



# **KANSAS STATE**

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# **UNIVERSITY**

**Senate Ways & Means Subcommittee  
on Higher Education**

February 22, 2017

## Background of new CEO

- Native Kansan from Merriam, graduate of Shawnee Mission North High School
- 1965 graduate of Kansas State University, bachelor's degree in mechanical engineering
- Joined Air Force through K-State's ROTC program
- Received MBA from Auburn in 1977
- Co-chairs K-State's \$1 billion Innovation and Inspiration campaign with First Lady Mary Jo Myers
- Chairman of Joint Chiefs of Staff from 2001-2005
- Awards include Legion of Merit, French Legion of Honor and Presidential Medal of Freedom
- Pilot with more than 4,100 flying hours, including 600 combat hours
- Retired as 4-star General from USAF
- Serves on boards of major global corporations
- Consults internationally on security and leadership

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## A unique university for Kansas

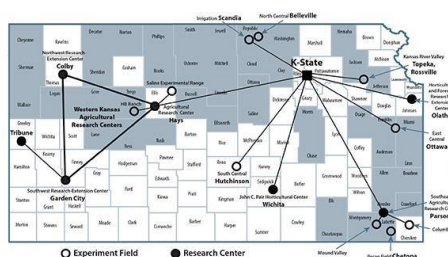
- Founded in 1863 as the nation's first operational land-grant school under the 1862 Morrill Act signed by President Lincoln
- Mission is to foster excellent **teaching, research, and service** that develop a highly skilled and educated citizenry necessary to advancing the well-being of Kansas, the nation, and the international community
- Salina campus opened in 1991 after merger with Kansas College of Technology. Renamed Polytechnic Campus in 2015
- Innovation Campus opened in Olathe in 2011
- Global Campus has provided distance education since 1966
- College of Veterinary Medicine provides global leadership in zoonotic diseases, comparative biomedical science, and food safety and security



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## Statewide reach

- Extension offices in all 105 counties
- Serve state's largest industries: aviation and agriculture
- 70% of wheat grown from varieties developed at K-State
- Nationally ranked aviation education and UAS programs
- Top choice of Kansas high school graduates
- Largest population of undergraduates in the state (19,472)
- More than 85,000 alumni living in the state
- 65,000 4-H youth participants
- 5,500 employees
- 71% of graduates remain in region (includes KC metro)



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## Global impact

- World leader in food safety and food security, on the front line for our nation's bio-agro defense
- Chosen as the home for the Department of Homeland Security's \$1.2 billion National Bio and Agro-defense Facility
- United States Agency for International Development (USAID) invested more than \$100 million to establish K-State's four Feed the Future Innovation Labs
- Internationally recognized in sorghum, wheat and millet research
- Home of the world's only BioSecurity Level 3 agriculture research facility to address threats to plant, animal and food safety



January 2017

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## K-State is doing well

- We have offered quality education for more than 150 years on behalf of the state of Kansas
- Students are investing by voting on fees and tuition increases
- Donors are investing in record amounts
- We are attracting record amounts of research investments
- We want to partner with the state to deliver quality education and well-prepared graduates
- Our mission continues to be providing relevant world-class research and discovery for Kansas citizens

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## “The Silicon Valley for Biodefense”\*



\* Former Senate Majority  
Leader Tom Daschle  
Jan. 26, 2017



***Confronting Bio/Agro  
Security Threats to  
America***

*bio/agro security R&D solutions  
... GOVERNMENT ↔ INDUSTRY ↔ UNIVERSITY ...  
protecting America's food supply, economy and people*

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## K-State 2025 after 5 years

- Record highs in research expenditures, student body diversity, and freshman-to-sophomore retention and six-year graduation rates
- The number of doctorates awarded increased
- Raised over \$900 million in private fundraising during the past five years to advance our K-State 2025 vision and are now nearing \$1 billion goal
- Endowment pool increased, with our ranking improved from 77 to 66
- Highest composite ACT score for freshmen (25.1) in university history
- Freshman-to-sophomore retention rate a record 85.11 percent this year (83.45 percent Fall 2015)
- Multicultural students (3,651) make up more than 15 percent of our student body

**K-STATE**  
**2025**

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## What others say

- The Princeton Review ranks K-State:
  - No. 2 for students love their college
  - No. 3 for best quality of life
  - No. 6 for happiest students
  - No. 5 for great town-gown relations
- Black Student Union has been honored as the best in the Big 12 eight times in the last 11 years
- Manhattan is America's No. 1 college town, according to Livability.com
- Forbes magazine ranks Manhattan as the No. 3 small town in the nation for businesses and careers
- With three national and eight state Carnegie/CASE Professor of the Year winners, K-State ranks in the Top 10 of all public and private universities



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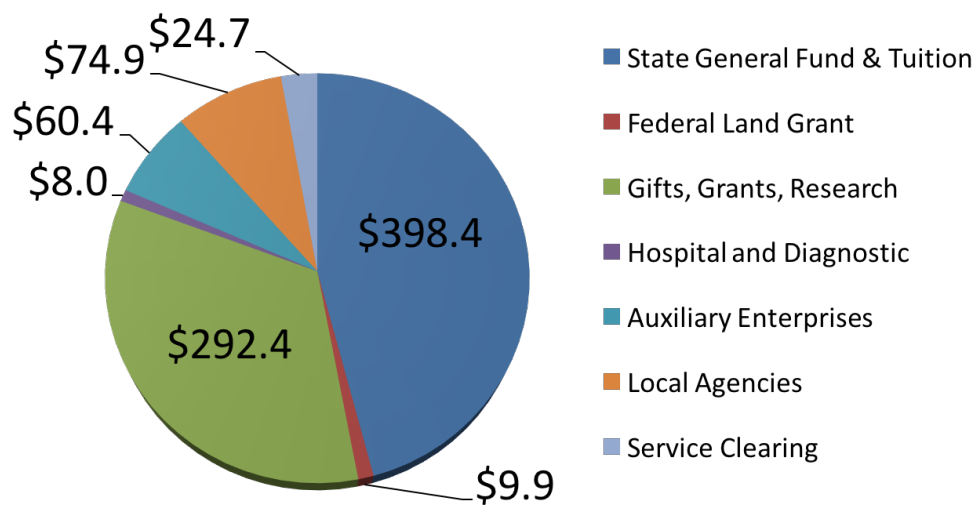
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# University Finance

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## Kansas State University – FY 2017 all campuses

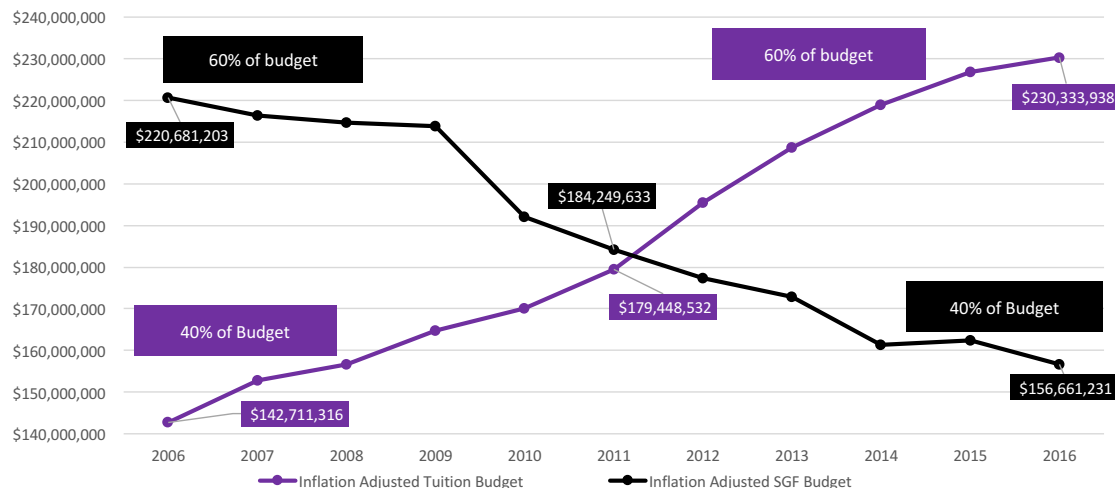


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## General use budget trend

(\*Adjusted for inflation)



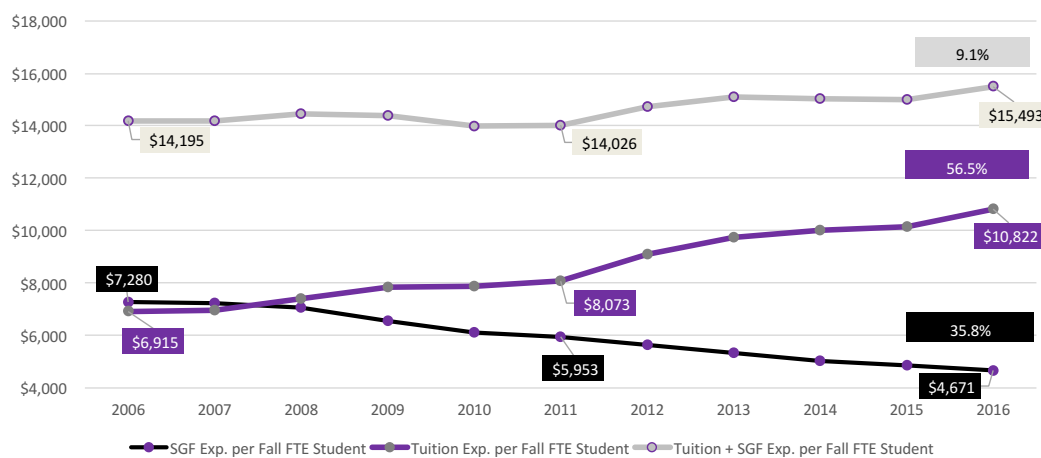
\* Excludes state appropriation special allocations and VMC Hospital revenue.

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## Main campus GU expenses per student FTE

(Adjusted for inflation)



Main Campus general use expenses only, excluding state appropriation special allocations.

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## Efficiency initiatives

- Sustainability
  - Upgraded infrastructure with new chiller plant and building controls
- Operational efficiencies
  - Collaborate with Regents universities in purchasing and financial reporting
  - Implemented paperless processing to eliminate routing times, reduce paper use and increase tracking ease
- Automated the hiring process and reduced time to approve job openings to under two days on average
- Consolidation and centralization of campus resources
  - Created shared services functions in major administrative areas to increase productivity while reducing headcount through attrition
- Technology improvements
  - Campus computer labs converted to virtual desktop, allowing centrally managed labs and reduced hardware costs
- Consolidated IT and support functions for K-State Research and Extension with the central university unit, reducing headcount and standardizing software programming protocols

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## Effects of budget cuts

- Unable to provide compensation increases to faculty and staff; state has not provided block grant funding for salary increases since FY09
- Reduced number of students employed in academic and administrative areas
- Reduced number of graduate teaching assistants, resulting in increased class sizes
- Reduced hours and staff, including students, at library and art museum
- Delayed critical cybersecurity updates and technology hardware
- Discontinued Academic Excellence grant program
- Reduced number of academic advisors

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## Budget request

1. Provide stable funding for higher education, Kansas State University, K-State Research and Extension, and Kansas State Veterinary Medicine
2. Restore 2017 allotments
  - Kansas State University: \$5,219,623
  - K-State Research and Extension: \$1,348,010
  - K-State Veterinary Medicine: \$509,103

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## Thank You

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