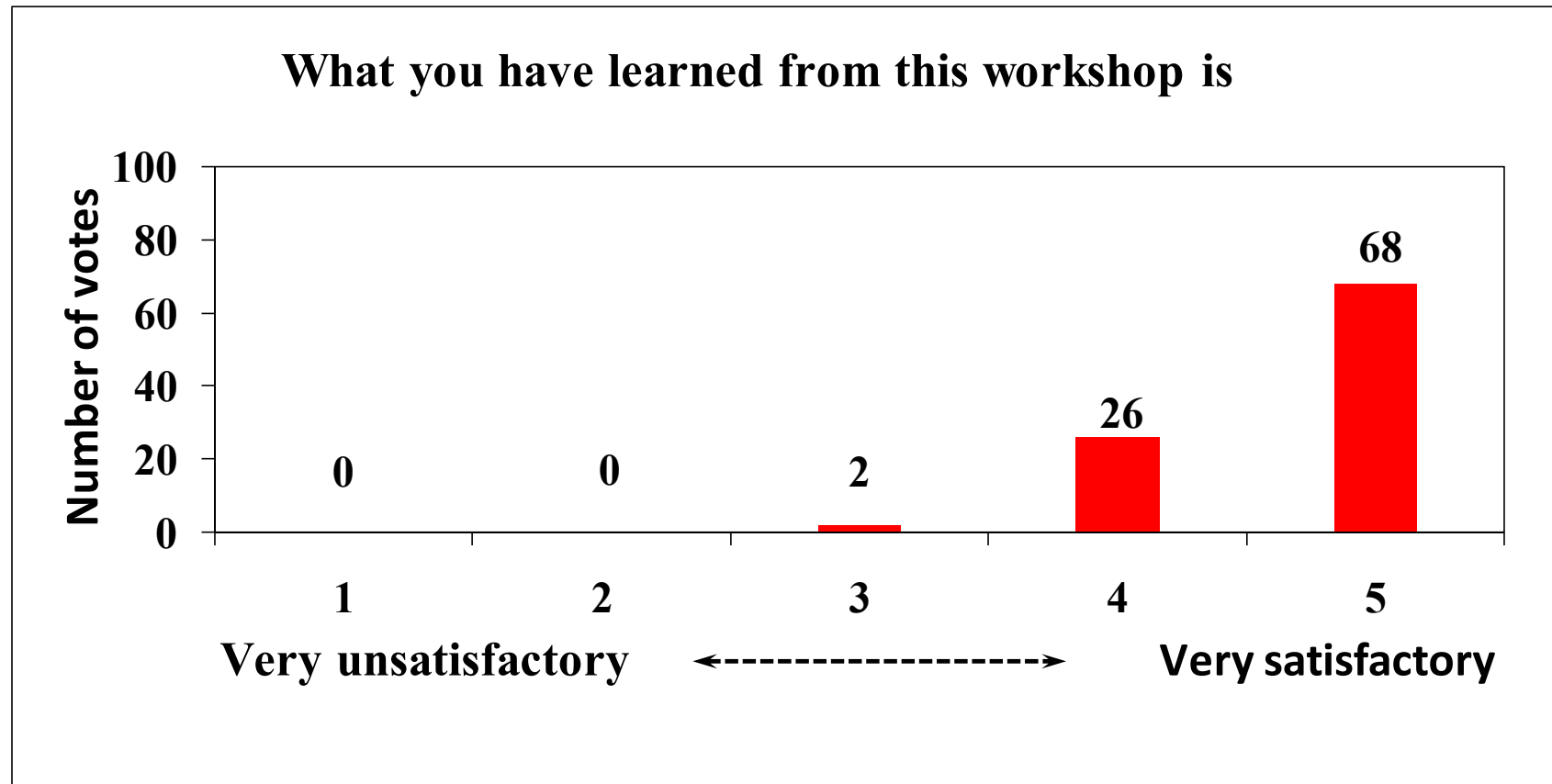


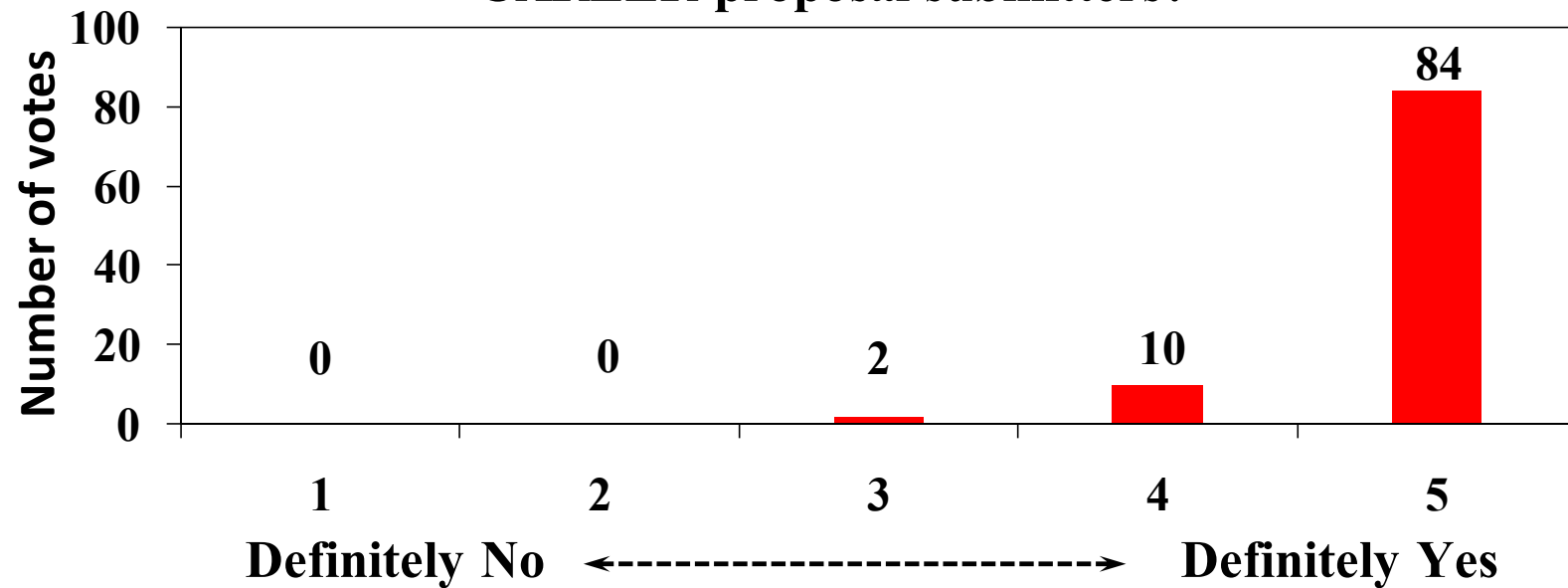
Evaluation Results

2009 NSF CAREER Proposal Writing Workshop (March 12-13, 2009)

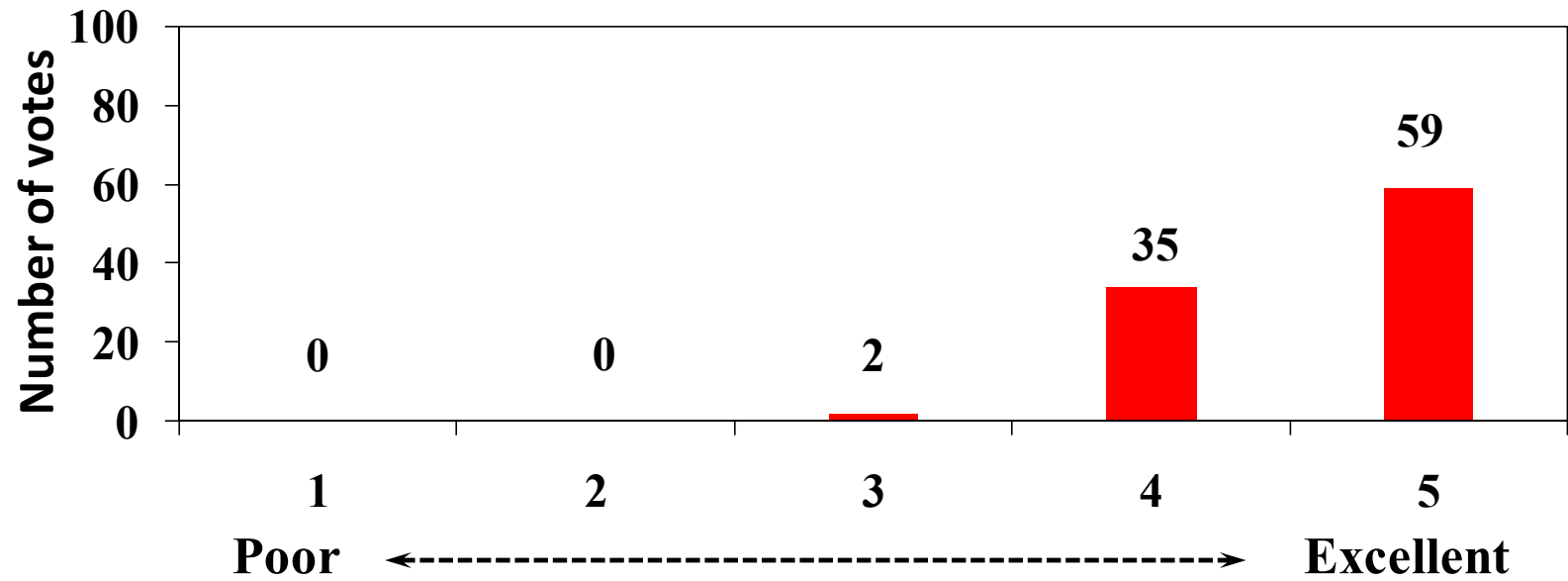
George Mason University



**Will you recommend this workshop to other future
CAREER proposal submitters?**



What is your overall rating for this workshop?



Index	Helpful activities	Not helpful activities	Activities in future
001	<ul style="list-style-type: none"> ➤ George's talk ➤ Mock review for our own project summarizes 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ Find a few best project summarizes and let everyone read them
002	<ul style="list-style-type: none"> ➤ Review of summaries 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ Review of revised summarizes
003	<ul style="list-style-type: none"> ➤ Panel review ➤ Summary discussion ➤ Presentations 		<ul style="list-style-type: none"> ➤ Program and former program managers take more initiative to talk to participants during breaks
004	<ul style="list-style-type: none"> ➤ I believe George's presentation is the most useful ➤ The mock panels are not that helpful in terms of discussions among attendees but are very useful in terms of interactions with program director. The discussion among attendees due to lack of expertise is limited to very general and sometimes obvious remarks. 	<ul style="list-style-type: none"> ➤ All actives are helpful to a reasonable degree ➤ The first day of workshop is too long. I believe some of the material in the morning presentation can be transferred to the second day 	<ul style="list-style-type: none"> ➤ The presence of all CMMI program directors for a few hours for one-on-one interaction would be great. Some are present and some are not
005	<ul style="list-style-type: none"> ➤ The exercise of re-writing our summaries after the first day lecture was very useful to retouch and absorb the key point s given on the first day 	<ul style="list-style-type: none"> ➤ All were helpful 	<ul style="list-style-type: none"> ➤ For the second day afternoon, more program directors could be made available to meet and discuss ➤ Suggestions: Applicants could specify the program that they plan to submit their CAREER proposals. Having the directors of these program s explicitly available for individual or group meetings would be very helpful and constructive for the afternoon on the second day before leaving

006	<ul style="list-style-type: none"> ➤ George's presentation ➤ Panel discussion of proposals and the revised summary 	<ul style="list-style-type: none"> ➤ N/A 	
007	<ul style="list-style-type: none"> ➤ George Hazelrigg's presentation ➤ Panel discussions of proposals ➤ Panel discussions of revised summaries-our group actually did this without a program director, which turned out to be very helpful 	<ul style="list-style-type: none"> ➤ Experiences shared by previous CAREER awardees were helpful, but not as much as anticipated ➤ Rewriting the project summary was helpful, but should possibly be done at different time. By Thursday evening I was very tired, which caused my revised summary to suffer 	
008	<ul style="list-style-type: none"> ➤ George's presentation ➤ Mock panel review ➤ Interaction with NSF directors 		
009	<ul style="list-style-type: none"> ➤ George's presentation 	<ul style="list-style-type: none"> ➤ N/A 	
010	<ul style="list-style-type: none"> ➤ The review mock-up was very useful ➤ The discussion of our proposal summaries was most useful ➤ The availability of program directors for discussion is great 	<ul style="list-style-type: none"> ➤ Everything was useful 	<ul style="list-style-type: none"> ➤ A visit to NSF including making more program directors available to meet with us would be useful so that we can make future trips and discussions comfortably
011	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤
012	<ul style="list-style-type: none"> ➤ First day morning presentation ➤ Panel discussion 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ Different panel groups during the two days
013	<ul style="list-style-type: none"> ➤ George's presentation ➤ Interact with program directors 	<ul style="list-style-type: none"> ➤ N/A 	<ul style="list-style-type: none"> ➤ More interactions w/ program directors ➤ Have more directors present

014	<ul style="list-style-type: none"> ➤ The Mock panel w/ previous proposals gave a lots of perspective 	<ul style="list-style-type: none"> ➤ I was not prepared to share my project summary. I would have liked more explanation about this in the planning stage 	<ul style="list-style-type: none"> ➤ More interaction w/ program directors - that was a bit disappointing
015	<ul style="list-style-type: none"> ➤ Presentations by past awardees ➤ George presentation ➤ Review of our summaries 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ Group panels by background & provided proposals in line w/ background (I know this would be difficult) ➤ Eat lunch while reviewing proposals in panel to make day shorter
016	<ul style="list-style-type: none"> ➤ Experiences of former awardees ➤ Presentations by the program manager 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ None
017	<ul style="list-style-type: none"> ➤ Panels were helpful, way to long though ➤ The 2nd day was better ➤ Listening to the previous awardees' experiences 	<ul style="list-style-type: none"> ➤ Sending 10 proposals to attendees and expecting attendees for review. Time consuming, not helpful at all 	<ul style="list-style-type: none"> ➤ More of a variety in the program directors
018	<ul style="list-style-type: none"> ➤ Mock –up panel on participants' individual project summary! 	<ul style="list-style-type: none"> ➤ No 	<ul style="list-style-type: none"> ➤ A second round panel discussion on the revised project summary (participants') ➤ George: could you please give us a suggested list of “ safe-to-use” words e.g.: explore (X) → experimentally determined (V) develop (X) →
019	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤
020	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤
021	<ul style="list-style-type: none"> ➤ Presentations from previous CAREER awardees ➤ Panel discussions 		<ul style="list-style-type: none"> ➤

022	<ul style="list-style-type: none"> ➤ Rewriting the project summary and having them reviewed 	<ul style="list-style-type: none"> ➤ A little too much time/reviewing the previous proposal. I think discussing 5 proposals only would be better. It might be useful to have people read more proposals but discuss fewer. ➤ Writing panel summaries was not useful 	<ul style="list-style-type: none"> ➤ Rewriting the summary was extremely useful but the workshop needs to either end by 5 or have the summaries due by 8 am. Either of these options will provide more quality time to work on the summaries
023	<ul style="list-style-type: none"> ➤ The mock panel workshops ➤ George's presentation was excellent and provided lots of information and guidance for developing the CAREER proposal ➤ Williams Schulte's detailed criticism of summaries 	<ul style="list-style-type: none"> ➤ Everything was helpful and well planned. Thanks you! 	<ul style="list-style-type: none"> ➤ PLEASE! Dedicate a separate attachment with point of contact names and phone numbers, site locations with a copy of site location map! Address should be in bold on the top of the page
024	<ul style="list-style-type: none"> ➤ The hands-on exercise and practices in panels were very helpful 	<ul style="list-style-type: none"> ➤ N/A 	<ul style="list-style-type: none"> ➤
025	<ul style="list-style-type: none"> ➤ The review of my proposal which I voluntarily submitted ➤ The oral discussion in the mock-up gives a clear idea of how the panel works 	<ul style="list-style-type: none"> ➤ All activities are more or less helpful. There was nothing that was not helpful at all 	<ul style="list-style-type: none"> ➤ The present format is excellent. I do not see a need to include anything more. It is crisp, short and extremely useful
026	<ul style="list-style-type: none"> ➤ Presentation from George 	<ul style="list-style-type: none"> ➤ Panel review of career proposal 	<ul style="list-style-type: none"> ➤ Access to comments and review of career proposals reviewed by participants
027	<ul style="list-style-type: none"> ➤ George's presentation ➤ Panel review 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ Not just George, different directors should give different presentation ➤ Mock review panel moderator could be more prepared, like have copy of proposal, have bit ideas about those proposals, more demanding

028	➤ Mock panels	➤ Not really, I learned from all activities!	➤ Program director involvements of second day mock panels
029	➤ George presentation on Thursday morning ➤ Panel discussions on own summaries	➤	➤ That program directors in discussion panels also read the mock proposals and give their input
030	➤ Mock panel	➤	➤
031	➤ The officer's presentation ➤ the winner's presentation ➤ the one-to-one meeting with the program officer (only useful for the fresh PI)	➤ None	➤ The mock review process should be changed to adapt the need. The proposal review is good, but the mock review on participant's summary is kind of rough. I like it, but further polishing will make things better.
032	➤ Panel review time	➤ N/A	➤ More time and feedback on our own summaries
033	➤ Mock-up panel reviews is very useful	➤ "Meet the NSF directors" does not meet the expectation. Very few directors are available	➤ Have the revised "project summary" reviewed by designated program director
034	➤ The presentation by George Hazelrigg	➤ None	➤ If our revised summaries could be redone and reviewed
035	➤ George's presentation	➤ N/A	➤ More discussion about educational goals
036	➤	➤	➤ Introduce the program directors ➤ Clarify instructions (resubmit proposal summary, etc.) ➤ Information about other funding sources
037	➤ The lectures were really useful ➤ The panel reviews were really useful ➤	➤	➤ If we could know what the hierarchy of the organization ➤ It would be good to have people in the

			same area to be in the same panel
038	➤ Panel review / discussion	➤ No	➤ Introduce more info about NSF organization
039		➤	➤ Introduce the program manager. More meeting time with program managers (dinner, lunch tables) ➤ Inform the attendees that they need to bring their own proposal summaries and that they will be working on it ➤ A presentation on other sources of NSF funding for junior faculty
040	➤ Review panel	➤	➤ Introduction to organization and program directors up front of workshop ➤ more directors available for the meeting
041	➤ project summary reviews ➤	➤ Panel discussion would be more helpful if they were more aligned w/ our areas	➤ Time to revise summary during the day, so we can use our time at night to stay current with our day jobs ➤ Panel should be divided by topics (roughly); this would greatly improve the quality of feedback.
042	➤	➤	➤ It would be good to have more than one speakers from CMMI to give perspectives on how different programs within CMMI review CAREER proposals. It is clear that all groups view proposals the same way ➤ Please make it a 1 day workshop
043	➤ Presentation by CMMI director ➤ Review of proposal summary	➤ Too much emphasize on format of project summary	➤

044	<ul style="list-style-type: none"> ➤ Reading the proposals ➤ Getting feedback on our own summary sheets 	<ul style="list-style-type: none"> ➤ Hard to find something 	<ul style="list-style-type: none"> ➤ A trip to NSF. How you do this. I don't know, but I would
045	<ul style="list-style-type: none"> ➤ Mock-panel mtgs w/ program directors ➤ Discussion by Hazelrigg ➤ Reviews of project summary page by mock panel ➤ Talks by past award winners ➤ 1 on 1 w/ program directors? (haven't happened yet) 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ All – perfect!
046	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤
047	<ul style="list-style-type: none"> ➤ The presentation by George Hazelrigg 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ More interaction with NSF program directors
048	<ul style="list-style-type: none"> ➤ George's presentation 	<ul style="list-style-type: none"> ➤ Ranking our own proposals without discussing the full proposals 	<ul style="list-style-type: none"> ➤ Email instructions could have been more detailed
049	<ul style="list-style-type: none"> ➤ Presentations ➤ Discussion section ➤ Evaluation of the proposals on Friday 	<ul style="list-style-type: none"> ➤ It is very dense. I prefer it was longer than two days ➤ More discussions would be helpful ➤ Rewriting the proposal in just one night is not easy and gives hard time 	<ul style="list-style-type: none"> ➤ Need to see NSF program director ➤ Need some entertainment ➤ Sections could be shorter and more effective
050	<ul style="list-style-type: none"> ➤ Mock panel 	<ul style="list-style-type: none"> ➤ Perhaps presentation can be shortened 	<ul style="list-style-type: none"> ➤ Presentation (short) by program directors/managers
051	<ul style="list-style-type: none"> ➤ Group panel reviews 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤
052	<ul style="list-style-type: none"> ➤ Panel review ➤ The presentation by George 	<ul style="list-style-type: none"> ➤ They were all helpful 	<ul style="list-style-type: none"> ➤
053	<ul style="list-style-type: none"> ➤ Presentations ➤ Mock review of proposals 	<ul style="list-style-type: none"> ➤ Review of our own project summaries is good but may omit the categorization 	<ul style="list-style-type: none"> ➤ May try to request the participants to provide NSF program managers they would like to see and try to get those PMs for one-on-one sessions
054	<ul style="list-style-type: none"> ➤ George's description of what to do and 	<ul style="list-style-type: none"> ➤ Panel discussions - not necessary 	<ul style="list-style-type: none"> ➤

	<p>what not to do. We now have an algorithm for a useful career proposal</p> <ul style="list-style-type: none"> ➤ The talks by previous awardees are also helpful 	helpful	
055	<ul style="list-style-type: none"> ➤ Mock reviews & summary reviews ➤ George's presentation 	➤	<ul style="list-style-type: none"> ➤ I would like to see more program directors attend the workshop and make themselves available to meet participants
056	<ul style="list-style-type: none"> ➤ Review of other people's proposals ➤ Seeing successful CAREERs 	<ul style="list-style-type: none"> ➤ Ethics presentation ➤ You need to try to answer more Qs. George answers too many Qs with Qs 	<ul style="list-style-type: none"> ➤ Have a follow up review of our proposals
057	<ul style="list-style-type: none"> ➤ George's presentations ➤ Mock panel review 	<ul style="list-style-type: none"> ➤ The panel view will be more helpful if I had reviewed the proposals not so long ago. I forgot a lot of materials during the panel reviews 	<ul style="list-style-type: none"> ➤ An email to remind us that we should read all the six proposals?
058	<ul style="list-style-type: none"> ➤ Mock panel ➤ Presentations from program directors and awardees ➤ 	<ul style="list-style-type: none"> ➤ N/A 	<ul style="list-style-type: none"> ➤
059	<ul style="list-style-type: none"> ➤ Mock panel review ➤ George's presentation 	<ul style="list-style-type: none"> ➤ Meeting program directors (there are only three available) 	<ul style="list-style-type: none"> ➤ Different discussion leaders for two panel review activities. I wanted to listen to other opinions on our activities
060	<ul style="list-style-type: none"> ➤ The mock review were extremely helpful in gaining insight into what goes on during a panel review 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ I agree with the suggestion made at the last Q+A session to ask participants to declare a program to enable panels with a more representative demographic. I felt extremely unqualified when reviewing some of the proposals - while the diversity of topics helped, I also felt

			that this diverse set of proposals somehow lead to unproductive conversations during the mock panels
061	<ul style="list-style-type: none"> ➤ Mock panel, but it would be better if they are more focused in the pertinent field ➤ Presentations from past awardees ➤ Morning presentation by G. Hazelrigg 	<ul style="list-style-type: none"> ➤ Review of participants summaries, because if it is hard to identify issues in other fields 	<ul style="list-style-type: none"> ➤ Introduction of directors ➤ Make sure all (or nearly all) directors are available ➤ Presentation of other funding opportunities within NSF that can benefit young assistant profs (e.g. BRIDGE, GOALI, etc.)
062	<ul style="list-style-type: none"> ➤ Mock panel review ➤ The templates provided by George 	<ul style="list-style-type: none"> ➤ I wish there were better/more interactions w/ the NSF staff. There were only 3 people available for 1-on-1 conversations, and little interaction during the lunch sessions 	<ul style="list-style-type: none"> ➤
063	<ul style="list-style-type: none"> ➤ Mock panels (especially of project summaries) 	<ul style="list-style-type: none"> ➤ The presentation by awardees could be reduces in length 	<ul style="list-style-type: none"> ➤ A short time to write career goals & refine this primary statement. i.e. 1)30 minutes to write a statement on your own, 2) 30 minutes to discuss w/ panel, 3) Homework to include this in project summary
064	<ul style="list-style-type: none"> ➤ summary Review 	<ul style="list-style-type: none"> ➤ On the program it was suggested to put the summaries in SC/PC/DNC categories. But it not relevant, the feedback should be the focus 	<ul style="list-style-type: none"> ➤ N/A
065	<ul style="list-style-type: none"> ➤ George's presentation ➤ Time spent with other attendees in "down time" ➤ Feedback Q/A from program director during mock panel 	<ul style="list-style-type: none"> ➤ Ratify project summaries of participants may be not useful since participants are in such a wide range of disciplines 	<ul style="list-style-type: none"> ➤ I thought format/activities were good as is
066	<ul style="list-style-type: none"> ➤ Talking with project managers 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤

	➤ Panel review and group work		
067	➤ Mock review/ panel	➤	➤ Dinner social
068	<ul style="list-style-type: none"> ➤ George Hazelrigg's presentation ➤ Rewriting project summaries ➤ Panel evaluation of new project summaries 	➤ Stories from awardees (they were helpful, just the least helpful)	<ul style="list-style-type: none"> ➤ A separate small group session for PIs from primarily undergraduate institutions/comprehensive universities ➤ A more detailed discussion of educational outreach/activities for broad impacts ➤ An introduction to the NSF program directors
069	➤ The panels were very useful - It was great to observe how things work	➤ I really liked the panel reviews of our own project summaries, but I think it would have been better if the PI wasn't allowed to talk during their review, this way you could get more honest & critical feedback	➤ Definitely allow for more organized 1-on-1 interaction w/ the program officers
070	<ul style="list-style-type: none"> ➤ Presentation by CMMI program director (George) ➤ Mock panels 	➤ None	<ul style="list-style-type: none"> ➤ Participation of all program directors ➤ Maybe 2nd round of edits on project summary
071	➤ The presentation made by George and the two mock panel sectors are most helpful to me. I got to know how to write the CAREER award proposal in a right way and got very good comments on my proposal summary	➤	➤ I would suggest inviting more program directors to the workshop. I really want to take the opportunity to the director of the program which my research is related to, but didn't see them in the list of one-to-one meeting. I know some participants scheduled meeting with those directors individually. If they could come and answer questions in the workshop it may reduce their # of individual

			meetings too
072	<ul style="list-style-type: none"> ➤ Revising and criticizing our own summary proposals ➤ I enjoyed forming ourselves into panels w/ a PM lead. Hearing his insights in addition to our own was very useful 	<ul style="list-style-type: none"> ➤ I got less constructive advise from hearing the stories of other CAREER winners, but it was still interesting 	<ul style="list-style-type: none"> ➤ I liked the idea of a post-workshop re-revise included
073	<ul style="list-style-type: none"> ➤ George's presentation listing the requirements ➤ Reading previous proposals and providing reviews ➤ Rewriting our proposal and getting face-to-face feedback from other participants 	<ul style="list-style-type: none"> ➤ 	<ul style="list-style-type: none"> ➤ Rotate panel facilitators among days - increase opportunity to interact in smaller groups w/ NSF-personnel
074	<ul style="list-style-type: none"> ➤ The panel reviews of past proposals very helpful, and allowed me to get a good idea of what it takes to write a good proposal 	<ul style="list-style-type: none"> ➤ Everything seemed helpful to me - this is a great workshop 	<ul style="list-style-type: none"> ➤ It would be helpful to have mini breakout sessions with the program directors of each division, in order to get an overall vision of the direction of each division
075	<ul style="list-style-type: none"> ➤ Mock panels ➤ George's presentation and template ➤ Review of my summary 	<ul style="list-style-type: none"> ➤ Some of the participants interrupt the presentations with too many questions, perhaps # questions/ participant should be limited to 2-3? ➤ Presentations from career winners 	<ul style="list-style-type: none"> ➤ It seems that the addressed promise of meeting with NSF PMs have been insufficiently fulfilled (too few PMs, too few sign-up slots, too little announcement of sign-up sheets)
076	<ul style="list-style-type: none"> ➤ Panels ➤ Rewriting of summaries ➤ Discussion of rewritten summaries 	<ul style="list-style-type: none"> ➤ None 	<ul style="list-style-type: none"> ➤ Provide dinner to increase interaction
077	<ul style="list-style-type: none"> ➤ Mock panel on our own project summary ➤ We only have idea of how the reading will be interpreted, but it is an 	<ul style="list-style-type: none"> ➤ The mock review panel was not fully helpful, because the involvement in the preparation of the reviews by the various panelist was very different 	<ul style="list-style-type: none"> ➤ If possible, more program directors available to (1) be in the mock "project summary", (2) meet on one-to-one

	eye-opening experience to see how different the opinions of the reader are	(some did not prepare apparently)	
078	➤ George's presentation is the most helpful	➤ Panel discussion without a chairman from NSF	➤ More PDs come here
079	<ul style="list-style-type: none"> ➤ Hazelrigg's talk on what to put in proposal ➤ Reviewing proposals in mock panel ➤ Having my summary criticized by others 	➤ -	<ul style="list-style-type: none"> ➤ Try to have all division directors available for one-on-one mtgs ➤ Group us in panels of similar background in order to give more meaningful review
080	<ul style="list-style-type: none"> ➤ Key components that go into summary and project description ➤ Reconsider communicating various aspects of my career plan. ➤ Indentify hypothesis and fundamental career goals 	➤ My program manager was not available	<ul style="list-style-type: none"> ➤ Availability of more program managers for 1-on-1 discussion ➤ Discuss more correlations between panel reviews and underlying reason for rejections
081	➤	➤	➤
082	<ul style="list-style-type: none"> ➤ Peer reviews w feedback from PD's was very helpful ➤ I also liked the personal testimonies from previous awardees ➤ Panel discussions, evaluation and summary 	➤ N/A	➤ I was under the impression that the PD form my program would be available for me to meet. However, I have tried to email him and hopefully to get an appointment
083	➤ Mock panels	➤	➤
084	<ul style="list-style-type: none"> ➤ Working / giving critiques of both full CAREER proposals & our revised summaries ➤ I also enjoyed George's AM talk outlying the do's and don'ts 	<ul style="list-style-type: none"> ➤ It was all very useful ➤ Breakfast was not very good 	➤ A better breakfast i.e. add yogurt and bagels
085	<ul style="list-style-type: none"> ➤ George's presentation ➤ Panel review 	➤ N/A	➤ Give more time on revising the summary and discussion. Furthermore, could you give more

			diverse examples on mock panel review
086	<ul style="list-style-type: none"> ➤ Mock panels review directed by the NSF program directors and the talk by George ➤ It is also good chance to talk with program directors 	➤	➤ I know it is hard ,but it would be really helpful if the panel is organized into the group with similar background and mock review directed by the NSF program director from the similar program
087	➤ The panel discussions of prior proposals and the panel discussions on the “revised” project summaries	➤ None than I can think of, very focused	➤ None that I can think of, seemed very tight and focused with no wasted time, just like I like it.
088	<ul style="list-style-type: none"> ➤ George’s presentation ➤ Group discussion of own summary 	➤	➤ More program director interaction
089	➤ Mock panels, especially reviewing our own proposal summary	➤ I would suggest possibly grouping people in similar areas together in the mock panels	➤ Trying to have a recent awardee sit in on each mock panel (Ilona was in mine and was very useful)
090	➤ George’s presentation	<ul style="list-style-type: none"> ➤ None, but it would have been appreciated if the itinerary (scheduled breaks) could have been considered during mock panels. ➤ Individuals with certain physical health issues rely on such breaks 	➤ Expected my program manger to be in attendance for one-on-one meetings
091	➤ Review the important things about the career proposal, what you should do and should not do	➤	➤ If program managers can be here for a panel discussion, Q&A, that will be great!
092	➤ George’s presentation, especially section on how to frame summary	➤ None	➤ It might be beneficial to see how a panel of seasoned reviewers evaluate vs. the way the participants evaluate
093	➤ Both presentations and panel discussions are necessary & helpful	➤	➤ Panels and proposals may be divided by majors/specialties, to make the discussion more in-depth

094	➤ Reviewing the summaries of the other panelists - hearing their feedback. But we really needed more time to discuss	➤ Discussing the original proposals was good, but writing up the summaries in the time we had was ridiculous	➤ I didn't realize that the director of my division would not be here on Friday. So I didn't track him down, thus losing my opportunity to talk to him. Can we know in advance who is available on both days?
095	➤ All	➤ None	➤ Follow up after one month on summaries
096	➤ George's presentation ➤ Panel discussion	➤ N/A	➤ More senior people participate when we discuss project summary