURVEY INTERFACE

SITE ANALYSIS SUMMARY

The site analysis forms the foundation for understanding the physical, spatial and contextual conditions of each campus. It compiles a wide range of inputs—from on-the-ground observations and digital mapping to stakeholder interviews and planning workshops.

This comprehensive approach identifies key opportunities and constraints, helping to shape thematic direction and inform actionable decisions. The result is a data-informed understanding of campus dynamics that supports strategic, place-based planning.

For more comprehensive information regarding the site analysis please refer to the Appendices section for more information.

FACILITIES/DEVELOPMENT/SPACE

Update, Modernize & Rethink Facilities

- Many historic buildings retain strong character, yet could benefit from upgrades that enhance accessibility and integrate modern amenities.
- Library spaces are positioned for intentional redesign to better align with evolving academic and student needs.
- Balance aesthetics with functionality to shape campus environments that inspire and serve.

Align Facilities with the Needs of an R1 Institution

- Existing infrastructure does not fully reflect the capabilities expected of an R1 institution, indicating a need for strategic investment.
- The College of Veterinary Medicine is experiencing growth, creating demand for expanded lab and research space.
- Space allocation across colleges shows inconsistencies, revealing an opportunity to promote equity and interdisciplinary collaboration.
- Academic synergy can be enhanced by rethinking proximity and adjacency of collaborative environments.

Re-imagine Student & Campus Well-being

- A holistic approach to student and campus well-being is emerging, highlighting the need for a shared language and framework.
- A unified understanding of well-being can help align campus resources with institutional values and priorities.
- Becoming a "health-promoting university" offers a strategic direction for expanding services and guiding future development.

Salina/Olathe Campuses

- Aging facilities in Salina limit the delivery of modern educational experiences and requires investment to ensure safety and accessibility..
- Limited pedestrian connectivity in Salina affects campus cohesion, especially for new students and visitors.
- Olathe's visibility and integration with surrounding development are constrained, presenting opportunities to strengthen campus identity and support future expansion.

POLICIES & SYSTEMS

Integrate Programs & Facilities

- Decentralized management across colleges creates operational silos, underscoring the need for stronger collaboration and shared resources.
- The Edge District offers a strategic opportunity to enhance connectivity between academic programs and innovation-driven development.

Sustainability is Largely Undefined

- Sustainability goals across campuses lack definition, creating space to establish a shared vision that integrates environmental, academic, and operational priorities.
- Alignment with the 2025 K-State Water Systems Report and consistent tracking of KPIs can support informed decision-making and continuous improvement and serve as a model to expand benchmarking.

Prioritize Multi-modal & Integrated Mobility

- Parking distribution creates daily inconvenience despite sufficient overall capacity, especially near key destinations.
- Balancing accessible parking with pedestrian safety and a walkable campus environment remains a key planning challenge.

EXPERIENCE & CAMPUS LIFE

Activate, Diversify & Program Open Spaces

- Underutilized outdoor areas offer potential for transformation into vibrant spaces for learning, wellness, and social engagement.
- Enhancing the natural landscape and incorporating K-State-themed public art can strengthen campus identity and foster deeper connections with the environment.

CAMPUS PLANNING DRIVERS

Planning drivers are the foundational ideas, priorities and conditions that shape the direction of a campus master plan. They emerge from a combination of data analysis, stakeholder input, institutional goals, broader trends in higher education and discussion with K-State leadership.

These drivers helped define what the plan must respond to—such as enrollment growth, sustainability goals, academic innovation or community engagement—and guide how the physical campus should evolve to support those needs. Grounded in data and stakeholder input, they ensure that decisions are evidence-based and aligned with institutional priorities that not only guides longterm development but also provides practical tools to support day-to-day operations.



Delivering real-time utilization data

 Analyzing space using real-time data enables optimal utilization and creates opportunities for units and programs to grow and achieve their strategic goals.



Must withstand administrative change over time

- The Campus Master Plan from 2012 was largely accomplished.
- This plan must promote ideas that stand the test of time and be flexible to adapt with emerging priorities.



No more single use buildings

- Multi-use buildings will break down silos.
- Storage for research will enable flexibility and programming of space.
- Interdisciplinary and multi-discipline facilities.



Identify and define the future of campus "heritage" buildings

• K-State must determine the purpose and role buildings of significance play on campus.



Data-Informed reasoning for facilities related projects

• Essential facilities improvements are directly tied to the Strategic Plan with clearly stated benefits.



Creating a new capital planning decisionmaking process

- Enable less reactive and more proactive coordination of shared goals and planning of priorities.
- Each project will be strategically aligned.



Defining what student success means on this campus

• It goes beyond one-stop for student services.



Each building has its own scorecard

- Energy performance, building condition, educational adequacy, space utilization, adaptability, accessibility.
- Live and updatability performance metrics.



Develop actionable deliverables that support campus life, with an emphasis on operations and maintenance.

• Data tools, energy tools, final report, dashboards, etc.



PLANNING PRINCIPLES

These principles guide key decisions and investments to ensure alignment with the K-State Next-Gen Campus Master Plan. They provide a clear, consistent framework for evaluating opportunities, setting priorities and balancing short-term needs with long-term goals for physical campus development.



ENHANCE THE K-STATE EXPERIENCE

- Creating a truly memorable campus experience requires continual investment in designing spaces that inspire connection, pride and a strong sense of belonging.
- Prioritizing and enhancing the daily experience will enrich academics, research, and community life on every campus.



TRANSFORM THE **BUILT ENVIRONMENT**

- Transforming K-State will require prioritizing investment in targeted renovations, strategic and thoughtful new construction and essential infrastructure upgrades to strengthen the foundation for excellence in research and student success.
- Improving learning environments will foster a more accessible, cohesive and welcoming K-State, strengthening campus communities for future innovation.



EXPAND RESEARCH

- Strengthening research programs creates new opportunities for interdisciplinary discovery.
- Upgrading and expanding research facilities is essential to meet future goals and to fulfill our mission as a next-generation land-grant institution.
- Prioritizing research investments around the Next-Gen opportunity agenda themes will elevate the impact for addressing grand challenges through interdisciplinary discovery and scholarly development.



IMPROVE CONNECTIVITY

- Improve upon how people move through campus; improve pedestrian and vehicular safety; enhance ease of movement, access and efficiency.
- Improving circulation systems will foster co-location, collaboration across disciplines and create a more welcoming, intuitive experience.



PROMOTE STEWARDSHIP & RESILIENCY

- Ongoing, data-informed decisions will pave the way for a more resilient, efficient, and forward-looking future.
- Modernizing infrastructure and optimizing existing facilities will aid K-State in advance sustainability goals while reducing long-term costs and environmental impact.



The Manhattan Campus Vision centers on strategic facility enhancements that enrich campus life and advance academic and research excellence. It champions modern, flexible learning environments while honoring K-State's heritage through thoughtful, future-ready design, crafting a campus that honors its legacy and boldly embraces the possibilities ahead.

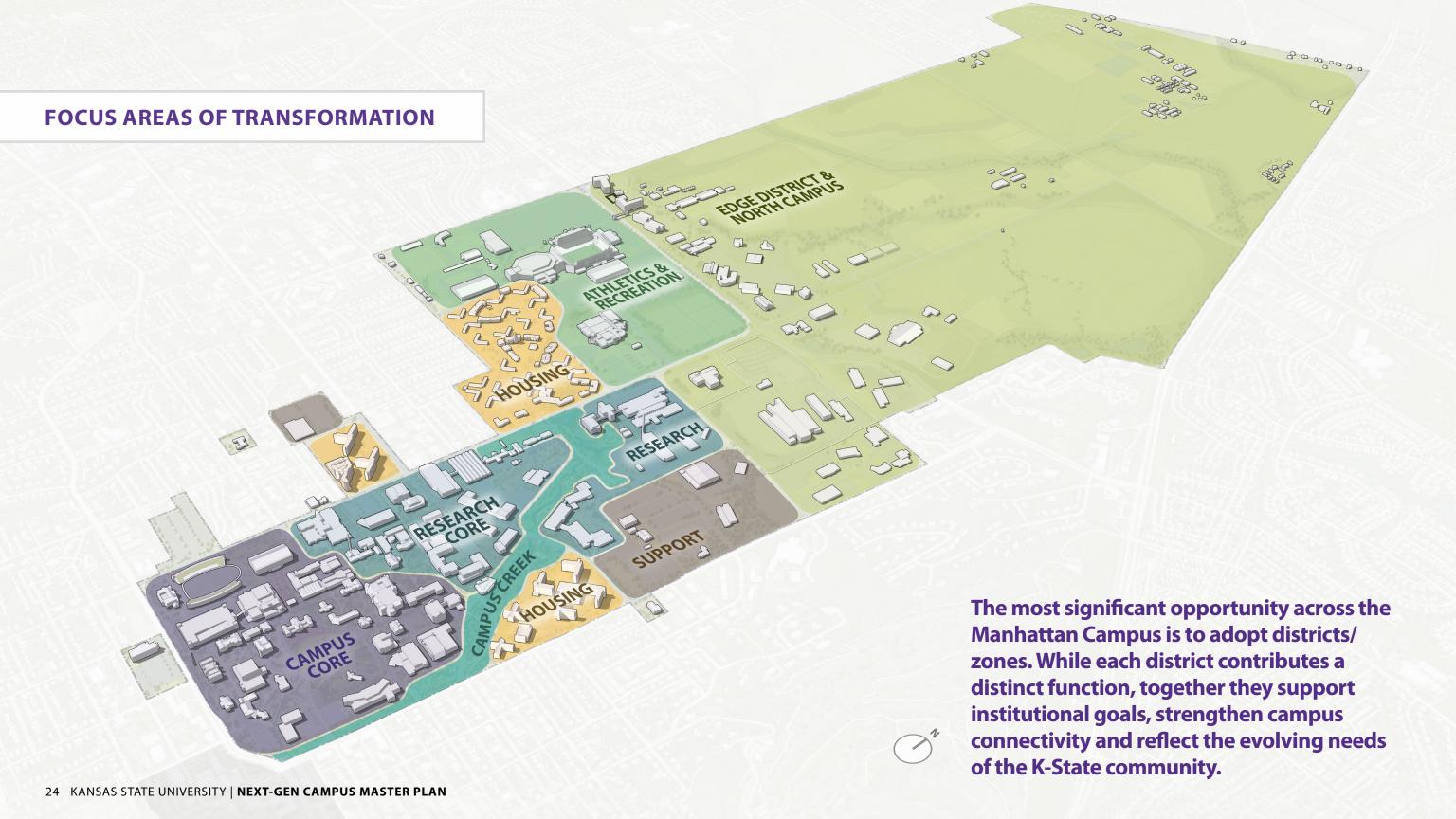
CAMPUS VISION The Manhattan Campus vision focuses on renewing existing **EDGE & NORTH** facilities, adding strategic new **CAMPUS** buildings, and identifying future growth areas—all while ANIMAL SCIENCES strengthening the campus core and improving connectivity. **Existing Building Existing Partnership Building Proposed Building Proposed Renovation** New/Enhanced Pedestrian Paths/Plaza

Strategic Capital Projects

- Kedzie Hall South transformation
- Interdisciplinary Arts Center
- **Ahearn Convention & Events Center**
- Ward Hall Nuclear Research renovation & replacement
- **Applied Learning High-Bay**
- Integrated Wellness Building & Parking Structure
- Integrated Research Catalyst Sites
- Integrated Research Future Sites
- Global Center for Grain & Food Innovation
- Kansas Veterinary Diagnostics Lab
- University Receiving & Storage
- Housing & Dining Services Refrigeration & Storage
- Agronomy Research & Innovation Center
- Edge Tech Incubator
- Large Equipment High-Bay
- Bilbrey Family Event Center
- The Edge Champions Gate
- **Future Opportunity Sites**

Site & Landscape Improvements

- Anderson Lawn transformation
- Bosco Student Plaza revitalization
- Campus Creek transformation
- K-State Gardens transformation
- Turf Recreation Fields
- Mid-Campus Drive pedestrianization
- M.L.K. Jr. Drive transformation
- College Heights Road pedestrianization
- Claflin Road improvements
- Jardine Drive extension

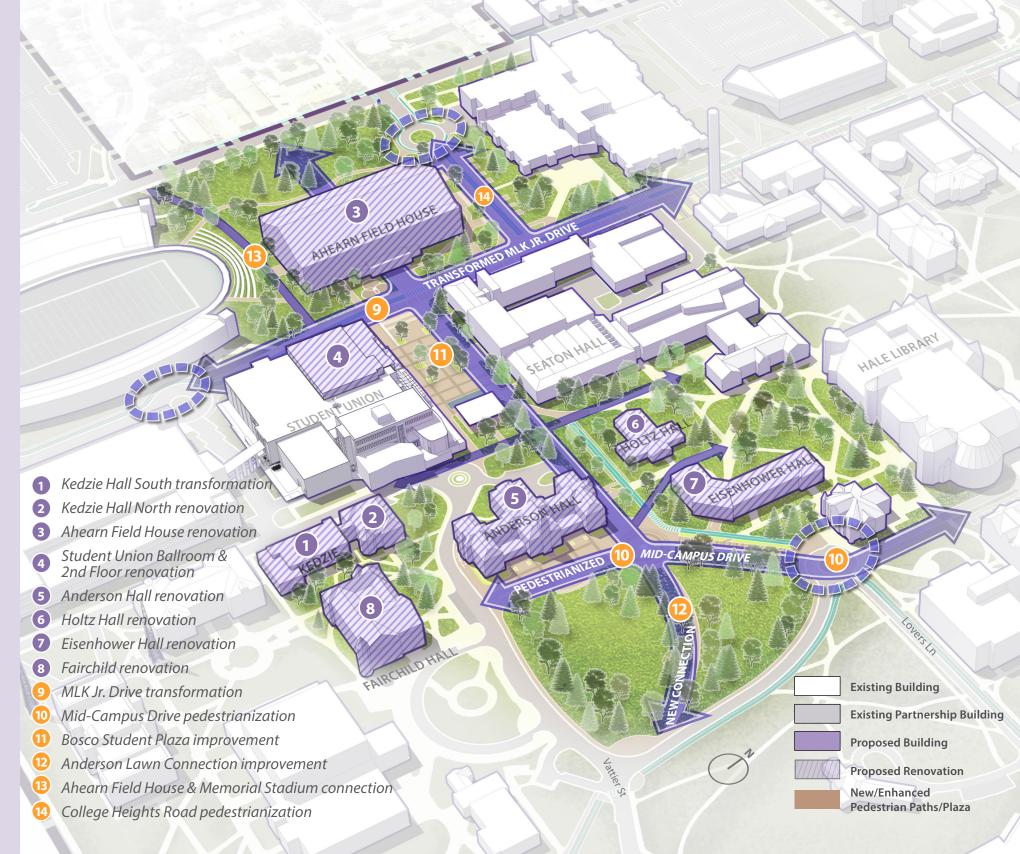


CAMPUS CORE IMPROVEMENTS

Improvements in the campus core emphasize revitalizing the heart of the university through several facility renovation projects. These initiatives primarily target existing buildings, many of which hold historic and cultural significance, preserving their legacy while adapting them for modern use. The plan also prioritizes enhancing connectivity across campus, expanding the pedestrian experience to promote safety and accessibility. Key public spaces—such as plazas, lawns and gateways—are being thoughtfully reimagined as a more welcoming, cohesive and vibrant environment that reflects the university's identity.



CURRENT: CAMPUS CORE



CAMPUS CORE IMPROVEMENTS

Anderson Hall renovation

Anderson Hall is undergoing a transformative \$42 million investment to preserve the buildings exterior envelope - addressing stone, windows, entries and decorative cornices—one of the most significant commitments to K-State's historic core in recent memory. This project also re-imagines the interior layout for enhanced functionality and modernization while preserving its iconic presence at the heart of campus.

Anderson Lawn transformation

Anderson Lawn, a central green space framed by some of K-State's most iconic buildings, will be enhanced to better support daily campus life and ceremonial functions. Planned improvements include upgraded pathways to improve accessibility and circulation, integrated seating and gathering areas and landscape enhancements that reinforce the lawn's role as a welcoming, multifunctional open space. These updates will preserve the lawn's iconic character, while making it more usable, inclusive and connected to the surrounding campus fabric.

Mid-Campus Drive closure

As part of the Anderson Lawn renovation and enhancement efforts, Mid-Campus Drive—on the east side of Anderson Hall—is being removed from the vehicular circulation network. While maintaining emergency access, this change reopens the space to create a stronger connection between Anderson Hall and Anderson Lawn. The result is a more cohesive and picturesque landscape—one that supports both formal events and informal gathering, reinforcing the lawn's role as a vibrant, central element of the K-State experience.

Social Plaza

An emerging opportunity exists to integrate public art as a means of celebrating K-State's cultural identity, enriching everyday spaces, and fostering moments of reflection and connection. When thoughtfully placed, public art can enhance the character of historic areas while complementing existing architecture and landscapes—strengthening a sense of place that is both grounded in tradition and receptive to creative expression.

Fairchild Hall renovation

Renovation of Fairchild Hall will revitalize a poorly performing facility with significant maintenance and interior improvements. This renovation will extend the life of a historic structure in the campus core, increase energy efficiency and reduce the burden on campus Facility staff by updating building systems.

Eisenhower Hall renovation

Renovations to Eisenhower Hall will prioritize connecting the building to centralized chilled water, updated building systems, and update student-centered learning environments. Through HVAC upgrades and the application of campus classroom improvement standards, the building will undergo critical improvements to modernize the learning experience in over 15 classrooms.

Holtz Hall renovation

The renovation of Holtz Hall enhances the Testing Center experience and improves the visibility and accessibility of the Student Access Center, strengthening support for the university's student services mission.

Kedzie Hall renovation & transformation

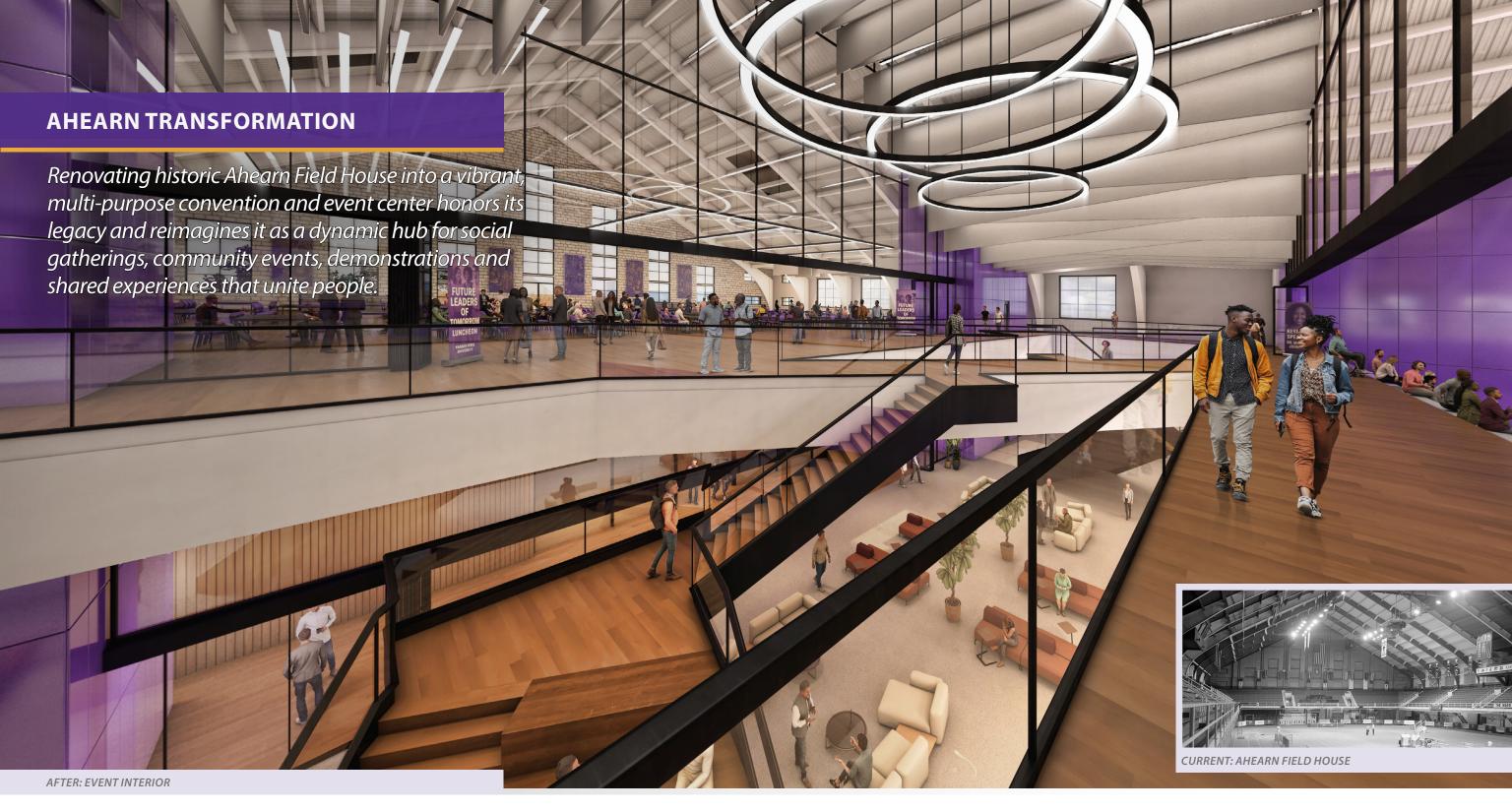
The Southern portion of Kedzie Hall will be re-purposed as the WildCat one-stop for enrollment/administrative functions to serve students within a centralized center of excellence. This wholescale renovation will position student services in a prominent location adjacent the MCSC.

Student Union renovation

While large portions of the Student Union underwent renovation approximately ten years ago, much of the second floor, which houses ballroom and conference spaces, was not included in that work. This project will improve those well-utilized spaces, providing much needed upgrades to the finishes, acoustics, technology and mechanical and electrical systems.









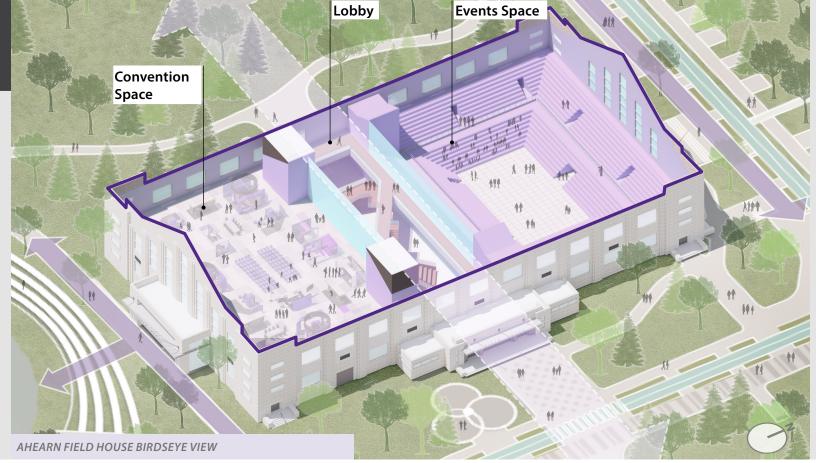
A Legacy Space for the Next Generation

AHEARN FIELD HOUSE SECTION FACING WEST

Rooted in history, Ahearn has welcomed iconic figures such as Dr. Martin Luther King Jr. and has been home to legendary basketball and track events. The revitalized space honors this legacy while creating a vibrant, accessible environment for future generations to gather, learn and lead.

The reimagined multi-purpose event center is designed with flexibility—capable of hosting graduations, TED-style talks, Landon Lectures, large class sessions and distinguished university guests. This dynamic space will serve as a cornerstone for cultural and community engagement at K-State.

The upper-level ballroom, designed with adaptability in mind, will serve as a key venue for career fairs, student organization functions and university-hosted events that align with the building's broader event offerings. On the first floor, a series of flexible-use rooms will provide additional capacity for meetings, workshops and collaborative activities, reinforcing Ahearn's role as a versatile and inclusive space that supports both academic and extracurricular life.





BOSCO STUDENT PLAZA TRANSFORMATION

Bosco student plaza is the glue that connects the vibrancy of Campus life with the historic campus core. This transformation will create a destination experience for visitors, students and the entire university community.

Enhanced Connections

Bosco Student Plaza has long served as a central gathering space at the heart of K-State's campus. Originally designed as a formalized open space adjacent the Student Union, the plaza has hosted countless events, rallies and informal gatherings over the decades. Key improvements include the removal of barriers and varying elevation changes to create and inviting and more functional space to maximize usability and visual continuity. The addition of wider, thoughtfully placed ramps and a grand stair establishes a universally accessible and seamless connection between the Student Union, Anderson Hall, and Ahearn—creating a major axis that connects these important spaces together.

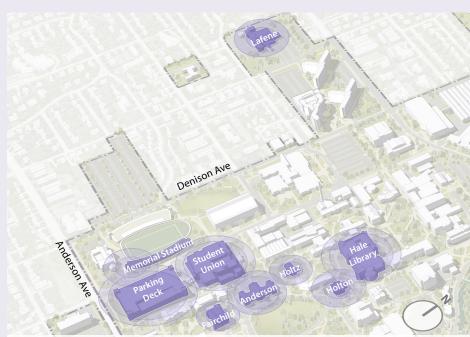
New Student Pavilion

This intervention not only improves pedestrian flow but also strengthens the spatial and symbolic ties between these landmark facilities. A new architectural canopy will provide much-needed shade and weather protection, enabling year-round use and encouraging longer stays. These enhancements will elevate Bosco Student Plaza from a transitional zone to a vibrant campus destination, reinforcing its role as a central node of student life and institutional identity.

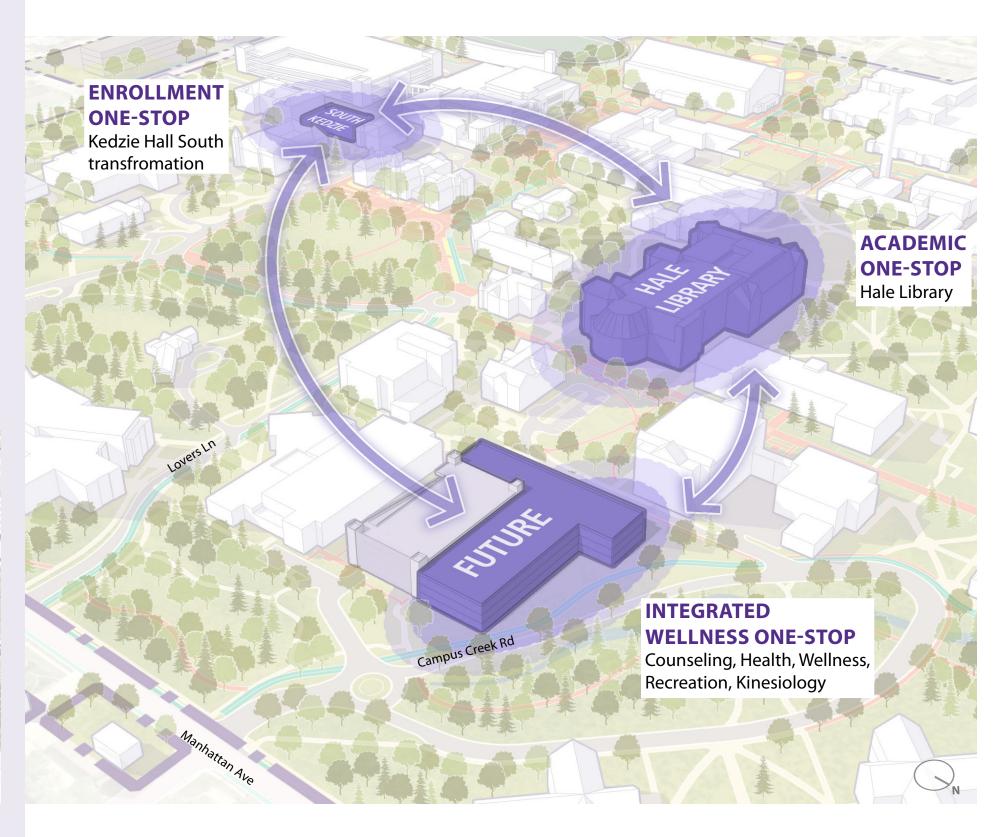


STUDENT SUPPORT RESOURCE NETWORK

Consolidating student services into centralized, accessible locations enhances the student experience with more coordinated support, streamlined operations and improved access to essential resources such as advising, financial aid, well-being and career services.



Existing Conditions:
A fragmented network of facilities offering student support



ENROLLMENT ONE-STOP

The enrollment and administrative one-stop is anchored in a strategic location central to student activity, intentionally designed to engage incoming and current students in an accessible and prominent location.

Berney Family Welcome Center at Memorial Stadium

As K-State's front door, the Berney Family Welcome Center provides tours and other services to potential students. As students return, the Welcome Center serves as a familiar landing spot hosting the Office of Recruitment and Admissions. Shepherding students through their careers at K-State and into the future is made possible with the colocated Career Center. The location provides immediate adjacency to the Alumni Association, a place for life-long connection to the K-State community. As they say: "Once a Wildcat, Always a Wildcat!"

Student Union & Parking Garage

An icon in the built landscape, the Student Union is familiar to all K-Staters. The Union will continue to house the ID Center and the Multicultural Student Center while the adjacent parking garage will continue to provide access to parking services, meeting students where they are.

Kedzie Hall South transformation

A transformation at Kedzie Hall South allows K-State to centralize administrative services in a location central to campus and adjacent the regularly frequented Student Union. This renovation creates an opportunity to structure enrollment, registrar, veteran affairs, and student financial services in a singular location.

ACADEMIC ONE-STOP

While many academic support functions are currently located in adjacent buildings, realignment of the student service model allows for the opportunity to co-locate services such as tutoring, the writing center, and additional support services in the library to make them easily accessible to campus learners and improve the student experience on campus.

Hale Library Reprogramming

Hale Library is proposed to be reimagined as a dedicated one-stop hub for academic services—including tutoring, the writing center, and other targeted resources that support student success.



PROPOSED NEW KEDZIE HALL SOUTH ENTRANCE & WILDCAT ONE-STOP (CLARK | HUESEMANN)

INTEGRATED WELLNESS ONE-STOP

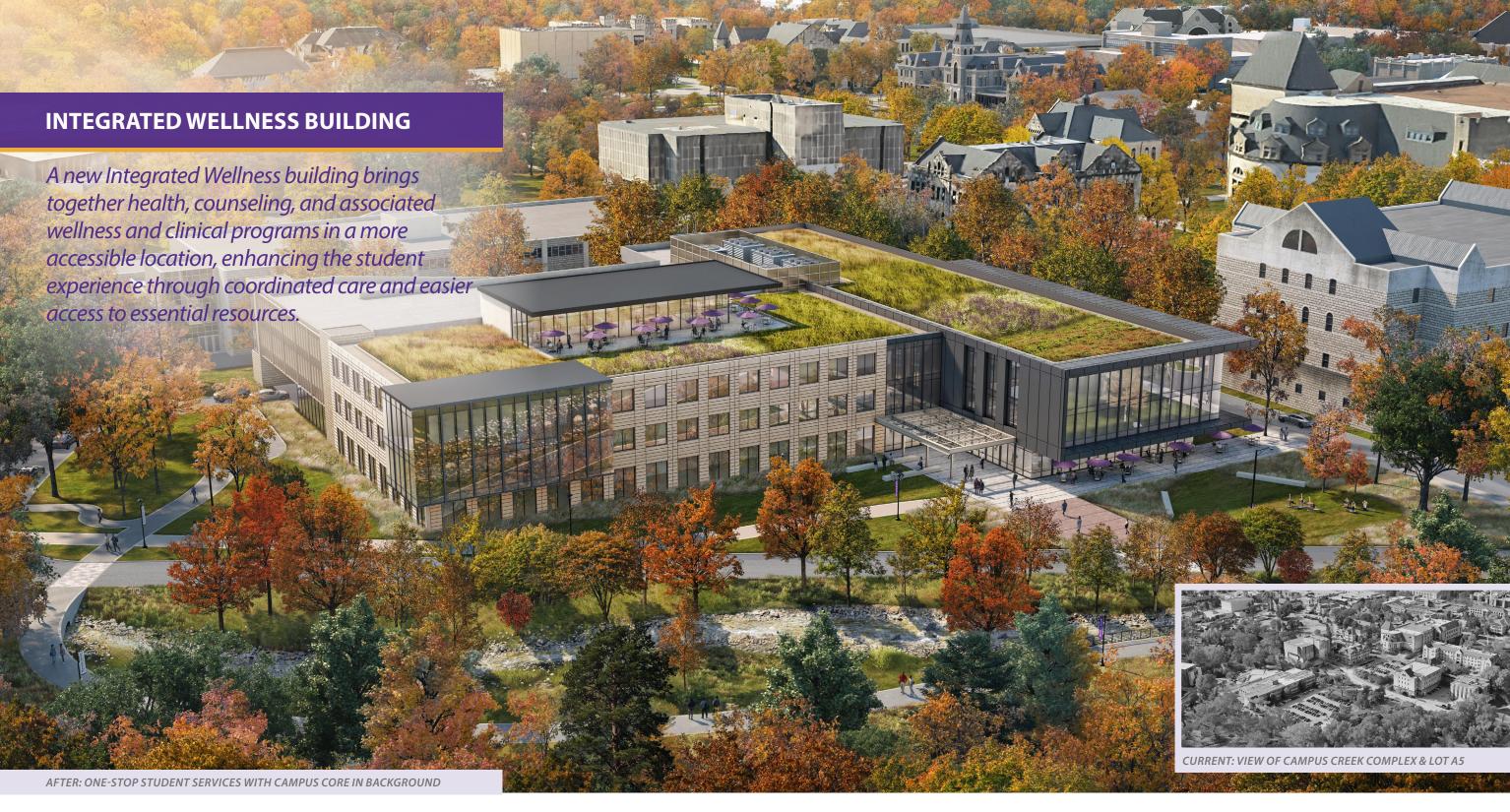
While well-being resources such as health and counseling are currently co-located at Lafene Health Center, the age and location of the building create boundaries for quality student care. With a new integrated wellness building, K-State aims to provide studentcentered, holistic care closer to students in a building integrated with comprehensive well-being goals for the broader campus.

New Integrated Wellness building

The new Integrated Wellness Building will serve as a dedicated home for the Morrison Family Center for Student Well-being, Counseling and Health Services, and academic programs within the Department of Kinesiology that support related research and integrated practicum experiences. For the first time in K-State's history, this purposebuilt facility will enable the delivery of holistic care in a centralized location. Strategically situated along the campus wellness loop and adjacent to faculty and coursework in financial well-being, human health, and nutrition, the building will expand access to comprehensive well-being services for students, faculty, and staff alike.

New Parking Structure

The adjacent parking structure provides an opportunity for easy access to well-being services for campus stakeholders while also addressing a community need for easier access to Hale Library furthering the university's land grant mission.



WELLNESS LOOP

The Wellness Loop is a designated, continuous path that runs through and around the campus core. It is designed to support movement, mindfulness and connection. It invites walking, jogging and active commuting as part of daily campus life—linking academic buildings, open spaces and student hubs in a seamless, accessible route.

Enhancing Health & Well-Being

This visible commitment to wellness not only promotes healthier lifestyles but also strengthens recruitment and retention by offering a campus environment that prioritizes student well-being and quality of life.

Next-Gen Landscape

More than just a lawn or a traditional quad, the Wellness Loop introduces a new type of landscape space—one that is active, adaptable and contemporary. It fills a critical gap in the campus experience by offering a dynamic alternative to passive green space, blending function with flexibility. Whether used for movement, gathering or quiet reflection, the loop reflects a modern approach to campus design that meets the evolving needs of students today.



RESEARCH ECOSYSTEM

K-State's long-term vision for research facilities emphasizes the expansion of applied learning and research by developing specialized, high-impact environments designed to advance innovation, collaboration, and academic excellence.

This includes a new high-bay facility for applied learning, a nuclear research initiative, and an integrated research hub designed to foster collaboration across fields. The plan also features a state-of-the-art Kansas Veterinary Diagnostics Laboratory, a large-equipment highbay, and the Edge District's Edge Tech high-bay facility. Together, these projects are strategically aligned to support K-State's land-grant mission and R1 classification by enabling cutting-edge research, innovation and workforce development.



RESEARCH CORE IMPROVEMENTS

K-State is strengthening its research infrastructure through targeted renovations and long-term planning. Major upgrades to Waters, Cardwell, Ackert, Throckmorton, and Ward Halls will modernize essential facilities, while reconfiguring the nuclear research area will further support cutting-edge discovery. Along MLK Jr. Drive, the expansion of applied engineering facilities reflects a forward-looking investment in interdisciplinary innovation. Looking ahead, several opportunity sites along Claflin Road and the revitalized Campus Creek offer additional capacity beyond initial projections. Together, these enhancements are envisioned as a cohesive, expanded research district that positions K-State as a leader in collaborative, high-impact research.







Integrated Research Catalyst & Future Sites

Along Claflin Road and the revitalized Campus Creek, several opportunity sites have been identified for future Integrated research facilities. These sites provide potential long-term opportunities for research facilities in excess of current need projections.

Ward Hall Nuclear Research renovation & replacement

Obtained through a 1958 grant from the United States Atomic Energy Commission, the TRIGA Mark II nuclear reactor facility housed within Ward Hall supports academic and education programs, research, industrial service and outreach for the K-State community. While critical to research at K-State and in the region, the reactor and supporting laboratory spaces are outdated and require updates. Ward Hall can become an interdisciplinary, multi-college research hub targeting health and energy research. The project will refurbish the existing 1.25MW uranium reactor, and is one of only 25 teaching reactors in the united states. Additionally, a portion of the building will be heavily renovated (incl. Bldg systems) and balanced with a partial demo and new construction to meet the needs of modern research.

Applied Learning High-Bay

Located along MLK Jr. Drive, the proposed new high-bay building for applied learning will support applied programs from the Colleges of Architecture, Planning and Design and Engineering. An investment in interdisciplinary innovation, this facility will allow students, faculty and researchers the opportunity to work on large-scale projects on the main campus in lieu of in off-site facilities which are challenging to access.

Waters & Cardwell Halls renovations

Major renovations to Waters and Cardwell Halls will focus on modernizing these essential research facilities. By replacing aging mechanical, electrical and plumbing infrastructure—particularly unsightly window units—the campus core will be significantly improved bringing aging laboratory and teaching spaces into the modern age.

Ackert/Chalmers & Throckmorton Halls renovations

As two of the top energy users on campus renovations of Ackert/ Chalmers and Throckmorton Halls present unique opportunities for considerable energy reductions. Each also performs poorly in the facilities condition assessment, allowing for a considerable opportunity to reduce the total deferred maintenance on campus. Renovation of these buildings presents a pivotal moment to deliver transformative laboratory and teaching enhancements as the current conditions date back to 20-50 years when they were first constructed.

Global Center for Grain & Food Innovation

This project is the result of coordinated fundraising efforts and State support to address the significant disrepair in Shellenberger and Feed Technology Halls, which were deemed unsuitable for renovation. It consolidates agricultural programs into a modern, collaborative space with new industry partner labs, connects Call and Weber Halls through renovations and features a new market featuring products produced by all departments within the college of Agriculture, including Call Hall ice cream.

Call & Weber Hall renovations

Connected to the new Global Center for Grain & Food Innovation, renovations of Call and Weber Halls present opportunities for hands-on learning with adjacent animal holding facilities and labs. Renovations present an opportunity for improved accessibility, provide access to new study spaces and will modernize and update classrooms, laboratory spaces, abattoir, dairy and meat processing labs.

Kansas Veterinary Diagnostics Lab

Developing and delivering front-line diagnostic and consultative services within the state and world, the Kansas Veterinary Diagnostics Laboratory is critical to the veterinary and animal health community as well as the State's largest industry: animal agriculture. This new facility is a State amenity that will be located on Campus near experts in the research and veterinary diagnostics field through a collaboration with the College of Vet Med, and the University.

Coles Hall renovation

As part of the critical research infrastructure supporting the College of Veterinary Medicine and with significant deferred maintenance issues, Coles Hall renovations are necessary for the future success of the institution.

CAMPUS CREEK TRANSFORMATION

The revitalization of Campus Creek is a signature element of the K-State Next-Gen Campus Master Plan—transforming a natural corridor into a dynamic, multifunctional landscape that connects people, place and purpose across K-State.

Social & Gathering Spaces

The revitalized creek corridor introduces shaded seating, informal gathering areas and scenic overlooks—creating a continuous thread of activity and rest. These improvements make the creek a more accessible, comfortable and engaging space for everyday campus life.

Ecological Enhancements

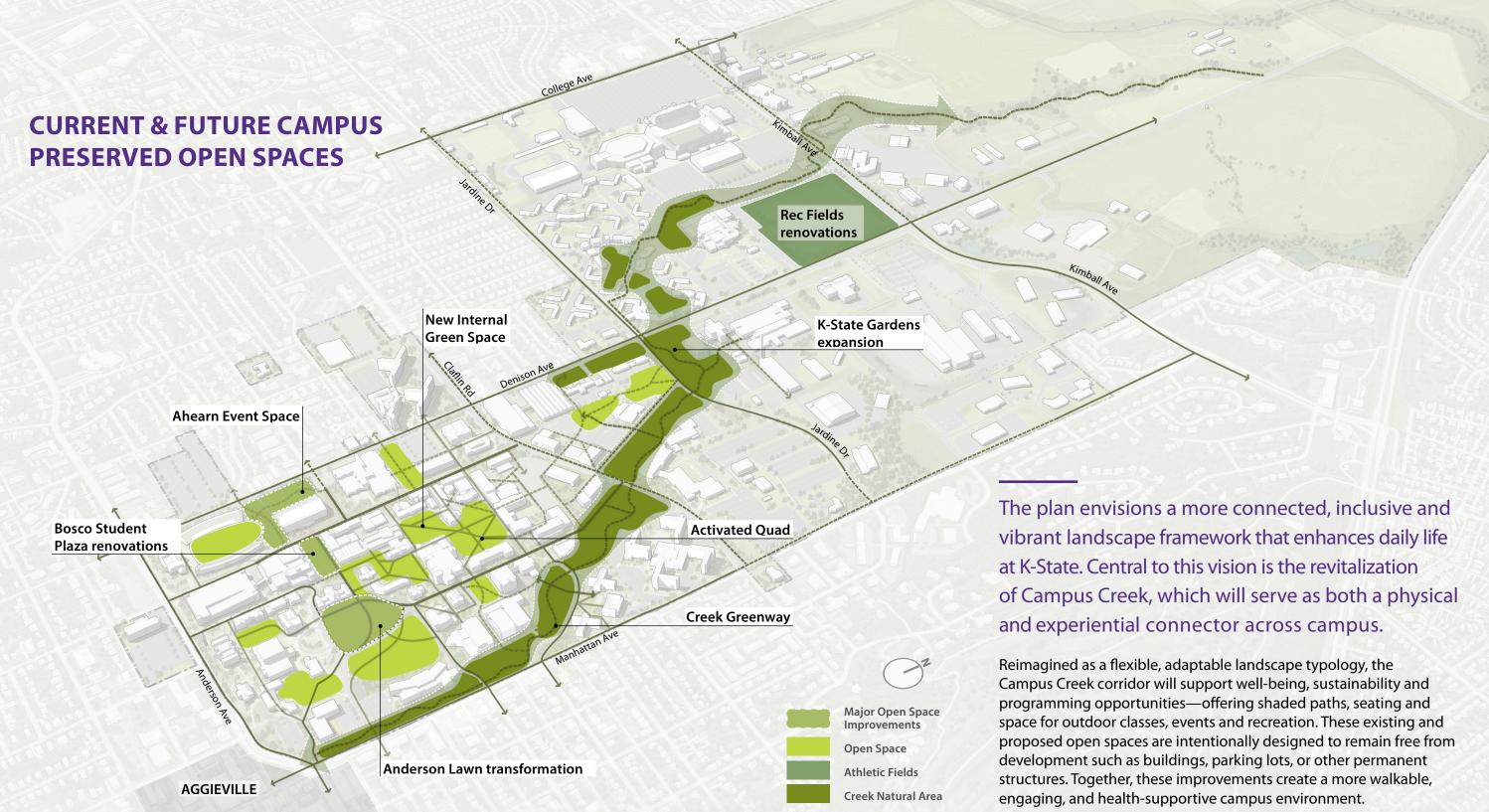
The corridor supports flexible uses like outdoor classrooms, wellness trails and event lawns, while restoring native landscapes and improving stormwater function. These upgrades enhance biodiversity and create a resilient, health-supportive environment.

Outdoor Living Laboratory

Campus Creek also becomes a hands-on learning space for research, monitoring and design across disciplines. It brings K-State's academic mission outdoors, supporting experiential learning in a dynamic, realworld setting.







MOBILITY

A Connected, Pedestrian-First Campus

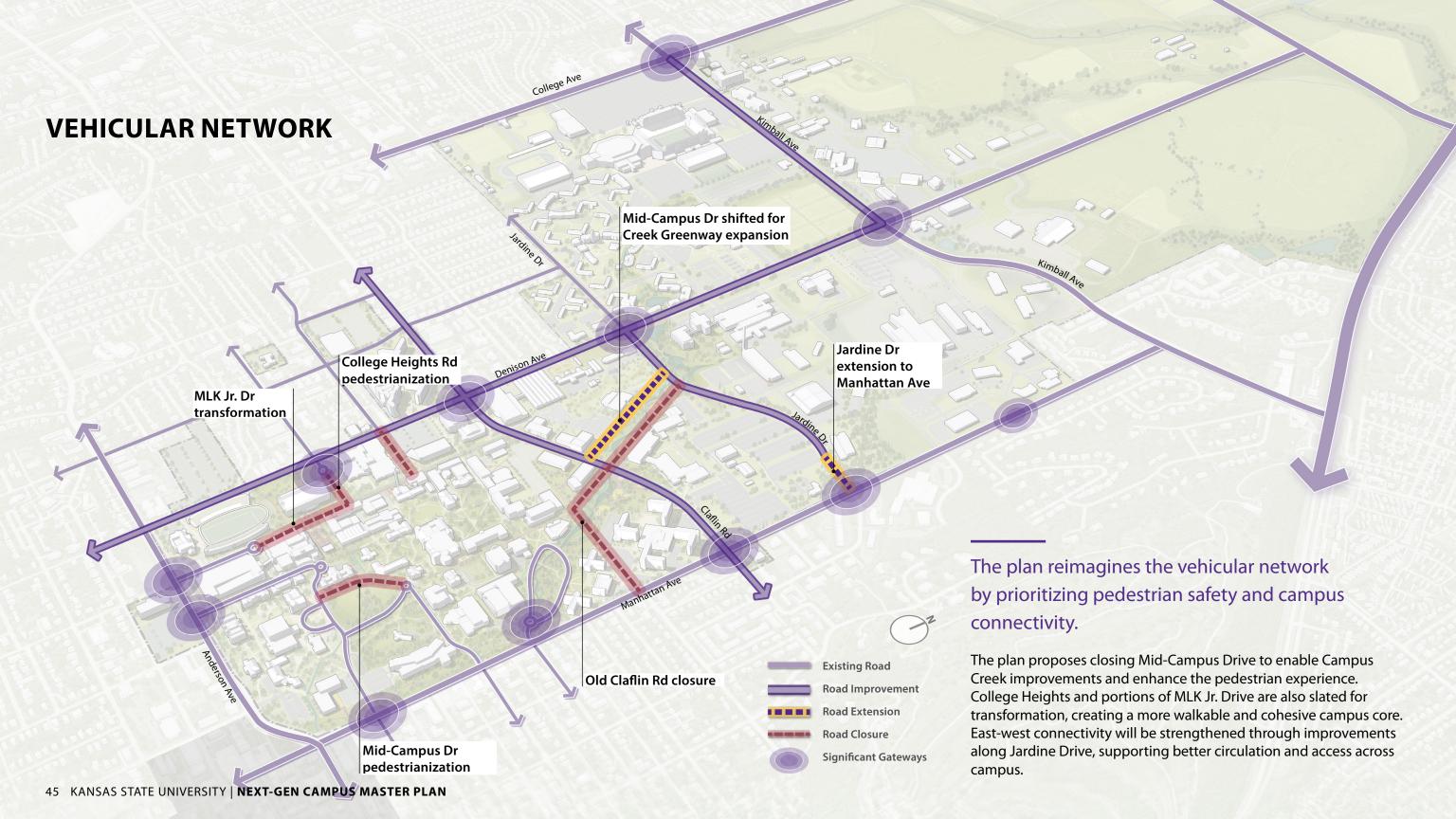
The K-State Next-Gen Campus Master Plan envisions a unified mobility system that prioritizes pedestrian experience while enhancing circulation, parking and mobility options across campus. Treating mobility as an integrated system will support a more walkable, accessible and sustainable campus environment that further reinforces the opportunity agenda for community health & well-being by creating a special sense of place.

As the campus core becomes more pedestrian-focused, vehicular circulation will be redirected to the campus edges and periphery. This shift improves traffic flow around campus, while minimizing conflicts between vehicles and pedestrians. Service and emergency access will be maintained throughout.

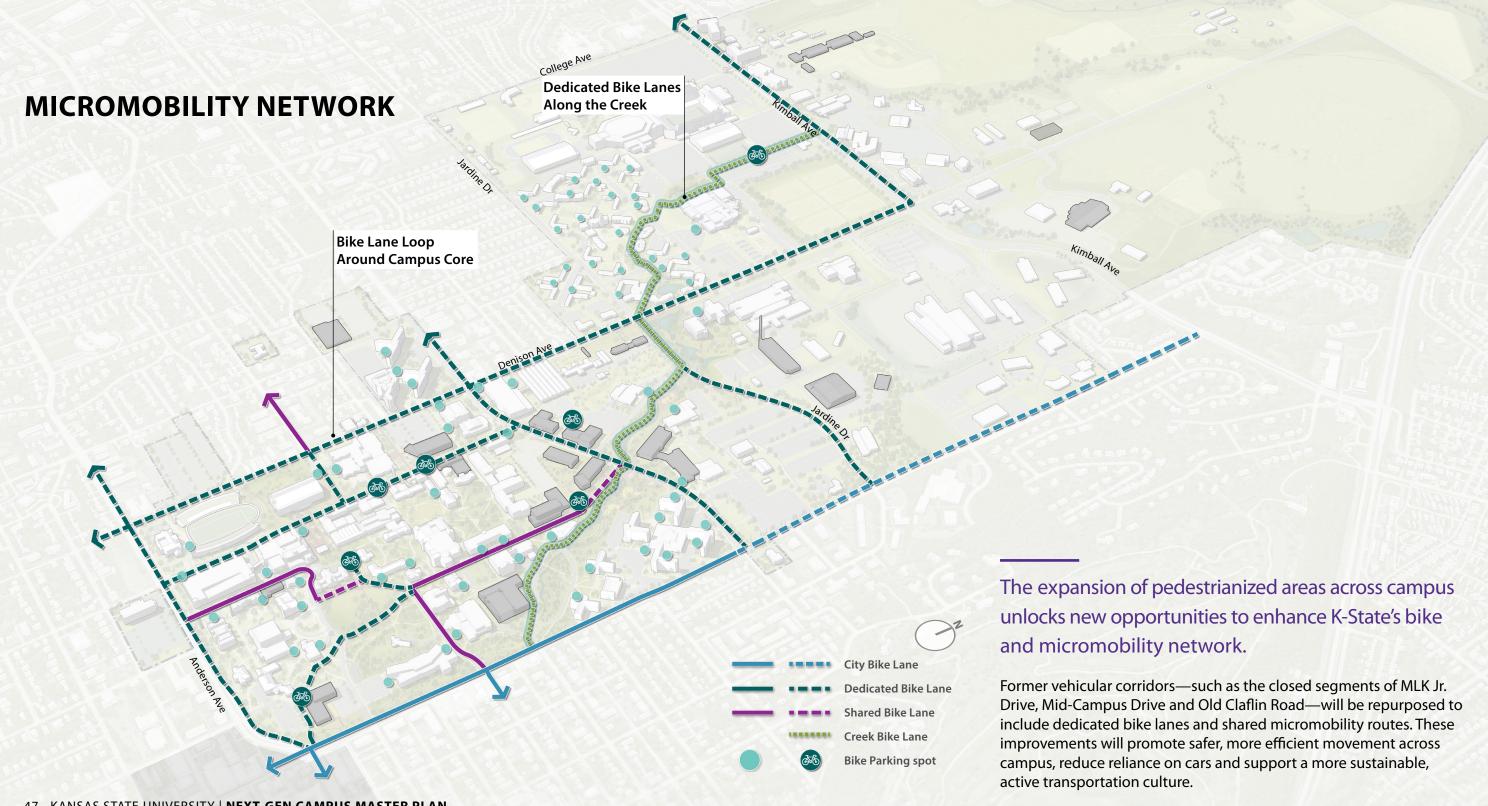
The plan aims to minimize near-term parking impacts by strategically relocating displaced spaces to nearby areas. This approach ensures continued access while supporting long-term goals of reducing car dependency and encouraging more sustainable transportation choices.

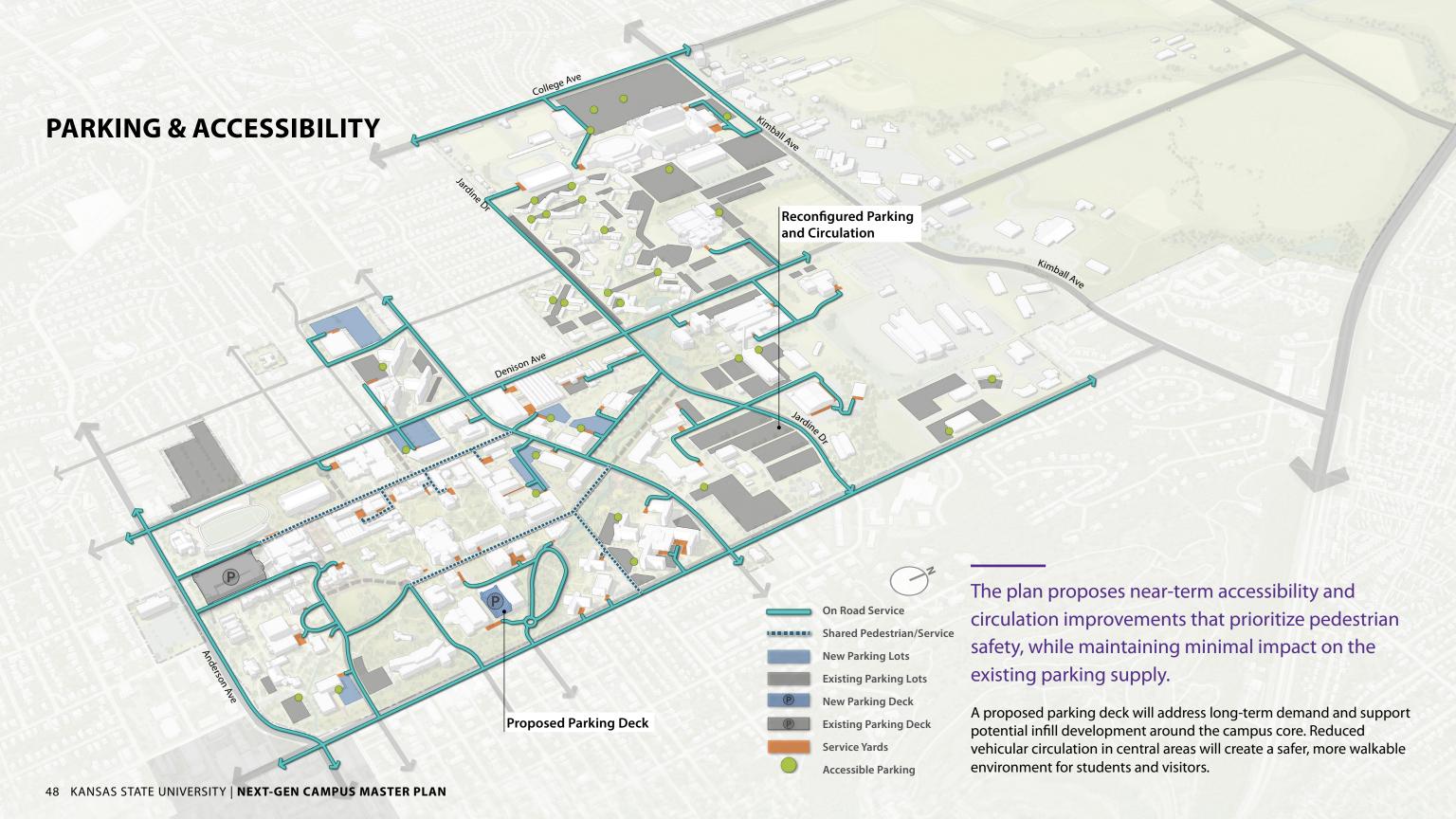
The plan lays the groundwork for expanding mobility options, including the potential to reimagine campus transit through further study of routes, transit stops and regional connections.











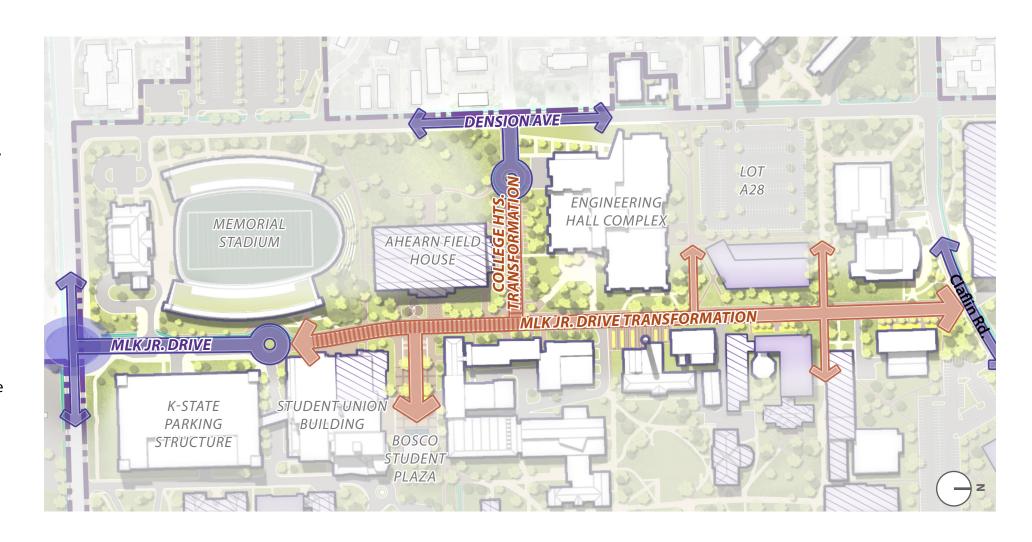
CAMPUS CORE TRANSFORMATION

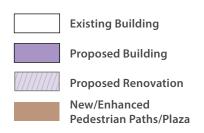
MLK Jr. Drive & College Heights Road transformation

The proposed closure of MLK Jr. Drive between the Student Union, north to College Heights Road and continuing west to Denison Avenue, will transform this corridor into a pedestrian-focused zone, enhancing safety and connectivity across the campus core. This change will create stronger links between academic buildings and student life spaces, support placemaking efforts and allow for new landscape and gathering areas

West Gateway

A new drop-off zone at the intersection of College Heights and Denison Avenue will provide convenient, quick-access for visitors and service vehicles. This location ensures efficient access to nearby facilities such as Ahearn Field House and Durland Hall, while supporting the broader pedestrianization of the campus core.



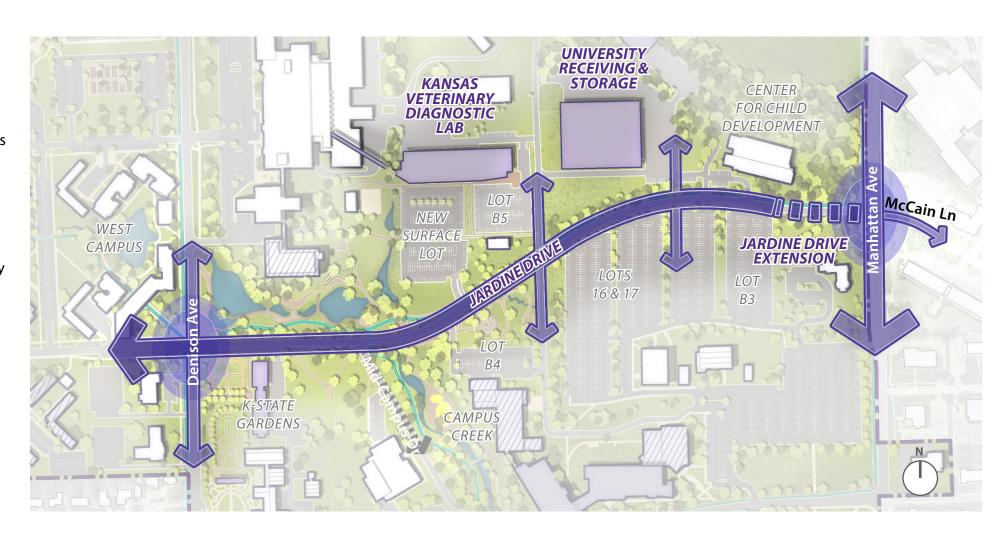


JARDINE DRIVE IMPROVEMENTS

The plan recognizes the critical need for reliable service access to the future Kansas Veterinary Diagnostics Lab, which will require frequent deliveries of materials and samples from State affiliates, industry partners, businesses, and consumers.. Improvements to Jardine Drive will support this need by providing a more direct and efficient route, relieving pressure on Denison Avenue—especially important given its proximity to student housing areas.

University Receiving & Storage

This facility will serve a dual purpose: centralized receiving hub and an on-campus storage facility. This facility will streamline all university receiving operations which will reduce vehicular traffic on pedestrian malls and roads, serving to improve overall campus safety. Additionally, an on-campus storage solution will de-clutter an estimated 10% of assignable mission critical space across campus, resulting in a liberation of approximately 300,000 assignable square feet for better utilization of current and future academic & research activities/needs.





MID-CAMPUS DRIVE TRANSFORMATION

Closure from Left to Right: Vattier to Claflin

Closing this segment of Mid-Campus Drive will enhance pedestrian access to Anderson Lawn, create space for a new plaza in front of a revitalized Anderson Hall and support campus branding and placemaking. The area will remain accessible to service and emergency vehicles as needed.

Realignment Near Dole and Umberger Halls

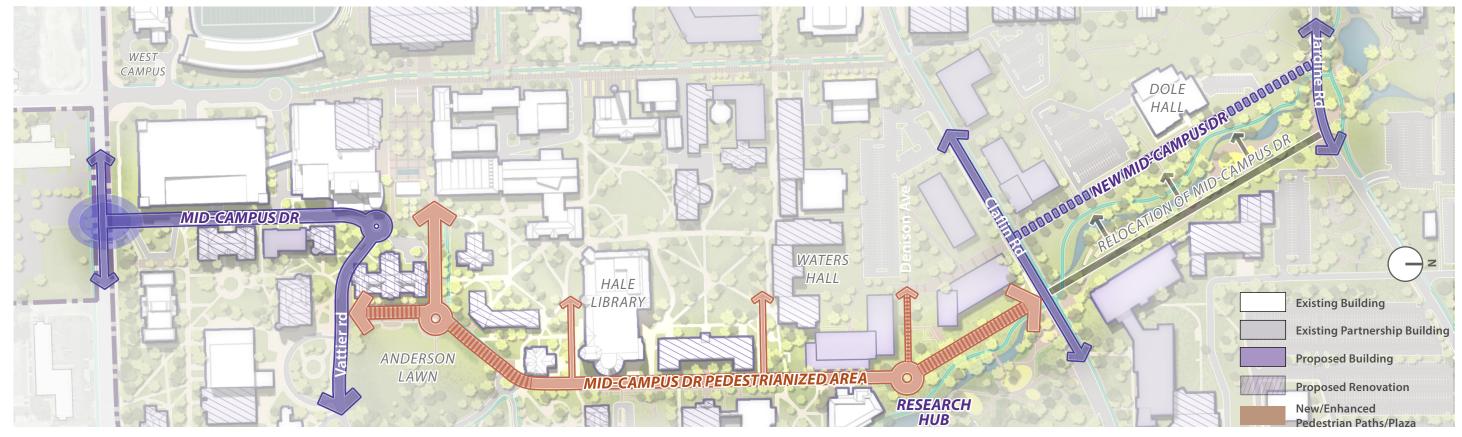
Mid-Campus Drive will be shifted westward between Claflin Road and Jardine Drive, relocating adjacent parking and opening up new opportunities for interaction with the Campus Creek corridor.

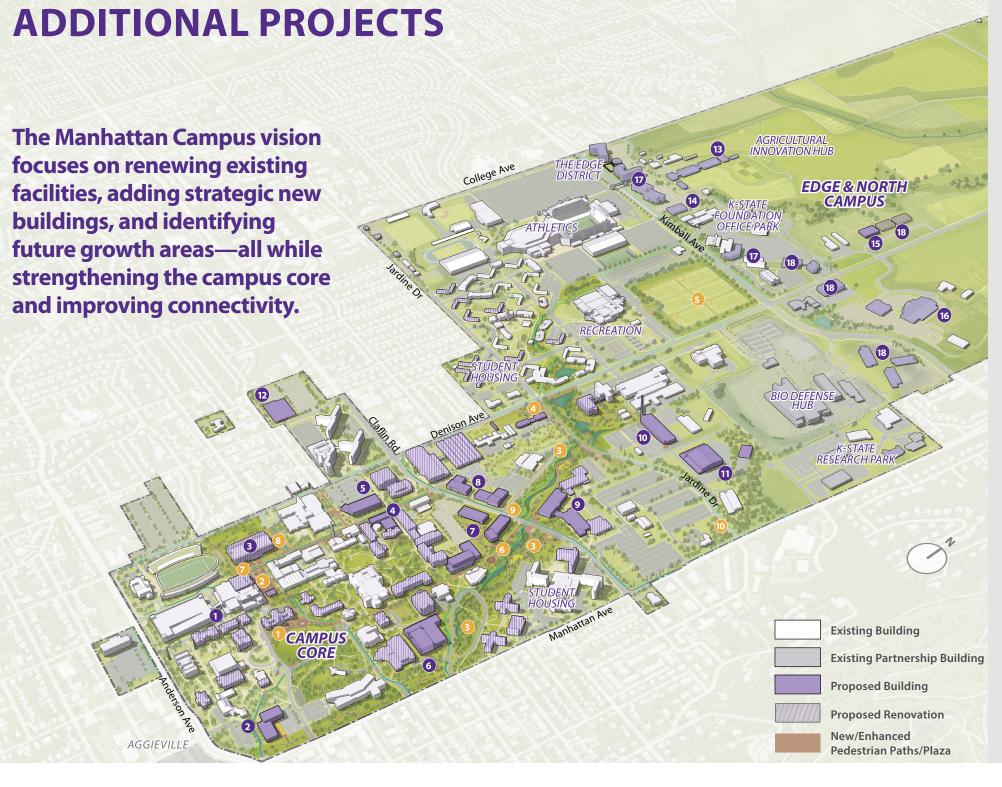
Support for Active Transportation

These changes will enable the expansion of bike lanes and other micromobility options, promoting a more pedestrian-friendly and sustainable campus core.

CLAFLIN ROAD IMPROVEMENTS

Planned enhancements along Claflin Road—particularly at key intersections between Mid-Campus Drive and Denison Avenue will prioritize safer pedestrian crossings, elevate the Campus Creek corridor and support future infrastructure upgrades that enrich the overall pedestrian experience.





Strategic Capital Projects

- Kedzie Hall South transformation
- Interdisciplinary Arts Center
- **Ahearn Convention & Events Center**
- Ward Hall Nuclear Research renovation & replacement
- **Applied Learning High-Bay**
- Integrated Wellness Building & Parking Structure
- Integrated Research Catalyst Sites
- Integrated Research Future Sites
- Global Center for Grain & Food Innovation
- Kansas Veterinary Diagnostics Lab
- University Receiving & Storage
- Housing & Dining Services Refrigeration & Storage
- Agronomy Research & Innovation Center
- **Edge Tech Incubator**
- Large Equipment High-Bay
- Bilbrey Family Event Center
- The Edge Champions Gate
- **Future Opportunity Sites**

Site & Landscape Improvements

- Anderson Lawn transformation
- Bosco Student Plaza revitalization
- Campus Creek transformation
- K-State Gardens transformation
- Turf Recreation Fields
- Mid-Campus Drive pedestrianization
- M.L.K. Jr. Drive transformation
- College Heights Road pedestrianization
- Claflin Road improvements
- Jardine Drive extension



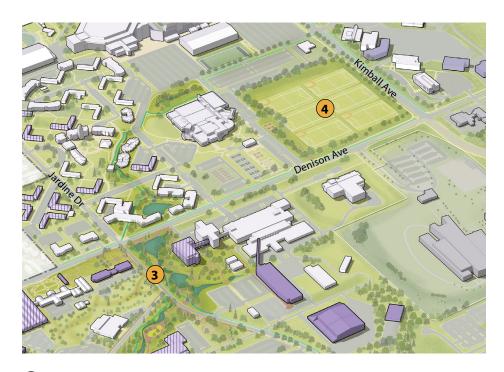
1 Interdisciplinary Arts Center

Situated at the prominent intersection of Anderson and Manhattan Avenues near Aggieville, the Interdisciplinary Arts Center is poised to serve as a welcoming front door to campus, while residing near supporting facilities, such as Beach, McCain, Danforth/Allfaiths Chapel, and Nichols. The facility will foster connections with artists in a unique & collaborative way, and will incorporate acoustic considerations for a state of the art recital hall and amenities for innovative/emerging programming.



2 Housing & Dining Services **Refrigeration & Storage**

Replacing the existing Pittman & Davenport Buildings, the proposed Housing and Dining Services Refrigeration and Storage facility will be strategically located near the campus perimeter. This placement reduces large vehicle traffic near student housing, while streamlining food preservation and distribution along Claflin Road and Denison Avenue.



3 K-State Gardens Master Plan

The Gardens Master Plan creates new opportunities to engage the K-State community in horticulture, while increasing stormwater retention and strengthening connections to the broader Campus Creek network—addressing both Next-Gen and plan goals.

4 Turf Recreation Fields

To increase year-round and seasonal playability to meet the demand for recreational sports, this project resurfaces the existing grass fields with synthetic turf, field lighting, and supporting amenities. This upgrade will reduce intramural disruption, reduce resources for seasonal upkeep, ensure consistently marked fields, and provide students with reliable access to gather, play, and build community.

EDGE & NORTH CAMPUS

Developed through a separate planning process, the Edge District is integral to the university's longterm vision as it strengthens K-State's presence, enhances the game day experience near Bill Snyder Family Stadium and creates a more visible and accessible gateway for K-State's agricultural and research enterprises.

The district features a mix of research, commercial, residential and hospitality uses that support a vibrant "live, work, play" environment. Anchors include the K-State Office Park, Research Park and key initiatives like the Advanced Bio Ag Innovation Hub and Biodefense Hub. These facilities promote collaboration between academia and industry, support talent development and highlight K-State's leadership in agricultural science and bioscience.

Subareas within the district are designed for identity and activation. Champions Gate offers high-end residential and entertainment options near athletics venues, while the Athletics and Student Recreation Center creates a social hub. Innovation zones support public-private partnerships and long-term economic development. Together, these elements position the Edge District as a dynamic, high-impact extension of campus.



EDGE DISTRICT

1 Champions Gate, Pocket Park Plaza, **Hotel & Brewery**

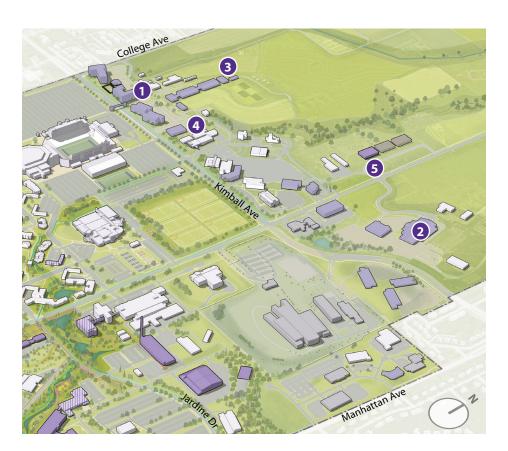
Champions Gate—alongside the adjacent pocket park, hotel and brewery—provides new luxury living at the intersection of College and Kimball Avenues. A future pedestrian bridge will offer seamless access to the adjacent K-State athletics facilities, while existing and future dining and entertainment options along Kimball Avenue will energize the area with plan enhancements like the Campus Creek trail extension linking the academic core to the Edge District. This hub is set to become a lively and well-connected destination.

2 Bilbrey Family Event Center

This new multi-species events center will serve as an amenity for university and regional ag-related programs & events. The facility features a competition arena for instructional use and regional youth programs such as 4-H and FFA. It also includes dedicated spaces for horses and livestock, as well as staging areas and support facilities to enhance both functionality and hands-on learning.

3 Agronomy Research & Innovation Center

These facilities will strengthen and diversify agribusiness at K-State by showcasing innovations in regenerative agriculture, crop production and technology. It also serves as a demonstration site for publicprivate partnerships and hands-on training.



4 Edge Tech Incubator & **5** Large Equipment High-Bay

These opportunity sites offer future potential to support growth in technology, manufacturing, and large equipment research and development. As K-State expands its research enterprise in alignment with the Next-Gen strategic plan, modern facilities capable of accommodating large-scale implements will be essential.

NORTH CAMPUS AG FACILITIES



North Campus Ag Facilities

The North Campus Agricultural Facilities, home to the College of Agriculture's Horse, Beef & Dairy Cattle, Poultry, and Swine, research units, are slated for significant upgrades in the coming years. Planned improvements focus on modernizing the layout and functionality of the Horse unit, Feedlot, and Dairy facility to improve conditions for the animals and create a modernized environments for enhanced teaching & research.

PREVIOUS & ONGOING STUDIES

STUDIES

K-State completed several studies and continues to advance ongoing studies that have directly informed the development of the CMP. These efforts provided valuable insights into the university's evolving needs and priorities, forming a strong foundation for a plan that supports the goals of the Next-Gen K-State strategic vision. The following summaries highlight the key ideas and takeaways that helped shape this plan.

- **2025 K-State Utilities Report by Olsson:** As part of ongoing coordination for the CMP, this effort was used to ensure all teams are working from a shared understanding of infrastructure needs and priorities related to chilled and domestic water systems, including the importance of building in capacity and redundancy to support long-term campus resilience.
- **2024 Thesis & Student Projects:** Masters projects by Blaine Hupe & Karis Sandin also played a key role in shaping the CMP by providing ideas that were explored as part of the alternatives development process. These projects often focused on specific campus zones—like Bosco and Anderson Halls. Their findings were not only considered but actively folded into early planning scenarios.
- 2024 Reimagining Learner Services at K-State (One-**Stop Shop) by Clark Huesemann:** This initiative led to the development of the Wildcat One Stop concept, a streamlined centralized hub that brings together advising, financial aid, records, and other student services into a single, accessible location. The concept emphasizes ease of navigation, personalized support, and improved student experience and formed the basis for the Student Service Resource Network in the CMP Vision.

- 2024 North Campus Corridor Study by Perkins & Will: This study focused on the transformation of the Manhattan campus's northern edge. This area, which includes the intersection of Denison and Kimball Avenue, was identified as a strategic zone for growth, connectivity, and innovation. The study emphasized improving infrastructure, enhancing mobility, and creating stronger physical and programmatic links between academic, research, and athletic facilities.
- 2022 The Edge District: The Edge District and Champions Gate represents a vision, led by the K-State Foundation, that supports innovation, economic development, and partnerships that align with K-State's broader mission. Much of the planning for this area has been carried forward directly into the CMP, reflecting shared goals long-term growth opportunities as needed.
- **2018 Athletics Facilities Master Plan:** In September 2018, Kansas State University unveiled a new Athletics Facilities Master Plan proposing \$210 million in new construction and enhancements to benefit all 16 Wildcat athletic programs. This 10 to 15-year vision is being implemented in a fiscally responsible manner, following the successful approach used for previous projects such as the Ice Basketball Center, West Stadium Center, and Vanier Family Football Complex.

- 2015 Campus Creek Book by APDesign/K-State College of **Architecture, Planning & Design:** A joint venture, this study explored design strategies to revitalize the Campus Creek corridor, emphasizing ecological restoration, pedestrian connectivity, and the integration of landscape and academic spaces to enhance the campus experience.
- 2012 K-State Gardens Master Plan by Mesa Design Group and Clark Enerson: Developed with input from the campus community, the plan includes new features such as a Children's Garden, Alumni Garden, and Wetland Gardens, while also restoring historic elements like the reflection pool. The plan emphasizes sustainability, education, and community engagement, and serves as a guide for future phased development while creating new opportunities for learning and enjoyment.
- **2012 K-State Campus Master Plan by ASG:** This plan provided a comprehensive vision for K-State's physical development, offering valuable historical context, planning principles, and ideas that shaped early campus growth strategies. While it laid a strong foundation, the current planning process recognizes the need to shift focus, moving away from expansion and new construction toward reducing the overall building footprint and prioritizing renovation and reinvestment in existing facilities.

OLATHE CAMPUS VISION

K-State Olathe Innovation Campus (KOIC) serves as the system's front door to the Greater Kansas City region, advancing the university's land-grant mission through education, research and industry engagement.

OVERVIEW

As the newest member of K-State's multi-location system, KOIC is uniquely positioned to anticipate and respond to evolving academic, industry, and workforce needs through strategic campus growth.

A Hub for Next-Gen Education and Research

Guided by the Next-Gen K-State strategic plan, KOIC strives to lead the Kansas City region as the premier innovation center and interdisciplinary hub for education and research, which serves as the catalyst for economic development in the Greater Kansas City region, Kansas and beyond. To do this, KOIC is prioritizing two key initiatives: advanced manufacturing and the supply chain and food as medicine and community health. Both initiatives serve to capitalize on what the campus does well and demonstrate aggressive and assertive actions of an enterprising campus that aspires to lead transformational change.



Strategic Plan Alignment

KOIC's operations and initiatives blend academic, professional and continuing education, research and community engagement into efforts that align with—but thoughtfully are distinct from—a traditional campus. Using the Next-Gen K-State strategic plan as guidance, KOIC is prioritizing four strategic goals that will accelerate the university's vision of leading the nation as a next-generation landgrant university. These are:

- 500 credit learners and 2,500 noncredit learners
- Increase the yearly-awarded research revenue to exceed a \$3 million per year average
- Diversify revenue streams to ensure greater campus sustainability and viability
- Enhance our campus engagement and outreach to strengthen the pipeline of industry and community partnerships

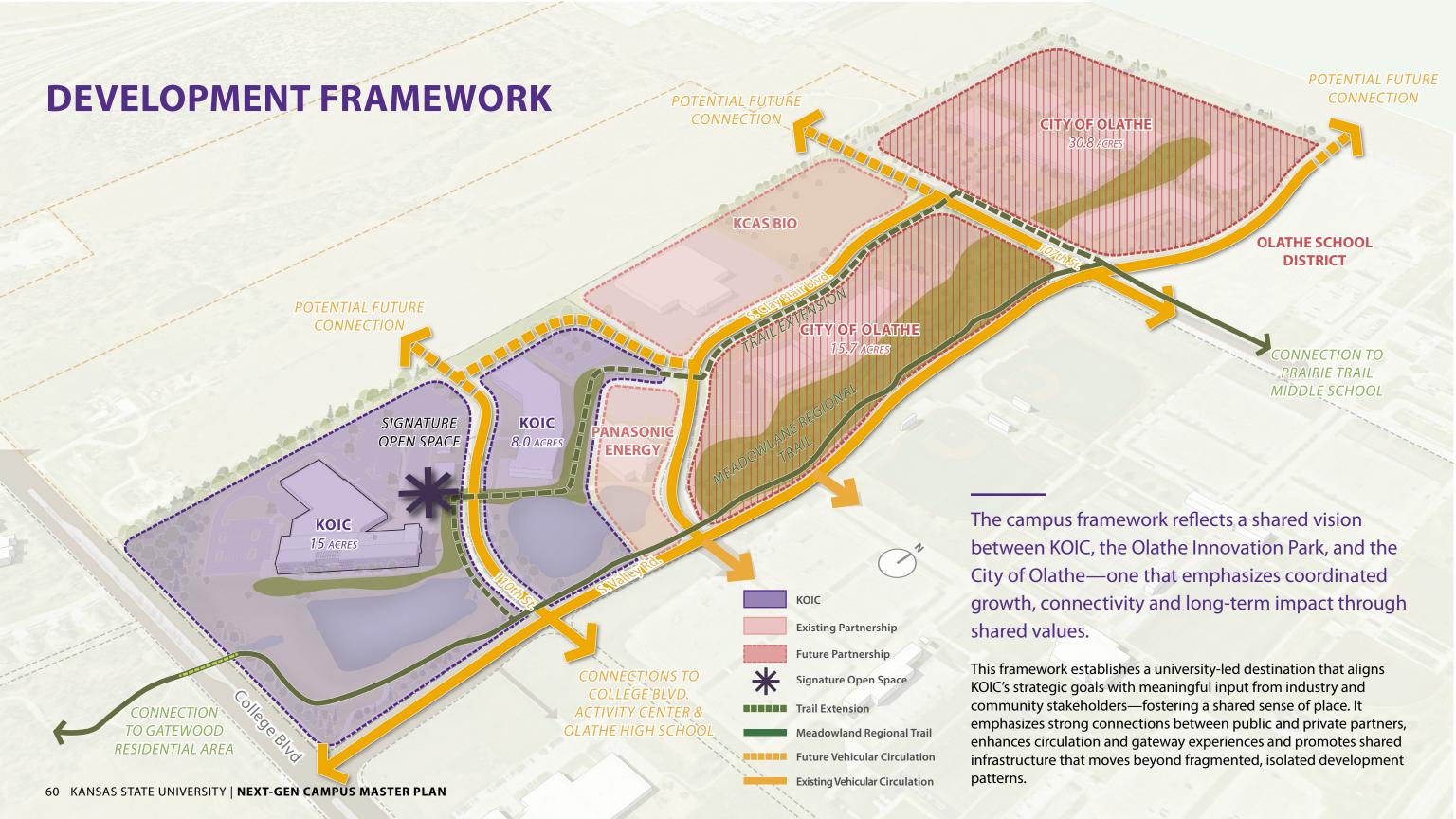


K-STATE DIGITAL SUMMIT EXPLORING NEXT-GEN DIGITAL DEGREE AND CERTIFICATE PROGRAMS



THE BISTRO SERVES AS A FLEXIBLE RECEPTION SPACE FOR NETWORKING AND INFORMAL SOCIAL GATHERINGS





ONGOING STUDIES & PROJECTS

STUDIES

The following studies played a role in shaping the direction of this vision. These efforts provided insights into academic alignment, facility optimization and future growth opportunities, ensuring current needs and long-term potential are realized.

- 2024 Utilization Study by Multistudio: This study provided insights into how KOIC's facilities are currently used and where opportunities exist for improvement and optimization. The study identified strategic pathways to enhance space efficiency, align capital improvements with emerging academic and research priorities and supported the campus's evolving role as a hub for industry collaboration.
- **2024 Feasibility Study by Van Trust:** This study explored the next phase of campus expansion. The study evaluated the potential for a new science and technology facility within the Olathe Innovation Park, aimed at supporting bio-analytical testing, advanced manufacturing and laboratory research. This effort laid the groundwork for a public-private development model that will enhance the university's capacity for industry collaboration, applied research and regional workforce development.
- 2025 Economic Impact Report by the Johnson County Education Research Triangle (JCERT): K-State Olathe is an anchor institution that continues to leverage JCERT's support to expand high-impact research, launch industry-aligned academic programs and cultivate strategic partnerships that drive regional economic growth and workforce development.

PROJECTS

Several key projects, underway or initiated during the planning process, were integral to shaping the direction of this vision.

- Advanced Manufacturing Hub: In 2024, a 7,500-squarefoot renovation began to establish a smart manufacturing lab supporting advanced engineering technologies, manufacturing and bulk solids material handling. This initiative aims to strengthen education and research programs in advanced manufacturing and supply chain management across Johnson County and the greater Kansas City area.
- Student Success Center renovation: Renovations to the Student Success Center were completed in 2024. In anticipation of new program offerings during the day, the center will attract more students on campus and serve as a dedicated space where students can readily access services from student success coaches, as well as a space to study.
- Campus Greenhouse: Completed in 2025, the new Campus Greenhouse serves as a lab for horticulture and urban food systems programs, further supporting the campus' food as medicine and community health strategic initiative. Research conducted through this initiative using the greenhouse and other resources will help tackle grand societal challenges focusing on community health and wellbeing, sustainability, global food security, and enabling technologies.



SMART MANUFACTURING LAB RENOVATION SITE RENDERING



CAMPUS GREENHOUSE GRAND OPENING

FUTURE/PLANNED PROJECTS

These projects reflect a balance between aspirational long-term goals and immediate campus needs. They are intended to serve as a flexible guide for future programming, renovation and new development adapting over time as opportunities and priorities evolve.

ACADEMIC/RESEARCH/TRAINING BUILDINGS

Located between 107th and 110th Streets, two proposed facilities are planned to support academic, research and training functions. Their scale, siting and programs are influenced by the 2024 Van Trust study, which identified the need for flexible, multi-use buildings to advance the evolving mission of the KOIC. Each facility is envisioned as a two-story, 100,000-square-foot structure with capacity for modest expansion. Designed to accommodate a broad range of uses, including research laboratories, training areas, academic services, administrative offices, faculty research spaces and collaborative environments, these buildings are intended to foster meaningful engagement between academia and industry.

Rather than stand-alone, isolated structures, these facilities are envisioned as integrated elements of the broader campus fabric. Each will include dedicated common areas with shaded seating, gathering spaces and pedestrian connections to surrounding facilities—features that promote interaction, support a strong sense of community and contribute to a cohesive, walkable environment. Together, they represent a flexible framework capable of adapting to future academic and industry needs.







PATIO RENDERING FROM VAN TRUST 2024 FEASIBILITY STUDY (MCCOWN GORDON/PGAV ARCHITECTS)

MEADOW LANE TRAIL EXTENSIONS

Trail extensions throughout the campus will physically and symbolically connect parcels and subareas, reinforcing the vision of a unified, walkable campus. This responds to feedback for a more walkable environment. Trail extensions promote health and wellbeing, offer flexible spaces for informal meetings or quiet reflection and support both individual and social experiences. Integrated with the existing Meadow Lane Trail—which links to nearby schools, neighborhoods and amenities—a planned 1.5-mile loop will serve as a shared asset that strengthens campus-community connections and enhances recruitment, retention and daily campus life.

OUTDOOR COMMONS & PAVILION

The Outdoor Commons & Pavilion will serve as a defining landmark and central gathering space, reinforcing a shared campus identity. This concept directly responds to feedback throughout the planning process with a strong desire to bring people together. It will support a wide range of uses, from seasonal events and campus celebrations to informal meetups and everyday social interaction. This space leverages and builds upon the existing plaza space and plays a vital role in fostering community spirit, encouraging collaboration and creating a vibrant, inclusive environment that extends beyond the walls of individual buildings.



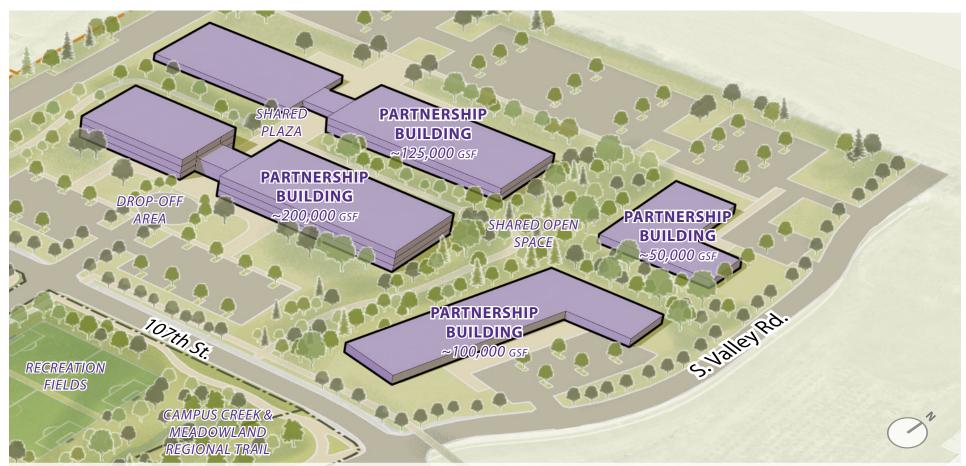
EXAMPLE OF BALANCING PROGRAMMABLE SPACE WITH NATURAL PRAIRIE AREAS (SMITHGROUP)



NATURAL ASSETS—SUCH AS THE POND AND LANDSCAPE—WILL ENHANCE OUTDOOR ENGAGEMENT, WELLNESS & THE OVERALL CAMPUS EXPERIENCE



EXAMPLE OF CREATING ADDITIONAL SOCIAL SPACES THROUGHOUT THE CAMPUS (SMITHGROUP)









INNOVATION PARK NORTH

Innovation Park North is envisioned as an extension of KOIC's mission, purposefully designed to foster academic-industry collaboration and advance K-State Olathe's Strategic Imperatives. Advanced manufacturing, supply chain, biotech and health related programs often require specialized facilities with unique programmatic needs ranging from flexible lab configurations to collaborative workspaces. Innovation Park North is planned to accommodate this, offering a range of building types and sizes to support both established industry partners and emerging ventures.

Situated on a 40-acre site north of 107th Street, the subdistrict provides a flexible development framework distinct from the academic and research core to the south. The plan includes conceptual building footprints ranging from 50,000- to 200,000-square-feet, totaling more than 500,000-square-feet of potential developable space. Future development is expected to occur in phases, given this reality, a strong emphasis is placed on shared infrastructure, such as pedestrian pathways, plazas, parking and service areas to foster a cohesive sense of place and encourage interdisciplinary collaboration.

As the anchor institution, KOIC will continue to play a central role in driving research commercialization, talent development and startup incubation. This plan intentionally moves away from the traditional suburban model of isolated, single-use buildings. Instead, it promotes a shared identity and integrated environment—critical for cultivating a vibrant innovation ecosystem and establishing a strong sense of community on a young and rapidly evolving campus.

SALINA CAMPUS VISION

K-State Salina plays an essential role and is a hub for aviation innovation, engineering and technology, offering hands-on, industry-aligned programs that prepare students for high-demand careers.

OVERVIEW

K-State Salina is uniquely positioned for bold transformation. The plan unifies recent and ongoing projects into a cohesive vision by enhancing facilities, reinforcing the overall campus identity and guiding future investment to support ever-evolving, hands-on learning environments.

Strategic Plan Alignment

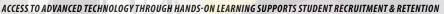
Guided by the Next-Gen K-State Strategic Plan, the plan prioritizes sustainable growth, innovation and economic vitality. It aligns physical development with the university's broader mission, ensuring that every step forward supports long-term impact.

Realizing Potential Growth

From its origins as Schilling Air Force Base to its evolution through several institutional transitions, K-State Salina has a legacy of adaptation and innovation. Recent investments have set the stage for bold transformation where the plan is designed to unlock that potential—positioning the campus as a national leader in applied learning, industry collaboration and future-focused education.

The vision primarily reimagines open space and landscape as essential connectors of K-State Salina's unique programming and specialized spaces—linking academic, residential and industry zones while creating a stronger sense of place. New and revitalized social spaces foster community, collaboration and belonging, making K-State Salina not just a place to learn, but a place to stay, connect and thrive.

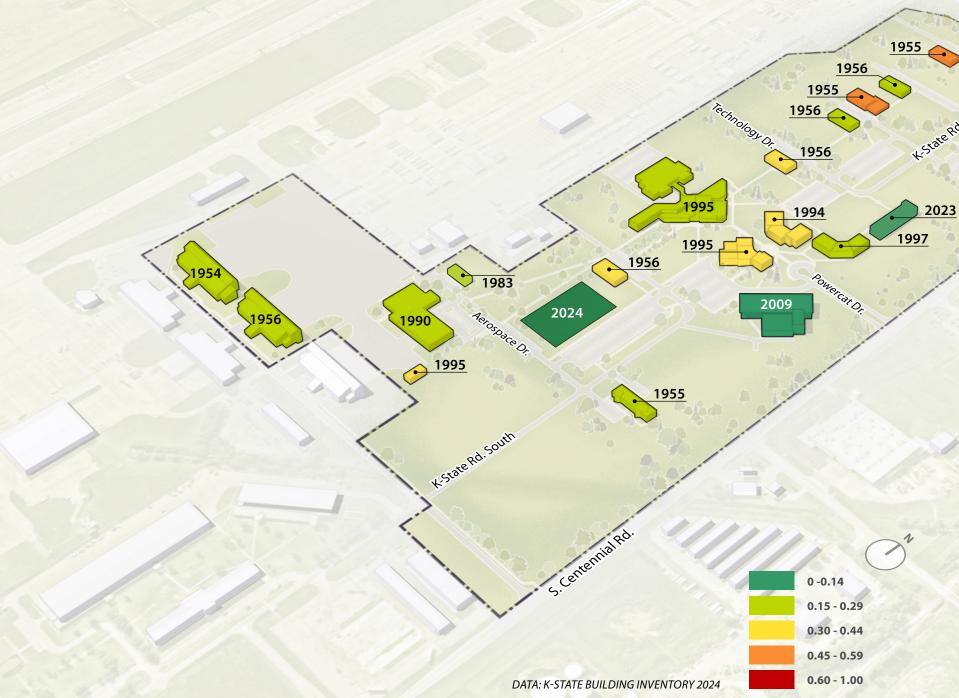








FACILITIES CONDITION & BUILDING AGE



Many buildings at K-State Salina were originally built for non-academic purposes, which presents challenges in adapting them to modern educational needs. Combined with the age of the facilities, a significant portion of the campus requires modernization to better support student learning, research, and campus life.

2005

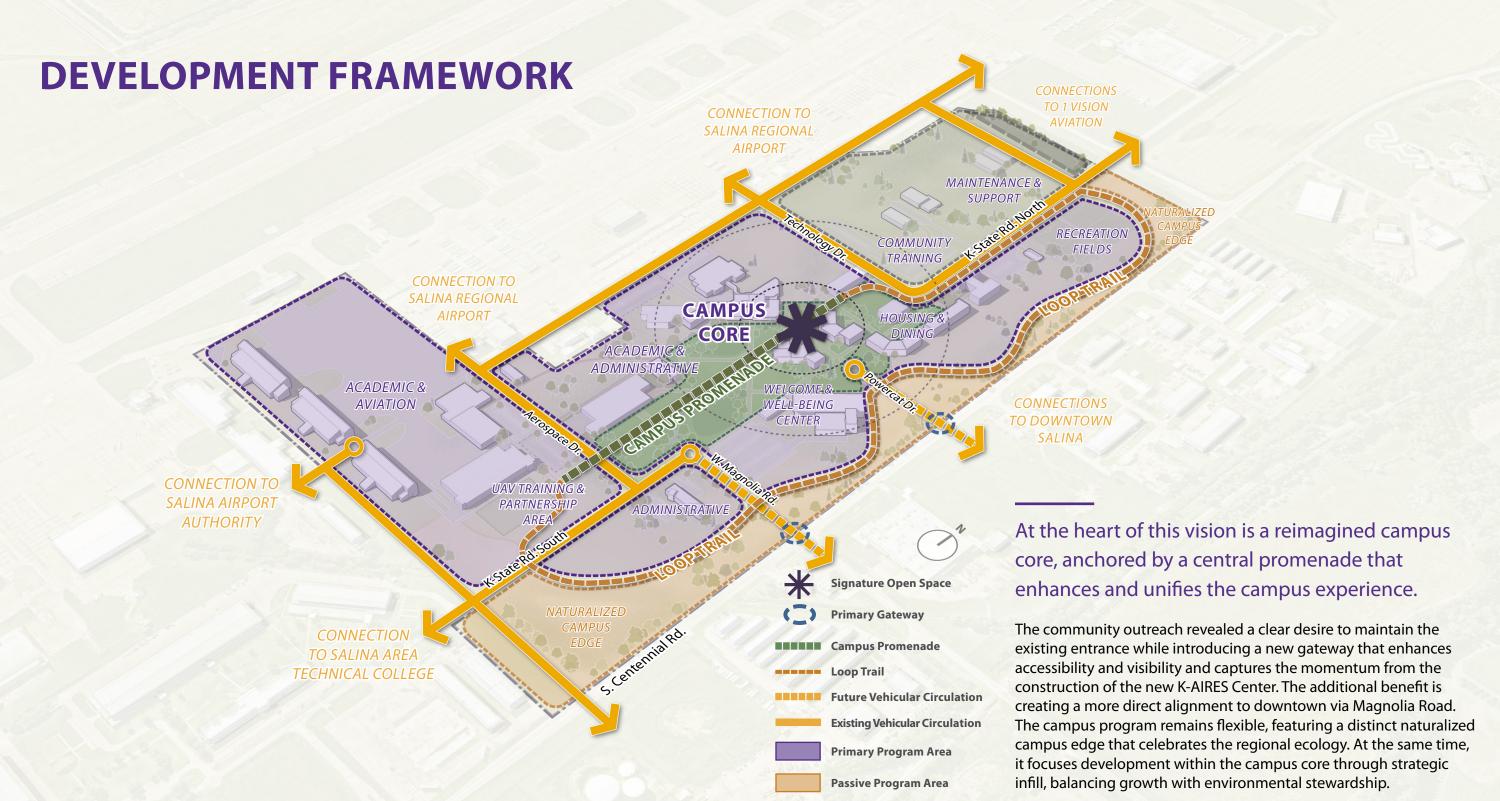
that supports learning, collaboration and community.

CAMPUS VISION



Pedestrian Paths/Plaza

68 KANSAS STATE UNIVERSITY | **NEXT-GEN CAMPUS MASTER PLAN**



ONGOING STUDIES & PROJECTS

STUDIES

The following studies played a role in shaping the direction of this vision. These efforts provided insights into academic alignment, facility optimization and future growth opportunities, ensuring current needs and long-term potential are realized.

- 2020 Space Utilization Study by Gould Evans: The analysis found both instructional and office spaces exceed current needs, suggesting opportunities for consolidation and repurposing.
- **2020 Salina Regional Airport Master Plan:** This long-term vision includes numerous infrastructure upgrades, facility expansions and operational improvements to support increased aviation activity and economic development with potential to further expand training centers and foster industry partnerships.
- 2023 Residence Hall & Dining Facility Program by Clark **Huesemann:** This study anticipates continued enrollment growth and housing demand designed to serve 600 students with suitestyle units, 135 new parking spaces and a new dining hall.
- **2024 Technology Center Expansion:** The expansion will provide additional spaces for hands-on learning environments, specialized labs and direct access to adjacent runways for aviation programs, aligning closely with industry needs and future-focused careers.

PROJECTS

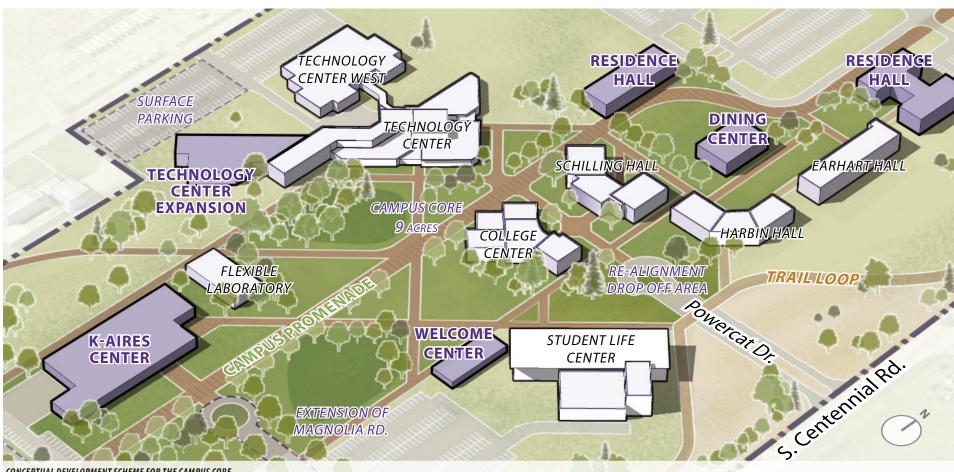
Several key projects, underway or initiated during the planning process, were integral to shaping the direction of this vision.

- K-AIRES Center: Breaking ground in 2024, this \$41 million, 58,000-square-foot facility is dedicated for education and applied research in immersive technologies—including real-time rendering, artificial intelligence, machine learning, edge computing and industry partners. Expected to open in 2026, Pure Imagination will be the first corporate partner to co-locate on the Salina Campus.
- Facilities Maintenance and Storage Buildings: Breaking ground in 2024, these two facilities total 15,000-square-feet and represent an investment in the essential services that support campus operations by allocating space for shops, a mail room, storage and vehicle repair and wash bays, streamlining functions and efficiencies.
- Aerospace Education Hub: Scheduled to break ground in 2025, the new 62,000-square-foot facility will enhance teaching and applied research for uncrewed aircraft systems, composites and aviation maintenance programs. The lab space and equipment will advance the future of aerospace education at K-State.
- **Street Branding & Address Changes:** Updating street names and addresses will further align with the One K-State initiative and reflect broader consistency across all university locations while reinforcing Salina's connection to the larger K-State community.
- Welcome Center: The new facility will relocate student-focused service functions from the Kuhlman Center to the campus core. This move will streamline on-boarding, accessibility and create a more connected experience for prospective students and visitors.





FUTURE/PLANNED PROJECTS



CONCEPTUAL DEVELOPMENT SCHEME FOR THE CAMPUS CORE







These projects reflect a balance between aspirational long-term goals and immediate campus needs. They are intended to serve as a flexible guide for future programming, renovation and new development adapting over time as opportunities and priorities evolve.

CAMPUS CORE PROMENADE & TRAIL LOOP

The reimagined campus core will serve as the heart of K-State Salina and support gatherings, events and informal use, balancing openness with functionality.

The promenade will strengthen connections between key facilities and extend beyond the core as a 1.5-mile trail loop around the campus edge, encouraging walkability, health and well-being. Salina is prone to extreme and unpredictable weather, making comfort and safety key considerations in the design of the campus core. Features such as shaded seating, windbreaks and covered areas will help ensure the space remains usable year-round.

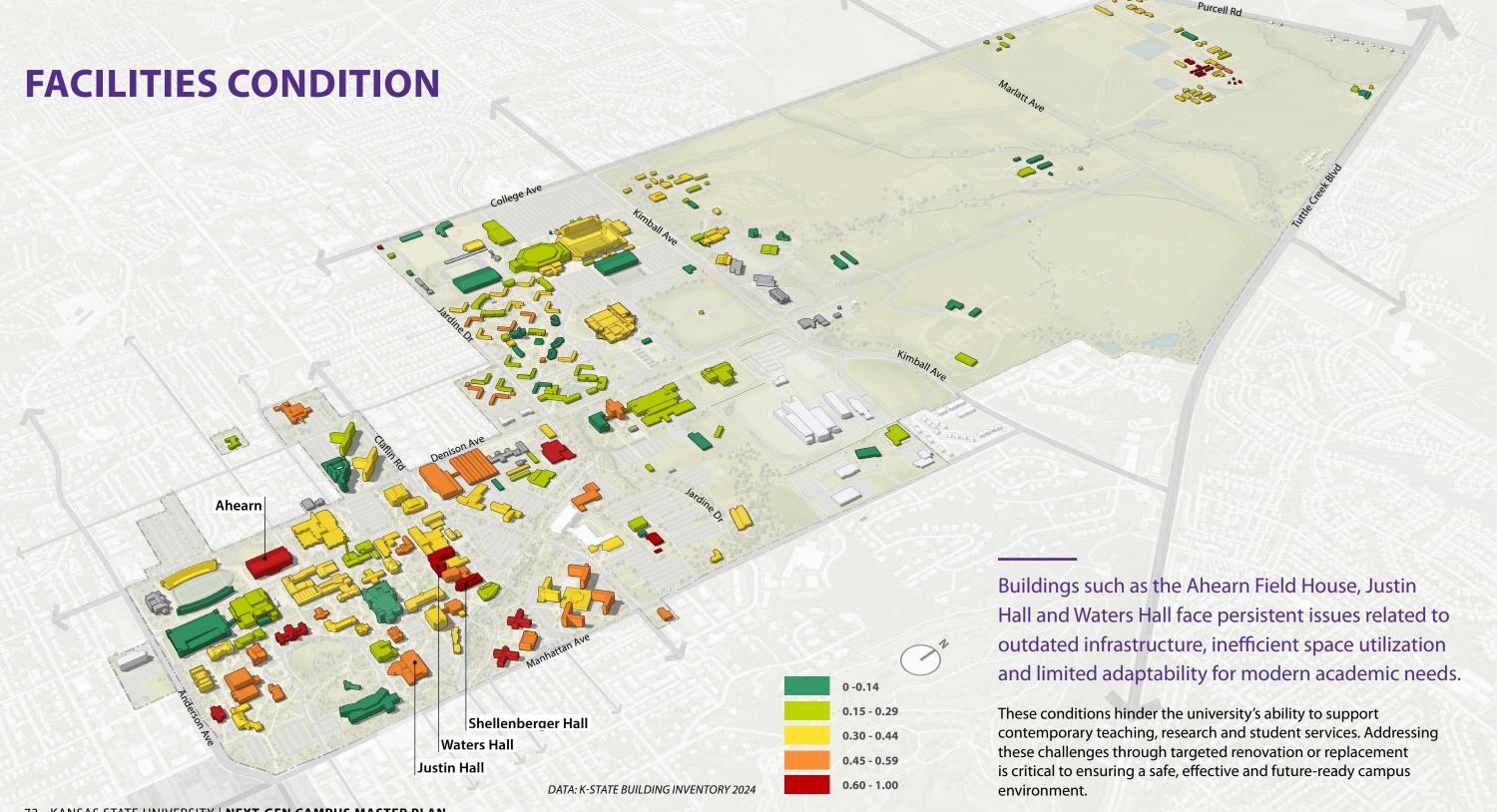
POWERCAT DRIVE DROP-OFF AREA

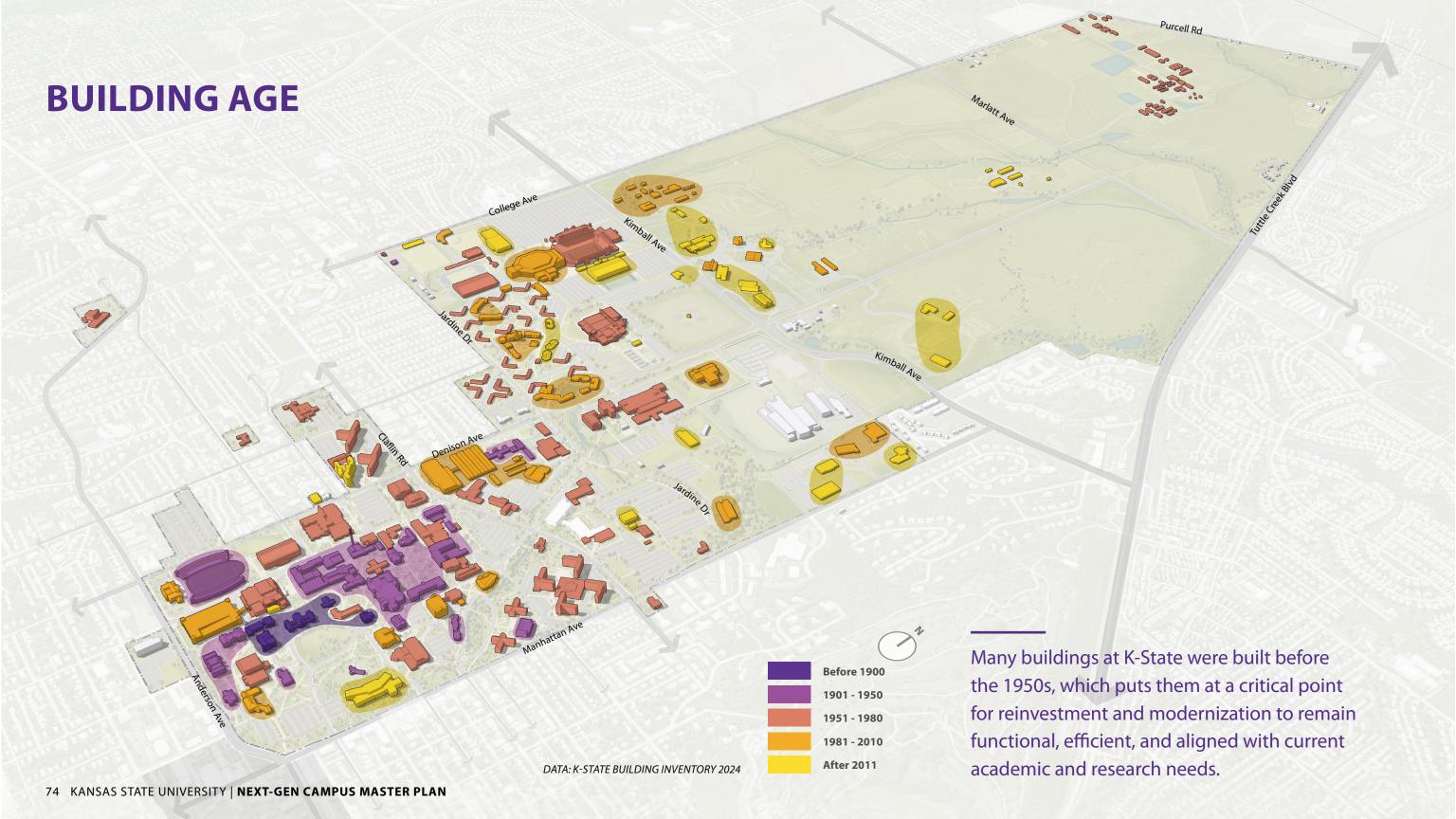
The realignment of Powercat Drive is designed to reduce conflicts between vehicles and pedestrians, creating a safer and more walkable campus core. The new configuration still accommodates service and emergency access, while maintaining a designated drop-off zone for transit services and passenger drop-offs, ensuring convenience without compromising safety.

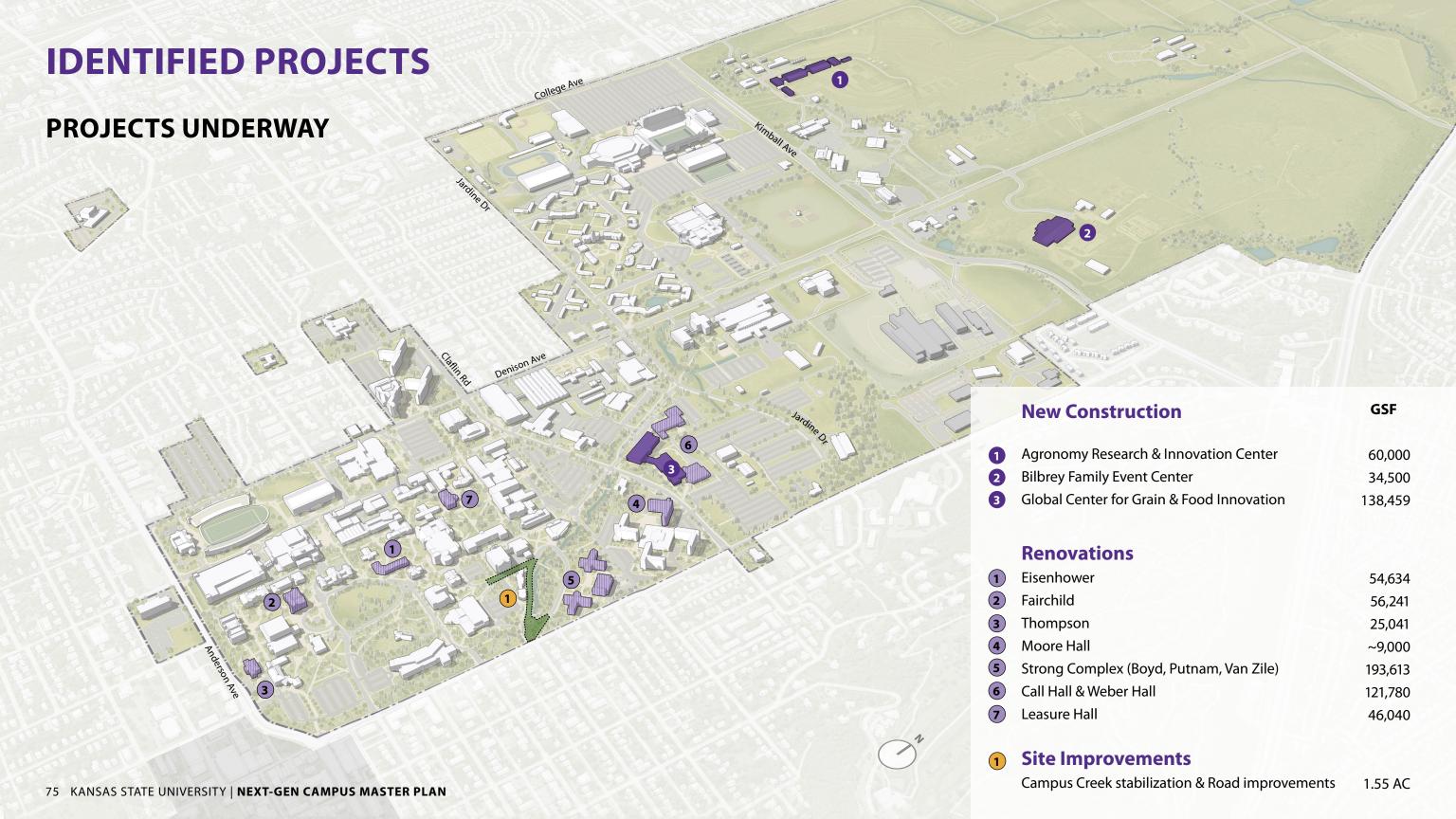
EXTENSION OF MAGNOLIA ROAD

Extending Magnolia Road creates a new gateway and prominent entrance to campus. Anchored by the completion of the K-AIRES Center, this gateway will introduce a clear arrival sequence and serve primary vehicular traffic, directing drivers into nearby parking lots and reinforce connections to the broader Salina community.











GSF

115,520

93,887

25,618

33,809

69,819

29,650

4,552

17,560

53,832 13,721

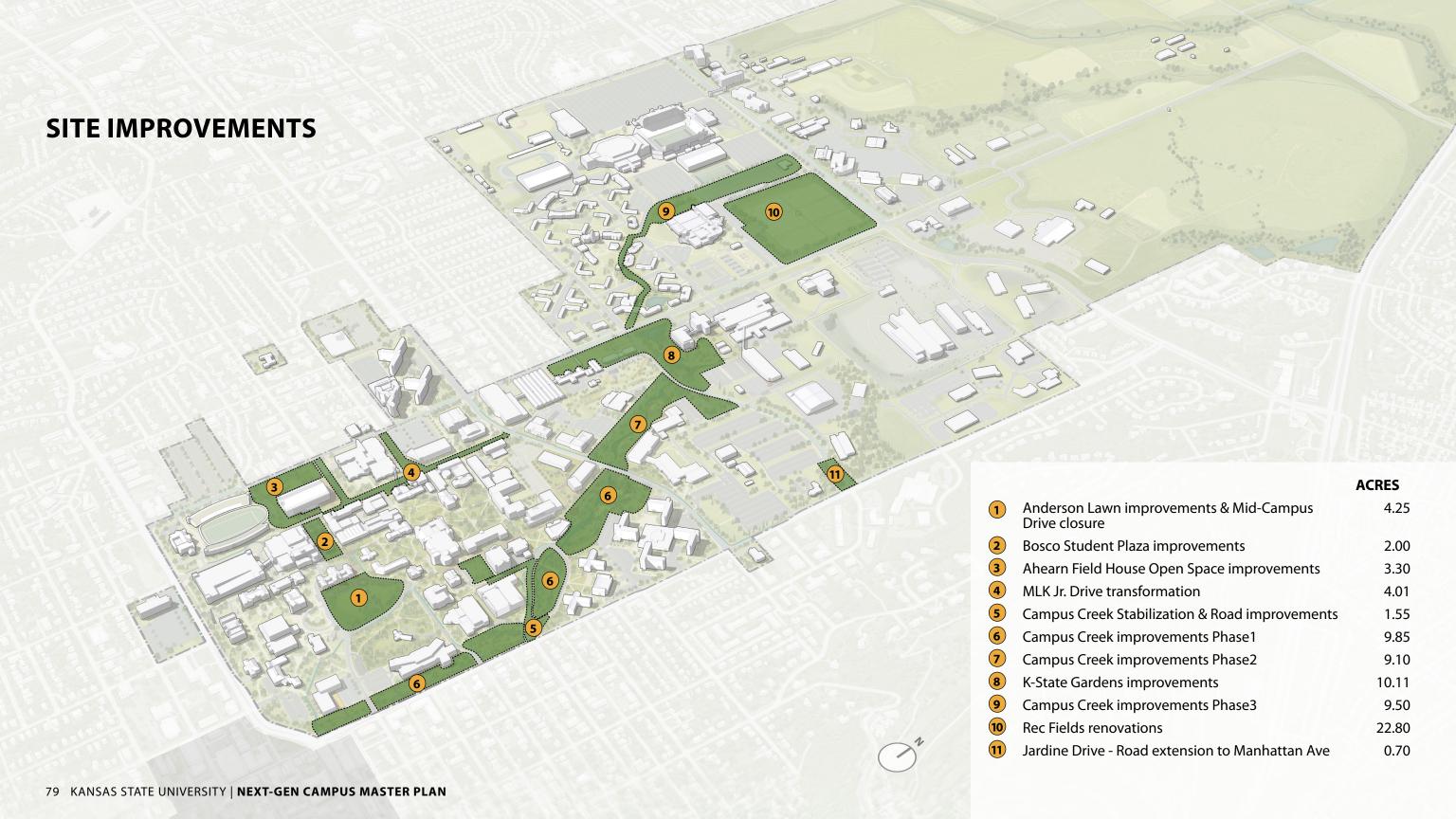
16,243

40,678

49,176







PROJECT SUMMARY

The following table(s) presents an overview of the renovation, development and demolition projects along with their corresponding square footage as outlined in the plan.

The plan emphasizes a strategy of modest new growth, with a strong focus on leveraging existing assets through strategic renovations and targeted improvements. While long-term development remains variable, these areas are viewed as opportunity sites that can evolve to meet future needs.

Near- and mid-term efforts prioritize reinvestment in current facilities and the continual enhancement of open spaces to support a vibrant campus environment. The plan also underscores the importance of ongoing research and highlights interest in establishing adaptable partnership zones within the Edge District. These zones will be scalable and responsive to K-State's evolving academic and community goals. Notably, the total proposed academic square footage aligns with current campus conditions, with most new development intended to replace outdated facilities slated for demolition.

232,959 GSF New Development (Underway)

681,450 GSF New Development (Long-Term)*

2,519,972 GSF Renovation

1,906,258 GSF Research (New/Renovation)* 596,220 GSF Student Life & Support (New/Renovation)

(609,578) GSF Divestiture/Demolition

104,831 GSF Net Change*

*Does not include Interdisciplinary Arts, Integrated Research Hub, Long-Term Research Opportunities, Large Equipment High-Bay Opportunities, Buildings in the Edge District, and K-State Gardens Master Plan Buildings

80.25 Acres of Site Improvements

All figures and estimates presented herein are preliminary and subject to revision pending finalization of the program by K-State.

CAPITAL PLANNING PROCESS

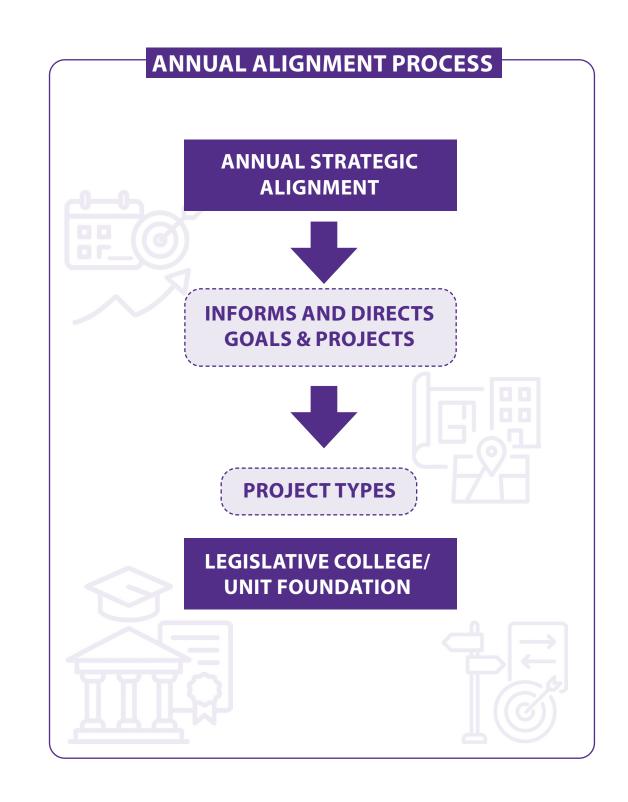
Through transparent processes and inclusive engagement, the university fosters accountability, continuity, and strategic alignment across all levels of planning and development.

ANNUAL PROCESS

The annual capital planning process is designed to provide a comprehensive, forward-looking framework that aligns facilities investments with the university's long-term strategic goals. Unlike the quarterly process, which focuses on tactical updates and nearterm project adjustments, the annual process serves as a strategic checkpoint. It allows the university to reassess priorities, update institutional goals, and ensure all project types—academic, auxiliary, infrastructure, and research—are positioned for timely consideration and potential advancement through the KBOR legislative review cycle.

Project Types

The annual capital planning process includes a wide range of project types such as renovations, new construction, space migration, open space enhancements, and infrastructure upgrades to address deferred maintenance. These projects are strategically reviewed to ensure alignment with institutional goals and readiness for legislative consideration through KBOR. This comprehensive approach supports long-term campus development and resource optimization.



QUARTERLY REVIEW PROCESS

The quarterly process is a more iterative and collaborative forum involving executive leadership, facilities teams, and other key stakeholders. It focuses on the discussion and early formation of agendas for smaller-scale or emerging projects, which may not require philanthropic support. All proposals are reviewed by an advisory council and must be re-evaluated by the executive team to ensure alignment with institutional priorities and resource availability.

Executive Team

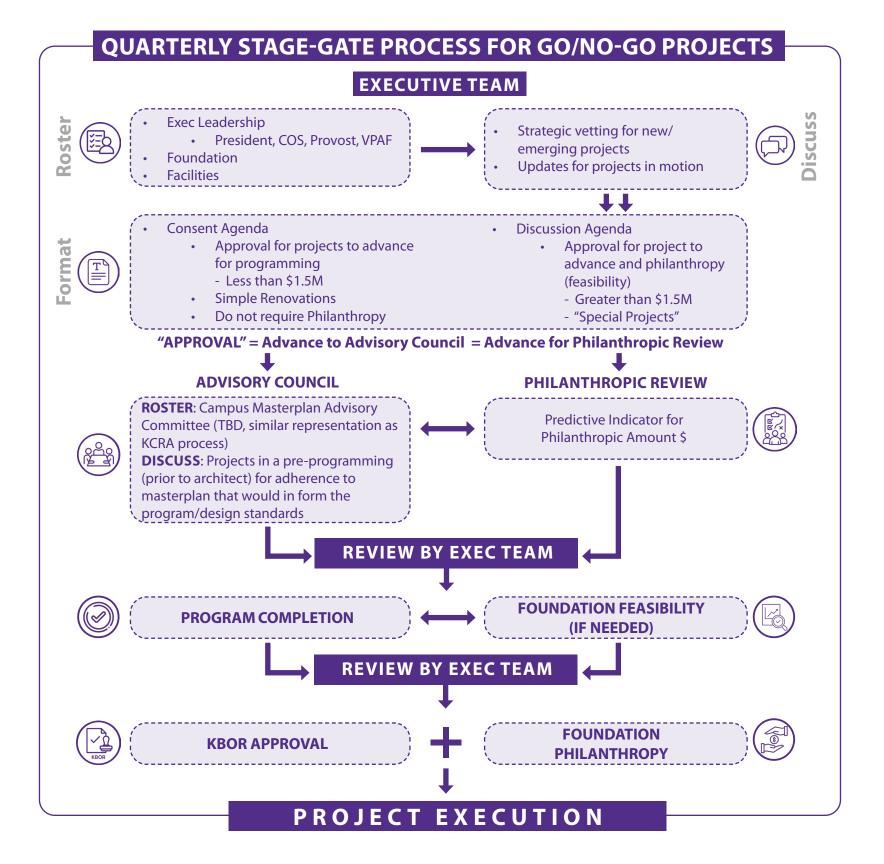
The executive team plays a critical role in both the annual and quarterly capital planning processes by providing strategic oversight, ensuring alignment with institutional priorities, and guiding resource allocation. In the quarterly process, they help shape agendas, evaluate emerging project ideas, and determine which proposals advance for further development.

Advisory Council

The Advisory Council serves as a critical review and coordination body within the capital planning process. It evaluates project proposals—particularly those surfaced through the quarterly process—for feasibility, alignment with campus standards, and potential impacts on operations and resources.

Philanthropic Review

Philanthropic projects often follow a donor-driven timeline but are still reviewed in parallel with institutional processes. They undergo the same Advisory Council and executive team review to ensure alignment with university priorities and campus standards.



RECOMMENDED STUDIES

The following studies are recommended to support the development of the K-State Next-Gen Campus Master Plan and future projects. Each of these study documents are

FACILITIES

Integrated Student Services Programming Study

A follow-up study should evaluate the programmatic requirements and final locations of the student services.

Ahearn Programming Study

Further study of the programmatic considerations for the Ahearn Field House should be undertaken to determine viability of additional assembly space.

Integrated Wellness Building

Current gross square feet is based loosely on existing programmed square footage; this study should be utilized to determine the final programmatic requirements for the new facility which may include counseling, health services, recreation, wellness services and the Department of Kinesiology.

Integrated Research Priorities

Further consideration should be given for prioritizing integrated research activities, in response to the NextGen Opportunity Agenda. While this topic was actively discussed during the Master Planning process, additional refinement is needed around programming, CORE Laboratories, shared spaces, and space governance.

MOBILITY, TRANSPORTATION & PARKING

Advance Campus Mobility

As the university continues to expand and evolve, mobility is emerging as a critical component of campus planning. The potential reduction in long-term parking capacity due to new development underscores the need for a comprehensive transportation and parking demand management strategy—one that prioritizes accessibility, sustainability, and adaptability. This planning initiative presents a timely and strategic opportunity to engage the broader campus community to shape the future for a potential future-ready mobility solution.

LANDSCAPE & OPEN SPACE

- Placemaking Study (to include Public Art)
- Wellness Loop Programming Study

INFRASTRUCTURE SYSTEMS

ASHRAE Audits

- Perform an ASHRAE Level 1 Audit on all major buildings to remain.
- Perform an ASHRAE Level 2 Audit on poorly performing buildings as needed - use Level 1 results or preliminary analysis in this plan to prioritize Level 2 assessments.

STARS or Other Metric Reporting

- Determine Sustainability Success-Metrics to measure progress towards K-State's Opportunity Agenda.
- Report to AASHE STARS as an industry approved holistic sustainability framework that is comprehensive to establish goals and peer benchmarking.

Smart Labs Program

- Implement the Department of Energy Smart Labs Program to improve existing and new lab performance in energy, water and resilience.
- Lab buildings tend to consume far more energy and water per square foot over other buildings, so prioritize efforts where it will maximize impact.

DESIGN GUIDELINES

Design guidelines were largely re-purposed from previous plans and updated to reflect current and emerging needs to ensure consistency, safety and aesthetic alignment with project standards at K-State. For detailed specifications, design criteria and implementation procedures, please refer to the Appendix-G for the following documents:

- Architectural Design
- Landscape & Open Space
- Signage & Wayfinding

ACKNOWLEDGMENTS

EXECUTIVE LEADERSHIP

Richard H. Linton, President

R. Marshall Stewart, Executive VP for External Engagement & Chief of Staff **J.P. Mendez**, Provost and Executive VP

Thomas Lane, VP for Academic Success & Student Affairs / Dean of Students

Ethan Erickson. VP for Administration and Finance

Alysia Starkey, CEO & Dean of Salina Campus

Debbie Mercer, Former Interim Provost and Executive VP & Dean of the College of Education

STEERING COMMITTEE

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Hans Coetzee, VP for Research

Christopher Culbertson, Professor & Dean of Arts and Sciences

Derek Jackson, Associate Vice President of Community Building & Director of Housing & Dining Services

Cassandra Jones, Professor in Animal Sciences & Industry

Shabina Kavimandan, Assistant Professor of Curriculum & Instruction

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Jane Schuh, College of Agriculture, Associate Dean of Research & Graduate

Programs/Associate Director of Research & Technology Transfer

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Gene Taylor, Athletic Director/Intercollegiate Athletics

Caleb Stout, FY23-24 Student Body President

Paige Vulgamore, FY24-25 Student Body President

Corey Williamson, Assistant VP Organizational Culture & Employee Experience

Patrick Winter, Associate Vice Provost for Enrollment & Executive Director for **Recruitment & Admissions**

SALINA LEADERSHIP

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OLATHE LEADERSHIP

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CONSULTANT TEAM

SmithGroup, Lead Planning **HNTB**, Mobility & Transportation **Olsson**, Civil Engineering

STAKEHOLDER GROUPS

Academic

- o College of Agriculture
- o College of Architecture, Planing & Design
- o College of Arts & Sciences
- o College of Business Administration
- o College of Education
- o College of Engineering (Carl R. Ice)
- o College of Health & Human Sciences
- o College of Technology & Aviation
- o College of Veterinary Medicine
- o Faculty Senate Committee on University Planning
- o Graduate School
- o K-State Libraries
- o K-State Olathe
- o Research

Administration

- o Alumni & Foundation
- o Communication & Marketing
- o Enrollment Services
- o Facilities & Grounds
- o Finance
- o Health & Well-being / Recreation
- o Human Resources & Staffing
- o Information Technology
- o Professional Staff Affairs
- o Risk Management-Legal
- o Student Life & Government
- o Sustainability
- o Transportation & Parking

Athletics

Local & Regional Community Organizations

- o City of Manhattan Chamber of Commerce
- o Flint Hills Regional Council & ATA Bus
- o Friends of K-State & Philanthropy
- o Pott County / Riley County

Partnerships

- o Local, State, & Federal Partners
- o Business & Industry
- o U.S. Food & Drug Administration
- o Kansas Water Institute



SMITHGROUP