K-STATE 2025: The First Five Years
2016 visit with the President and Provost
K-State 2025: A 15-Year Vision

- Visionary goal, metrics, themes identified: 2010
- Visionary plan launched: Fall 2011
- 2025 supported by plans aligned at all levels: 2011-ongoing
- Integration with Innovation and Inspiration Campaign: 2012-2018
- Celebrate successes of first five years: Fall 2016
- Adjust 2025 visionary plan: 2017
Positive Impacts: First Five Years

- Creating a culture of inclusion, transparency, planning and accountability with aspirational goals
- Catalyst for change, dialogue and internal reflection
- Transforming institutional processes
  - Advising models
- New programs, degrees, partnerships, successes/progress across all themes
K-State 2025: Themes

Kansas State University will be recognized as one of the nation’s Top 50 public research universities.

I. Research, Scholarly and Creative Activities and Discovery

II. Undergraduate Educational Experience

III. Graduate Scholarly Experience

IV. Engagement, Extension, Outreach, and Service

V. Faculty and Staff

VI. Facilities and Infrastructure

VII. Athletics
I. Research, Scholarly and Creative Activities, and Discovery

- Record research expenditures and improved national ranking (75 to 68)
- A national leader with four Feed the Future Labs
- BRI research collaboration on NBAF transition
- Enhanced research faculty development efforts
- Increased visibility of RSCAD and closer link between research, teaching and learning

Total Research Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>Expenditures</th>
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<tbody>
<tr>
<td>FY 2010</td>
<td>$160.7M</td>
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<tr>
<td>FY 2011</td>
<td>$169.2M</td>
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<tr>
<td>FY 2012</td>
<td>$176.1M</td>
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<tr>
<td>FY 2013</td>
<td>$183.1M</td>
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<tr>
<td>FY 2014</td>
<td>$184.9M</td>
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<tr>
<td>FY 2015</td>
<td>$188.7M</td>
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Undergraduate Educational Experience

- Highest sophomore retention rates in school history
  - On our way to the 90% goal
- Record graduation rate
  - Progress toward 70% goal
- New and expanded applied learning experiences and student success programs
- Increased scholarship funding
- New investments in academic advising and tutoring
III. Graduate Educational Experience

- Increased number of doctorates awarded since 2011-2012
- Enhanced funding and professional development for graduate students
- Application/admission efficiencies through CollegeNet
- K-State Olathe graduate program degree offerings in place
- New professional graduate degree and certificate programs, including online and interdisciplinary

![Doctorates Conferred](chart)

- 2012-2013: 158
- 2013-2014: 166
- 2014-2015: 190
- 2015-2016: 179
Engagement, Extension, Outreach, and Service

- Expanded partnerships with government, industry
- North Campus Corridor development
- Expanded animal health corridor and NBAF-related activities
- Interdisciplinary Global Food Systems initiative
- Growth in international noncredit programs
- Excellence in Engagement Awards
V. Faculty and Staff

- 41 new endowed faculty funds established
- Classified staff transition to university support staff
- University climate survey
- Consolidated university human resources in new Human Capital Services

<table>
<thead>
<tr>
<th>Year</th>
<th>FY 2012</th>
<th>FY 2013</th>
<th>FY 2014</th>
<th>FY 2015</th>
<th>FY 2016</th>
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<tr>
<td>Funds</td>
<td></td>
<td></td>
<td>10</td>
<td>10</td>
<td>14</td>
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</tbody>
</table>
V. Faculty and Staff

- Streamlined and automated recruitment/hiring
- Professional titles for non-tenure track faculty
- 57 additional tenured/tenure-track faculty since 2011-12
  - 9.7% increase in average overall salary
- Total Rewards
- K-State Postdoctoral Association
Facilities and Infrastructure: Continued Investment

- $339.9 million invested in academic facilities since FY12
- $96.3 million planned investment for FY17
VI. Facilities and Infrastructure: Continued Investment

- New Manhattan, north campus and Polytechnic master plans
- Space migration process
- New chill plant, classroom and lab space enhancements
- Swing space and K-State Libraries Annex acquired
Athletics

- Strong academic-athletic partnerships, such as the Snyder Leadership Legacy Fellow program
- Outstanding student-athletes consistently leading in Big 12 APR scores
- New and improved athletic facilities:
  - West Stadium Center, Intercollegiate Rowing Center, Ice Family Basketball Center, Vanier Family Football Complex, Mike Goss Tennis Stadium, Soccer Facility
- Launched K-StateHD.TV
- Eliminated direct/indirect university funding of athletics
Changing Funding Model: The New Normal

• General state appropriations continue to decrease
Private Giving: Innovation and Inspiration

- Ranked 20th in annual giving, up from 61st five years ago
  - Arizona State University-Measuring University Performance 2015 Report
- Achieved $898M toward Innovation and Inspiration goal of $1 billion
Private Giving: Endowment

- Endowed chairs, fellowships and professorships
- Undergraduate and graduate scholarships
- Increased support for student success and applied learning programs
- New facilities

### Endowment Increases

- **FY 2011**: $337.5M
- **FY 2012**: $329.2M
- **FY 2013**: $364.7M
- **FY 2014**: $473.9M
- **FY 2015**: $488.8M
- **FY 2016**: $475.6M
What’s Next

• Leadership changes:
  o Presidential transition
  o Dean, Arts & Sciences
  o Associate Provost, International Programs
  o CIO/Vice Provost for ITS
  o Vice President, Human Capital Services
  o Diversity and Inclusion leadership

• Address our challenges:
  o Enrollment
  o Declining state budget
  o Decreased federal support for research and financial aid
  o Education affordability
What’s Next

• Maintain focus on our 2025 plans
• Keep putting students first!
Thank you!
k-state.edu/2025